

NEWS: EUROPE

Balkan foes harden stances before talks

By Bruce Clark in London and Laura Silber in Zagreb

Mr Richard Holbrooke, the US peace envoy, yesterday won assurances from President Franjo Tudjman of Croatia that Zagreb would hold back from seizing the Serb-held regions of eastern Slavonia.

But Mr Holbrooke acknowledged that Mr Tudjman had retained the right to use force if he failed to reach an agreement with Serb leaders over the oil-rich area.

Daily threats from Croatian officials, and UN reports of Croatian troops on the move, have triggered fears of an imminent offensive against the Serbs of "horrendous human rights abuse" which he said

of peace talks in the US. Mr Holbrooke said in an interview that the main protagonists - Serbia, Croatia and Bosnia - had "hardened their positions in anticipation" of the talks. Despite a week-old US-brokered ceasefire in Bosnia, clashes continued yesterday in the north-west, around the town of Sanski Most.

Bosnian Serb leaders called on the UN to use airstrikes to halt an advance by Croatian and Moslem-led government forces towards Banja Luka, the Serb stronghold.

After interviewing Moslem refugees, Mr John Shattuck, assistant US secretary of state for human rights, accused the Serbs of "horrendous human rights abuse" which he said

was "substantial prima facie evidence of war crimes, which if confirmed, could lead to indictments" at the International Court of Justice in The Hague.

Mr Shattuck challenged Serb leaders to clarify the fate of some 3,000 Moslems - mostly men - who disappeared from north-west Bosnia. The strong US attack on Serb behaviour raised speculation that punitive action was being prepared.

Referring to controversy in Washington about the despatch of US troops, Mr Holbrooke said: "There will be no successful peace settlement without US involvement. He added, however, that "there will be no despatch of US

troops without an iron-clad peace settlement".

However, analysts say the credibility of the Clinton administration in the eyes of all parties - including Bosnia and Croatia - has been weakened by the sceptical reaction on Capitol Hill to plans for the deployment of up to 20,000 US troops in Bosnia. Legislators have posed questions about the precise mission of the US contingent and its likely vulnerability to Serb revenge. The question US officials find hardest to answer is why one year has been specified as the duration of the mission. The Clinton team has denied that the November 1996 election is a factor, but this claim has been received with scepticism.

An administration which is struggling to make its case in Congress will also find it hard to dissuade the Croatian government from attacking, or the Sarajevo government from consolidating its gains against the Serbs.

The Sarajevo government is a sophisticated reader of the signals in Washington, in close contact with a powerful pro-Bosnian lobby in Congress.

Under one possible outcome - openly advocated by some conservatives in Washington - the need to deploy US troops could be made less pressing by further advances by troops of the Croatian-Bosnian coalition, ultimately confining the Serbs to a small part of eastern Bosnia.

If these advances did take place, and several hundred thousand more Bosnian Serbs are driven out of western Bosnia, there would be little point in deploying a large international force as currently envisaged.

Observers fear the US administration's ability - and perhaps its desire - to prevent this possible outcome could falter if the issue of US troop deployments in Bosnia became part of the Clinton administration's broader differences with Congress.

Reuter adds: Britain's General Rupert Smith will soon be replaced as UN commander in Bosnia by another UK officer, General Michael Jackson. UN officials said yesterday.

Yeltsin seeks replacement for Kozyrev

By John Thornhill in Moscow

President Boris Yeltsin said yesterday he was looking to appoint a new foreign minister in a move which could signal a further lurch towards a more overtly nationalist Russian foreign policy.

The increasingly mercurial Mr Yeltsin has developed a habit of ditching unpopular ministers in public. Last month, he told reporters he intended to sack Mr Alexei Ilyushenko before he broke the news to his discredited procurator general. His comments about Mr Andrei Kozyrev did not appear spontaneous and were repeatedly stressed.

Despite his recent health concerns, Mr Yeltsin appeared in lively form yesterday, stopping to pinch the backs of two female secretaries before the news conference.

Mr Yeltsin, who has been sharply critical of the Foreign Ministry's work in recent weeks, said he was searching for a replacement for Mr Kozyrev - although the foreign minister would remain in his post for now.

Speaking to reporters before leaving today on a trip to France and the United States,

Mr Yeltsin said Mr Kozyrev had proved incapable of co-ordinating all of Russia's foreign policy interests. "Dissatisfaction remains. I see no improvement in this work," the president said.

He repeated his tough stance over Nato expansion plans, threatening to take unspecified "protective moves" to prevent it from happening. "We propose a European security system which would exclude the expansion of Nato and the presence of nuclear weapons in the countries of eastern and central Europe," he said.

The more nationalist mood in Moscow is reflected in today's *Sovodnya* newspaper which publishes extracts from a defence institute report denouncing western influence in Russia and calling for a more aggressive foreign policy.

The liberal Mr Kozyrev has increasingly found himself out of step with that mood despite recent attempts to give his comments a more chauvinist edge. Russian nationalists have mounted a vociferous campaign against him, chastising the Foreign Ministry for failing to assert Russia's interests in the former Yugoslavia. Last month, the lower house of par-



Russian president Boris Yeltsin surprises a secretary at a press conference in Moscow yesterday

liament voted for his dismissal. But Mr Kozyrev has been Mr Yeltsin's longest-serving and loyal minister and has survived many scrapes.

At a regular briefing yesterday, a foreign ministry press official said he knew nothing to suggest Mr Kozyrev would

be dismissed and western diplomats cautioned against writing him off prematurely. However, his departure would be met with disappointment in many western capitals.

Mr Kozyrev appears keen to remain in politics and intends to run as an independent par-

liamentary candidate in the northern city of Murmansk in the December elections. That contest could prove vicious - one of his opponents is the sister of Mr Vladimir Zhirinovskiy, the inflammatory nationalist and one of Mr Kozyrev's fiercest critics.

UK closes the book on EU translation

By Emma Tucker in Madrid

A scheme to take Oscar Wilde to the Portuguese and Virginia Woolf to the Dutch might be expected to go down well with the British.

But it is the UK which is blocking a modestly priced programme to get EU novels and plays translated into and out of the continent's lesser-used languages, such as Finnish, Swedish, and Portuguese.

For more than a year, the UK's European partners have been trying to persuade their British colleagues to back the Ariane programme, at a cost of £20.5m (\$32m) spent over three years. But at yesterday's meeting of culture ministers in Madrid, the British were not changing their position.

"We want evidence that the smaller languages are discriminated against," a British official said. "A lot of the small member states are in favour of the programme but I wonder whether they can show that there is a problem."

The Commission argues that while the works of Graham Greene, Primo Levi, and Georges Simenon circulate in many European languages, lesser-known Portuguese poets and Flemish playwrights run the risk of neglect.

"When a theatre has produced an original work and needs a translation, we want to be able to help," a Brussels diplomat said.

Ironically, it was British publishers who soaked up the funds of an earlier pilot project that first promoted translations at an EU level.

Beneficiaries included AS Byatt's *Possession* and Jeanette Winterson's *Oranges Are Not the Only Fruit* - both translated into Greek. Oscar Wilde's *Intentions* made it into Portuguese. Virginia Woolf's *Between the Acts* was translated into Dutch.

Mr Peter Hoeg, Danish author of the popular *Miss Smilla's Feeling for Snow*, was another recipient, as was Spain's Antonio Muñoz Molina.

The enthusiasm of British publishers for the pilot scheme did not surprise the diplomats. "We have one of the most sophisticated publishing industries in the world," said a British official. "When there is money lurking around, people are rather good at plugging it."

The real problem, said the official, was that the Commission, in proposing the project, had not demonstrated the need for intervention. Even if there is a gap in the market that commercial publishers do not want to plug, the British are not convinced it is the Union's job to step in. They believe it is a problem for the market.

British newspaper in EU secrecy victory

By Caroline Southey in Brussels

Campaigners against secrecy in the EU yesterday welcomed a European Court of Justice ruling that the European Council of Ministers was wrong to deny a British newspaper access to documents.

The court found in favour of Mr John Carvel, a journalist working for the London-based *Guardian* newspaper, who had challenged the council's right to deny him access to the minutes of three of its meetings. He was also refused access to voting and attendance records.

Mr Niels Helveg Petersen, Danish minister of foreign affairs, said the judgment sent "an important signal that the EU is a legal system based on the widest possible public access of citizens".

Mr Klaus Hänsch, president of the European parliament, said the decision was a "vital step forward in the parliament's battle to break down the walls of secrecy surrounding decision-making in council".

Mrs Pauline Green, leader of the parliament's socialist group, added the decision would "force the pace on openness and transparency".

The *Guardian's* case was backed by the European parliament and the Dutch and Danish governments.

The court ruled the council could not exercise its discretion to withhold documents at the expense of citizens' right to information. The council must, when exercising its discretion, "genuinely balance the interest of the citizens in gaining access to documents against any possible interest of its own in maintaining the confidentiality of its deliberations".

Earlier this month the Council of Ministers agreed a new code of conduct designed to open up its procedures to greater public scrutiny. The code aims to limit the council's ability to keep secret minutes of meetings but it has been attacked because it still gives ministers the right to block the release of documents in special circumstances. In addition, the code will not be applied retrospectively.

Mr Hänsch said the court decision should force the council "to look again at its last timid and half-hearted decision on transparency", while Mr Carvel said "there might be a connection" between the court case and the council's "astonishing change of mood" on openness.

The court might soon be handed another case relating to secrecy following disclosure that the council had refused Swedish journalists access to 18 of 20 documents relating to Europe, the European police intelligence agency. The journalists had been granted access to the documents by the Swedish government.

French trade unions threaten joint action

By John Ridding in Paris

Some of France's main trade unions are threatening joint action to protest against government proposals to reform the social security system, the Communist-led CGT union said yesterday.

The statement, which follows a public sector strike earlier this month against pay cuts, demonstrates the tough task the government faces in cutting the FF90bn (\$12bn) welfare deficit.

Mr Alain Juppé, the Gaullist prime minister, has pledged to eliminate the deficit in the social security accounts by 1997 as part of his strategy to satisfy the budgetary conditions for European monetary union (Emu). He has launched a national debate to prepare measures to curb spending and increase efficiency, with the aim of introducing reforms next year.

But trade unions have reacted angrily to government proposals to raise the daily contribution paid by hospital patients from FF55 to FF70 and to limit the increase in hospital spending to 2.1 per cent next year, from 3.8 per cent in 1995.

Mr Louis Vianet, general secretary of the CGT, condemned the "inadmissible increase in hospital contributions" and the fact that it was announced just as the debate on welfare reform was getting under way. He said he was contacting other unions with the aim of launching a joint protest next month.

Mr Marc Blondel, head of Force Ouv-

rière, one of France's largest union organisations, has adopted a similar stance. He said on Wednesday that he was consulting his union on the possibility of a national strike to protect the social security system.

The FSU union organisation has also expressed willingness to take part in a joint action.

France's traditionally divided trade unions have shown signs of overcoming their differences. The strike earlier this month, which brought many public services to a halt, was the first combined action since 1986. But it is not yet clear whether they can unite on the issue of social security.

The traditionally moderate CFDT union has taken a nuanced stance towards collaboration. "Just because we had that common action does not mean that contacts behind the scenes are developing," said Mrs Nicole Notat, the union's leader.

However, a senior CFDT official warned: "If the government makes proposals completely opposite to ours we will have no hesitation in fighting them."

This month's strike and trade union opposition to the government's reform plans have unsettled financial markets and prompted doubts about its ability to cut the public sector deficits to 3 per cent of GDP by 1997 as the Emu criteria require, compared with a forecast 5 per cent this year.

Greek unions warn of strike over sell-off plan

Greek unions threatened to strike yesterday unless the socialist government cancels a planned partial flotation of the state-controlled Hellenic Telecommunications Organisation (OTE) within a month, Reuter reports from Athens.

"The government must abandon flotation experiments and guarantee OTE's development if we don't want to be crushed by the competition," said Mr George Maniatis, president of the OME-OTE union, representing 19,000 OTE workers. "This is the last warning; we give them a month and from then on the clash will be intense."

Company officials said the union planned to call strikes in mid-November when the gov-

ernment is expected to announce a new plan to float 6-8 per cent of OTE via the Athens bourse.

Mr Maniatis urged the government to guarantee OTE \$3.2bn until the year 2000, to ensure the company can compete when European telecoms are fully deregulated three years later.

The union has blocked two previous privatisation attempts with strike action that brought chaos to Greece's telecommunications.

Mr Yannis Papanastasiou, national economy minister, said this week he felt workers were ready to accept the new flotation plan, from which the government hopes to raise about \$450m. "The minister

feels wrong," Mr Maniatis said. "We oppose any plan that will upset OTE's state character."

A plan agreed between the state and the workers in March 1994 calls for \$3.2bn to be pumped into OTE by the year 2000. The government hopes to raise the funds through increased charges and an eventual 25 per cent flotation.

Bulgaria's unions said they would seek amendments to their government's privatisation programme, to provide better safeguards for small investors and employees. Mr Ivan Nelkov, of the Independent Trade Unions Confederation, said companies might clear debts to staff by giving employees equity instead of unpaid wages.

EUROPEAN NEWS DIGEST

Finnish drive to halve jobless

Finland's Social Democrat-led government yesterday announced a raft of measures to support its drive to halve unemployment over the next four years. Finland's jobless rate of 17 per cent is Europe's second highest after Spain.

The package, aiming to lower unemployment by 120,000 from 400,000, will cut taxes on labour, reform the labour market, promote entrepreneurship, increase education and training and boost construction.

Unemployment insurance contributions will be cut next year and labour taxes will be reduced further over the following three years as part of a general assault on high taxes. Some measures, such as making working hours more flexible, involve significant structural reforms in Finland's highly unionised labour market.

The government stressed the programme would not endanger its plans for European economic and monetary union. Christopher Brown-Humes, Stockholm

Air traffic deal upsets others

The pay deal agreed between Italy's air traffic controllers and the government has been strongly attacked for breaching guidelines on public sector wages.

Mr Sergio Cofferati, the leader of the CGIL, the country's largest trade union confederation, said the agreement not only breached the pay guidelines operational since 1993, but was also an example of a small group using its position in a strategic sector to reap maximum individual advantage. The agreement followed six weeks of chaos in Italian air travel caused by the air traffic controllers go-slow and ban on overtime.

The 1993 agreement between unions, employers and the government envisaged wages rising in line with projected as opposed to actual inflation. However, the air traffic controllers agreement, according to the CGIL, will mean effective increases of 13.5 per cent. Robert Graham, Rome

Cloud over Pole's OECD link

Poland's plans to extend government credit guarantees to the country's shipbuilding industry as part of a five-year restructuring package worth \$500m could hinder the country's efforts to join the OECD next year. The plans, which also include provisions for export credit subsidies and prompt reimbursement of VAT and customs payments to shipbuilders, mean that Poland will have to negotiate a transition period if it wants to sign the OECD's shipbuilding agreement, eliminating official subsidies, which comes into force at the beginning of next year.

Mr Klemens Scierski, the industry minister, said yesterday that Poland wanted to sign the agreement but sought to have a transition period in place until the end of 2001. Accession by Poland to the shipbuilding agreement, whose signatories include 80 per cent of the world's shipbuilding industry, is seen as an informal gauge of Poland's readiness for OECD membership. Last year Poland's three main shipyards reported sales worth \$816m while the value of their order book is currently at \$2.3bn, ranking Poland sixth among the world's shipbuilding countries. Christopher Bobinski, Warsaw

Ukraine workers in pay demand

Several thousand trade unionists yesterday picketed Ukraine's cabinet building to demand higher wages and lower consumer prices. The protests were the most visible public reaction to date to the market reform programme begun by the government last year. The cabinet yesterday met union representatives to consider next year's wage bill for the large state sector. Separately, a miners' congress threatened to strike next week unless the government paid workers back pay. Meanwhile, President Leonid Kuchma yesterday used the executive powers to remove Mr Petro Kupin, the elected Communist governor in the eastern industrialised region of Luhansk, in a row over reform. Matthew Kaminski, Kiev

Italy closes crime loophole

Italy yesterday closed the legal loophole that allowed terminally ill criminals to commit crimes with impunity. The constitutional court in Rome ruled that, where a sentence had been reached, judges were no longer obliged to free criminals suffering from terminal illnesses such as AIDS.

Judge Giuliano Vassalli ruled that whilst there had previously been an obligation on judges to release AIDS sufferers, the judges would now be allowed to use their discretion to decide whether to free or imprison. He also ruled that terminal AIDS sufferers awaiting trial could be imprisoned or isolated in secure premises.

The AIDS Gang, three men in the final stages of the illness, have robbed banks in the Turin area unmasked, in broad daylight and without worrying about security cameras that recorded their actions inside banks. They were regularly arrested, but then released because a 1993 law ruled out custodial sentences for those in the final stages of a terminal illness. Reuters, Rome

Czech privatisation chief jailed

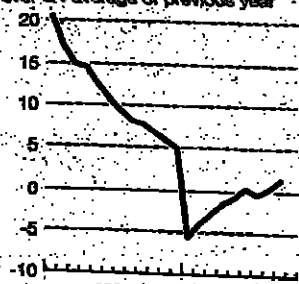
The former director of the Czech Republic's mass coupon privatisation scheme, Mr Jaroslav Lizner, has been jailed for seven years for corruption and fined Kč1m (\$39,000). Mr Lizner, who also headed the securities registry, was arrested last year outside a restaurant in Prague after he had been given a bribe containing Kč3.2m in cash. He was accused of taking the bribe to fix a stock deal. Reuters, Prague

ECONOMIC WATCH

German money growth rises

Germany: M3

Annualised % growth over Q4 average of previous year



Source: Datastream

Germany's money supply growth accelerated last month, but economists said this still left open the possibility of further interest rate cuts by the Bundesbank in coming months. At yesterday's council meeting, the central bank left the discount and Lombard rate unchanged at 3.5 and 5.5 per cent respectively. The Bundesbank said M3 rose at an annualised rate of 1.5 per cent in September over the fourth quarter of 1994, compared with 0.8 per cent the previous month and only 0.3 per cent in July. The September rate was faster than the market had expected and reflected strong bank lending and lower monetary capital formation (in which funds are moved into bonds and other longer term assets outside M3). Despite the pick-up in M3, economists do not expect the 4-6 per cent target growth rate to be achieved this year. Part of the September rise was caused by a statistical overhang at the end of August caused by foreign exchange intervention. Because of the weakening of rates to be cut again by next year. Andrew Fisher, Frankfurt

French industrial production in July/August rose 0.2 per cent, after a fall of 0.3 per cent in June.

Dutch seasonally adjusted manufacturing production rose 0.1 per cent in August compared with July and was 2.8 per cent higher than in the same month of 1994.

Portugal's current account in August was Es\$5.3bn (\$36m) in surplus, almost unchanged from a surplus of Es\$5.1bn in August 1994. The public sector borrowing requirement fell to Es\$60.5bn in the first eight months of the year from Es\$66.9bn in the same period last year.

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Defiant rebel minister puts
post-war Constitution on trial

Italian senators get rough justice

By Robert Graham in Rome

The paucity of powers at the disposal of the Italian prime minister was dramatically underlined by yesterday's vote of no confidence against Mr Filippo Mancuso, the justice minister.

Despite the public humiliation of being voted against by a large majority of the Senate, Mr Mancuso refused to resign his portfolio.

Indeed he not only chose to insult Mr Lamberto Dini, the prime minister, but claimed the no-confidence motion was illegal and that the Constitution protected him from being ordered around by the prime minister.

The confidence motion itself was the result of Mr Dini lacking the power to sack a minister. Under the 1946 constitution the president appoints the prime minister and cabinet in consultation with the political parties.

If a minister refuses to resign, the prime minister can get rid of him only by the whole government resigning. It was precisely to avoid the resignation and formation of a new government that the device of a no-confidence motion was introduced against a single minister.

For more than five months Mr Mancuso has been the odd man out in the cabinet team. He has gradually placed himself in a position where his presence was an unacceptable embarrassment to the centre-left parties backing Mr Dini.

A stickler for legal forms and

profoundly mistrustful of the new breed of aggressive public-conscious investigative magistrates, he set himself on a collision course with the anti-corruption magistrates in Milan.

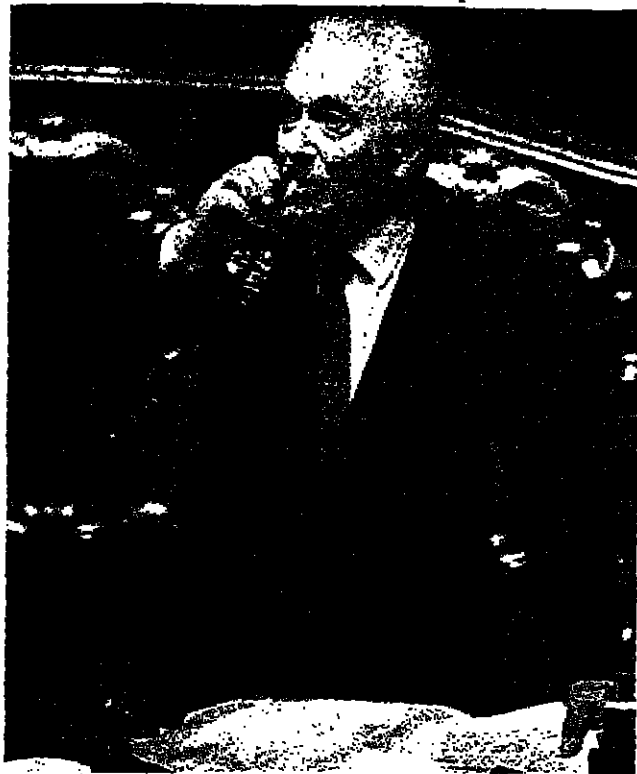
He took every opportunity to initiate disciplinary inspections, the latest being this week against the Milan public prosecutor for informing President Oscar Luigi Scalfaro last November of the impending warrant for Mr Silvio Berlusconi, the then prime minister.

Mr Mancuso refused every request to lower the tone of the confrontation and attacked Mr Dini for being "stupid" in failing to support him against the criticisms of the centre-left.

These criticisms he repeated yesterday in even harsher terms. He looked extremely confident, enjoying playing the role of defiant victim of a government being dictated to by the Milan magistrates. But his personal truculence, expressed in long baroque sentences, he and his supporters raised some strong legal arguments which will make the case complex to resolve.

In the absence of any precedents under Italy's post-war Constitution, it is far from clear, given the principle of collegiate responsibility of the cabinet, whether an individual no-confidence motion can be brought.

The government argued that Mr Mancuso had formally broken such collegiality and therefore the motion was valid. Just as important, the Con-



Justice minister Filippo Mancuso takes a pause during his address to the Senate yesterday before he lost the vote

stitution specifically names the justice minister as having independent functions of inspection - the main source of the move to dethrone Mr Mancuso. The government yesterday said these provisions referred exclusively to the justice minister's powers over the higher magistrates' council, the governing body of the magistrature, and not in relation to the prime

minister. Ironically among the loudest support for Mr Mancuso yesterday came from the ranks of Mr Silvio Berlusconi's Forza Italia senators.

Mr Berlusconi has been one of the strongest critics of the weak powers available to the prime minister and wants to introduce a presidential system of government.

Angry Swiss ready for change

But not as early as in Sunday's election, writes Ian Rodger

For once, passions are running high among Swiss voters in the run-up to Sunday's parliamentary elections.

Up and down the country, in television studios and town halls, everyone is arguing heatedly over important and deeply divisive issues, such as European integration, immigration, welfare spending and drug addiction.

One right-wing party campaigning to tighten restrictions on immigration has even published a list of the nationalities of the prisoners in a Zurich jail. Recent posters of an anti-EU party featured an EU labelled boot, reminiscent of the Nazi boot posters of 50 years ago, stamping on Swiss democratic rights.

But the prospect is nevertheless for very little change in the composition of the 246-member parliament and, as a result, none at all in the carefully balanced make-up of the seven-person governing federal council. It is even unlikely that a majority of adult Swiss will bother to vote in the four-yearly democratic exercise. They have not since 1975.

This paradox arises partly from Switzerland's peculiar democratic processes and its prosperity.

The people know that regard-

less of what the government and parliament decide on any given issue, they can call for a referendum and reverse the decision. In the past four years, government proposals on momentous issues have been vetoed four times in referendums.

In December 1992 the people refused to join the European Economic Area (EEA), a half-

largest party won only 44 of the 200 seats in the lower house and the four parties that belong to the governing coalition took 148 seats.

Recent opinion polls suggest very little change in this composition will occur as a result of Sunday's voting. The left-wing Social Democratic party and the right-wing Swiss People's party may pick up one

failed, they will undoubtedly continue their campaign to push the Social Democrats out of the governing coalition.

Meanwhile, the French-speaking community, which is strongly in favour of European integration, has become more and more disheartened by seeing itself out-voted by the German-speaking majority on European issues. Unless the German-speaking community changes its view - and there is no sign of significant change since the 1992 vote - then politics in French-speaking Switzerland could easily take on a more nationalistic tone.

If a nationalist political force, such as the Lega Ticinese in the Italian part of Switzerland, emerged in the French-speaking cantons, it could undermine the dominance of the coalition parties.

But Swiss who are dissatisfied with the status quo, for whatever reason, still have a hard time winning much support. The country's economy has not grown rapidly since the fateful vote to eschew European integration, but it has not noticeably been hurt.

The 4 per cent unemployment rate is high by Swiss standards but among the lowest in western Europe. And the Swiss franc is the world's strongest currency.

A campaign poster for an anti-EU party shows a Nazi-style boot stamping on Swiss democratic rights

way house to European Union membership. Last year voters forced the government against its will to ban lorry transit traffic through the Alps; and they refused to authorise the use of Swiss soldiers as United Nations peacekeepers.

Last spring they rejected the government's plan to ease restrictions on property ownership by foreigners.

This does not mean that the government and parliament are irrelevant. Their composition reflects the interests of the country's diverse linguistic, religious and political interests and, on most issues, they succeed in balancing those interests. In the 1991 elections, the

or two additional seats apiece at the expense of the two centrist parties. But if the increased polarisation of Swiss opinion persists, more substantial and disruptive change could come in future elections.

The Radical Democratic party, one of the two centrist groupings feeling the squeeze from the polarisation, tried unsuccessfully three weeks ago to break the so-called magic formula for maintaining balance in the federal council.

When the Social Democrat finance minister, Mr Otto Stich, resigned, the Radical Democrats tried to muster support to replace him with one of their members. Although they

ADVERTISEMENT



Tan Song Wee - Director of Kwang Hua

Taiwanese stocks offer attractive buying opportunities at their current levels, according to Kwang Hua Securities Investment & Trust Co, Taiwan's biggest fund management company.

Director Mr Tan Song Wee says that around 5,000 points, the Taiwan Stock Exchange Weighted Index is near its 10 year support level and due for some upward movement.

Earnings growth is running at 23 per cent and the market is selling at 17 times 1995 earnings. It is an excellent buy."

The group believes there would be strong government support for the market at around the 4,500 point level.

The Kwang Hua group is a joint venture between the Reuntex group of Taiwan and several international shareholders including Aetna.

As at the end of 1994, with about US\$2 billion under management, Kwang Hua has an 18 per cent share of the fund management market in Taiwan, which is exclusively serviced by Securities Investment Trust Companies.

Established in 1985, Kwang Hua employs 83 people including some 20 directly involved in day to day fund management and research.

In addition to the 10 funds it manages for Taiwanese investors, Kwang Hua has two funds which can accept funds from foreigners - the Formosa Fund and Formosa Growth Fund.

Taiwan's economic fundamentals are solid and suggest a higher valuation is appropriate for local stocks, according Mr Tan.

Inflation is below 4 per cent and gross domestic product is estimated to be growing at about 6.5 per cent this year, the same as last year's figure.

Domestic interest rates are in a down trend and the economy is expected to be strongly stimulated over the next few years as a result of Taiwan's entry to the World Trade Organization.

Exports to the People's Republic of China continue to grow, accounting for 12 per cent of China's total imports last year, up from just six per cent in 1991.

Taiwan's power house economy is driven by companies whose stocks are now good value for money, according to Vincent Ho, the manager of the Formosa Fund.

"With the relaxation of the foreign investment limits, a lot of money will flow to electronic stocks. We also like the plastics, chemicals and textiles sectors."

Taiwanese companies are dominant in the production of computer products which are in short supply around the world. They make 80 per cent of the world's mother boards and mice and 60 per cent of monitor screens.

Japanese investors are leading the push of foreign direct investment into Taiwan's booming electronics sector.

The strong yen has encouraged them to set up Original Equipment Manufacturing factories in Taiwan, notably at the Hsin Chu high technology park outside Taipei.

This activity by the Japanese has led to a surge in exports, led by electronic products.

Both the group's funds have significantly out performed the Taiwan Stock Exchange Weighted index.

The Formosa Fund has achieved a 642 per cent return since it was set up in 1986. During the same period, the overall market index rose by 400 per cent.

France seeks to extradite MGM deal fugitive

By Andrew Jack in Paris

The French authorities yesterday began preparing the information necessary to extradite Mr Giancarlo Parretti, the Italian financier, who was arrested in the US on Wednesday and is wanted in France on fraud charges.

Los Angeles police took Mr Parretti into custody on an international arrest warrant issued against him by a French investigating magistrate last May.

Mr Parretti faces allegations of abuse of corporate funds, forgery, fraud and deception in relation to the \$1.3bn takeover of the MGM film studios that he orchestrated in 1990.

He was interviewed yesterday by Judge Joseph Reichmann in connection with his refusal to appear before the French courts in May, and was refused bail. The French authorities have 40 days to prepare the documents necessary to extradite him. Mr Parretti bought MGM from Mr Kirk Kerkorian, the US financier, largely through loans provided by CLBN, the Dutch subsidiary of Crédit Lyonnais, the state-owned bank.

He partly financed the transaction through Media International, a subsidiary of Sasea, the group controlled by Mr Florio Fiorini, a fellow Italian financier who was eventually jailed for six years by a Swiss court in June this year on five counts of fraud after Sasea went bankrupt in 1992.

By April 1991, Crédit Lyonnais had launched a legal action to take control of MGM, shares of which were used as security for its loans, after it said Mr Parretti was in default on his payments.

MGM fully came into the bank's control in 1992, and has now been hived off into a special company underwritten by the French state as part of a financial restructuring package for the bank.

Mr Patrick Flévet, a Paris-based magistrate, has been examining the circumstances of the MGM takeover since 1991. In March this year he formally placed Mr Parretti under investigation, and at the start of May he issued a warrant for his arrest.

Separately, Mr Parretti faced an extradition request from the US authorities relating to allegations of perjury when he appeared in a Delaware court in an action in which he courted Crédit Lyonnais.

Until recently, he was living in his apartment in Rome, ignoring requests to come to France and fighting at every level of appeal the extradition requests from the US.

Germans step up tax probe of flight capital

By Andrew Fisher in Frankfurt

German tax authorities have stepped up their investigations into people suspected of evading tax by sending money abroad, prompting sharp complaints from two of the country's leading banks.

As a three-year jail sentence was passed on a consultant who tried to blackmail Commerzbank for a list of customers investing money in Luxembourg, tax investigators said up to 2,000 clients of the bank were being investigated for possible offences.

A prosecutor in Düsseldorf also said investigations had been stepped up into customers of Dresdner Bank for possible tax evasion. Dresdner has repeated its objections to the way the matter was being handled.

The cases, like those at several other German and foreign banks which have been visited by tax officials, centre on the 30 per cent withholding tax levied by the German government on investment income and attempts by private investors to avoid paying this.

It is not illegal for people to invest money abroad, but the earnings on such investment must be declared for tax.

At a time when German taxes are high to meet the cost of reunification, the subject of tax evasion has become prominent.

The case of Steffi Graf, the tennis star, has highlighted the issue even more. Her father is in jail while allegations of tax evasion on her earnings are investigated and she has also been questioned. The Opel car company is ending a lucrative sponsorship deal with her.

In the case of the banks whose customers are being investigated, authorities are keen to know whether the banks themselves advised that funds be sent to Luxembourg to evade tax.

Banks have denied they gave encouragement in this way. Dresdner said almost everyone who invested money in Luxembourg now fell under official suspicion of tax evasion, adding that active help for tax evasion had apparently been proved against none of its employees.

Commerzbank is taking legal action over a list of customers handed by prosecutors to the tax authorities after the failed blackmailer, who had demanded DM5m (\$3.5m), was arrested this summer.

It contains names, account numbers and sums invested, though no addresses, of 1,600 clients at Commerzbank International in Luxembourg.

NEWS: INTERNATIONAL

Ambitious Zanzibar tempted by secession

A nascent economic boom is straining ties with the mainland, writes Michela Wrong

Tanzanians are fond of comparing relations between their mainland and the small islands of Zanzibar to a marriage. Such a union, they argue, needs understanding and give-and-take to work. But a wilful Zanzibar appears to have grown tired of her dour larger partner, and it is not another suitor that is enticing her away. It is the gleam of potential riches.

After decades of grinding poverty, prosperity once again beckons for the legendary spice islands, one of Africa's richest nations before it was swallowed up by Tanganyika in 1964. That prospect, as much as the resentment generated by years of suppressed national identity, threatens to sabotage the 31-year union.

In what are expected to be closely contested presidential and legislative elections on Sunday, their first multi-party polls, Zanzibaris will decide whether to stay with the union and an improving *status quo*, or loosen the ties with the mainland and risk creating a powerful enemy.

Underpinning the debate is the islands' extraordinary transformation since Tanzania turned its back on former president Julius Nyerere's disastrous economic policies.

Encouraged by tax incentives offered by the local government - including the creation of two free economic zones and plans for a free port - Italian, South African and other foreign investors have poured into the tourism sector, which has now replaced the clove industry as main foreign currency earner.

Decaying Arab palaces are being turned into five-star lodgings to steal trade from the dreary Soviet-style government hotels. Chic galleries selling designer wear now compete with T-shirt shops for backpackers. Tourist numbers, hardly 30,000 five years ago, should touch 100,000 this year.

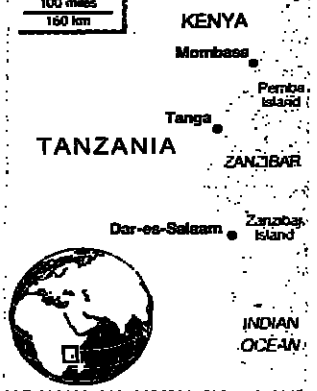
"In 1990 economic growth was minus 3 per cent, now it is 4.5 per cent," said Mrs Amina

Salum Ali, the finance minister. "We hope it will reach 8 per cent in the next five years." Others talk of turning Zanzibar into the next Singapore, Mauritius or Hong Kong.

With so much more at stake, the link with the mainland seems increasingly irksome.

Ever since Zanzibar was united with Tanganyika after a anti-Arab uprising that left 17,000 dead, many islanders have suspected they got a raw deal. The subsequent union agreement gave Zanzibar its own president, legislature and limited powers, but left ambiguities open to exploitation.

Under the deal, for example,



oil is defined as a union matter, which means Zanzibar's recent oil discoveries would have to be shared. But gold, which is found on the mainland, does not enjoy the same classification. As for donor aid, Zanzibaris believe most of that has passed them by.

"Nyerere was very cunning. As the years go by most important affairs have been moved to the mainland," said Mr Seif Sharif Hamad, presidential candidate for the opposition Civic United Front (CUF). "Zanzibar has suffered enormously. So we want to renegotiate the terms of the union."

The CUF is lobbying for a new arrangement with three parliaments, one giving Zanzibar a greater level of financial autonomy than it enjoys today, one for the mainland and one

dealing with federal affairs.

Its opponents in the ruling Chama Cha Mapinduzi (CCM), which is hoping to see President Salim Amour returned to power, insist that the CUF's secret aim is independence. "The people talking about increased autonomy are not interested in the union," said Mr Ali Ameir Mohamed, CCM deputy secretary-general. "What they really want is secession."

As campaigning has revealed the level of popularity enjoyed by the CUF among Zanzibar's 350,000 voters, the ruling party has hurried more damaging accusations, claiming the CUF is an Islamic party with a fundamentalist agenda, funded by Arab exiles in Oman, Dubai and Saudi Arabia and determined to win the land lost to indigenous Africans in the 1960s.

"If the CUF wins the elections the situation will be unmanageable," said Mrs Amina. "Indigenous Zanzibaris will never sit quietly and agree to be governed by the people they kicked out in 1964. If they win I give them two years at most."

The fact that talk of "indigenous" and "non-indigenous" Zanzibaris, suppressed under the anti-tribalist Mr Nyerere, is once again fuelling political debate on the islands worries those who lived through the horrors of the 1960s.

"I had hoped that 30 years after the revolution a certain cohesion had developed, but I've been proved wrong," said Professor Haroub Othman, a university lecturer in development. "We've gone back 30 years as far as ethnic tensions are concerned."

Ironically, a political debate fuelled in part by a nascent economic boom is already damaging the ardently desired recovery. Expectations of election day violence have hit tour bookings, usually at their peak at this time of the year. The main port, normally a busy thoroughfare for Arab dhows, hydrofoils and cargo ships, has gone quiet.

Semiconductor makers opt to chip in

Louise Kehoe and Paul Taylor on overcoming the costs of designing complex chips

The disclosure that four of the world's largest semiconductor manufacturers are considering a plan jointly to develop the next generation of memory chips highlights the risks and costs associated with designing the complex semiconductor devices that will drive the electronics industry into the 21st century.

International Business Machines, Toshiba, Siemens and Motorola confirmed yesterday that they are discussing a joint development project aimed at building a 1-gigabit dynamic random access memory chip.

These memory chips, capable of storing vast amounts of information, are expected to begin appearing soon after the turn of the century in multimedia and other products.

If the four go ahead with the joint project, it will represent a significant extension of the string of design and development alliances that have come to characterise a semiconductor industry faced with sharply escalating costs.

It need not, however, mean that the partners will jointly

make the devices, even though there is an increasing number of semi-conductor manufacturing joint ventures.

Siemens, the German electronics group, and IBM formed their first joint venture to develop 64Mb D-Ram chips in July 1991. A year later the partnership was expanded to include Toshiba, the Japanese group, and was extended to cover the development of 256Mb D-Rams.

At that stage the partners estimated the costs of the 256Mb project - based at the Advanced Semiconductor Technology Centre in East Fishkill, New York - would cost about \$1bn, split three ways.

The 256Mb project, which involved about 100 engineers, is reported to have run smoothly and the three partners presented the first fully functioning chips in June.

However, the proposed new project represents another order of magnitude in terms of both cost and complexity. So far each new generation of D-Ram chips has cost between 15 per cent and 20 per cent

D-Ram technology: the race

	1992	1995	1998	2001	2004	2007
Chip capacity (megabits)	16	64	256	1,024	4,096	16,384
Chip size (sq. mm)	132	200	320	500	700	1,000
Feature size (microns)	0.5	0.35	0.25	0.15	0.12	0.10
Gates per chip	0.5m	0.8m	2m	5m	10m	20m
Number of input/output pins	500	750	1,500	2,000	3,500	5,000

Source: Semiconductor Industry Association

more

to build

than its

predecessor.

Moving from 256Mb to 1Gb could involve a much steeper increase.

The bulk of D-Ram production today is focused on 4Mb and 16Mb devices which involves designing and building chips with silicon struc-

tures as small as 0.5 thou-

sandths of a mm (microns).

But to squeeze all the circuitry needed for a 1Gb chip on to a 500sq mm of silicon will require reducing the size of the structures to 0.15 microns. At the same time, the manufacturing process will have to

achieve an unprecedented level of perfection - less than 100 defects per sq cm.

For these reasons, designing a 1Gb chip is likely to take years and the first commercial chips are unlikely to appear before 2001 at the earliest.

Although Motorola is a leading manufacturer of semiconductor chips, it has less than a 5 per cent share of the fast-growing worldwide market for D-Rams through a joint manufacturing venture with Toshiba, called Tohoku, in Sendai, Japan.

The global D-Ram market will be worth about \$25bn this year according to Integrated Circuit Engineering, a US market research group, and by 1998 is expected to grow to almost \$50bn.

Motorola is understood to be anxious to expand its presence in the D-Ram market while the huge costs involved in developing advanced semiconductors and the increasing complexity of the technology make it attractive for the other members of the IBM, Toshiba and Siemens alliance to welcome a new partner.

High tech stocks surge, Page 19

Lebanese president given three more years

By Roula Khalaf, Middle East Correspondent

The Lebanese parliament yesterday passed a constitutional amendment allowing a three-year extension of President Elias Hrawi's six-year term without fresh elections. The president is elected by parliament.

The extension ensures that the government of Mr Rafiq Hariri, the billionaire prime minister and architect of the country's \$30bn reconstruction programme, will also remain in office.

The country's Christian leaders complain that it bodes ill for Lebanese democracy. It should, however, increase confidence in the economy by maintaining the stability of the Lebanese pound. "An extension for Hrawi is an extension of the stability of the pound," a Beirut banker said yesterday.

Since Mr Hariri was appointed prime minister in

1992, he has boosted confidence in the country and attracted investment. That confidence, however, remains tightly linked to Mr Hariri's leadership.

Every time Mr Hariri threatens to resign - and he has on several occasions - the Lebanese rush to shift their funds into dollars, fuelling a run on the pound.

The vote on the amendment, which means scrapping the presidential elections planned for this year, follows a decision taken in Damascus, the main power broker in Lebanon, to maintain the *status quo* in Lebanon while peace talks with Israel remain stalled.

Although only last May, the 128-member parliament, led by Mr Nabih Berri, a rival of Mr Hariri, was against the amendment, most of the deputies quickly fell in line when Syrian President Hafez al Assad blessed the move last week. Mr Hrawi yesterday won backing

from 110 out of the 121 parliament members present to extend his term, which expires on November 24.

Lebanon's Christian community, which has been gradually sidelined since the end of the civil war in 1991, has reacted angrily to efforts to keep Mr Hrawi in office.

"What legal guarantees remain for the Lebanese citizen since his constitution can be amended any moment, so easily, with an outside decision and against the opinion and the will of the Lebanese people who have been sidelined?" said Maronite Patriarch Nasrallah Boutros Sfeir, the most respected voice of the fragmented Christian community, in his Sunday sermon. "Isn't all this an indicator that the democratic system is dying?"

Since Syria would play a central role in deciding on a new president in the event of elections - a majority of deputies in parliament are pro-Syrian -

extending Mr Hrawi's term or electing a new pro-Syrian president should make little effective difference.

The issue, however, occupied Lebanese political circles all year and created considerable uncertainty which put pressure on the Lebanese pound. Central bank intervention in its support led to an erosion of net foreign exchange reserves this year.

According to Lebanon's Banque Audi, excluding commercial banks' foreign exchange deposits and a \$300m Eurobond issue, this year, reserves dropped from \$2.7bn at the beginning of the year to \$1.3bn at the end of September, before moving back up to \$1.6bn by mid-October.

According to bankers, a factor behind the recent pickup has been the rising expectation, fuelled by Syrian and Lebanese officials' hints, that the Hrawi-Hariri team would stay on.

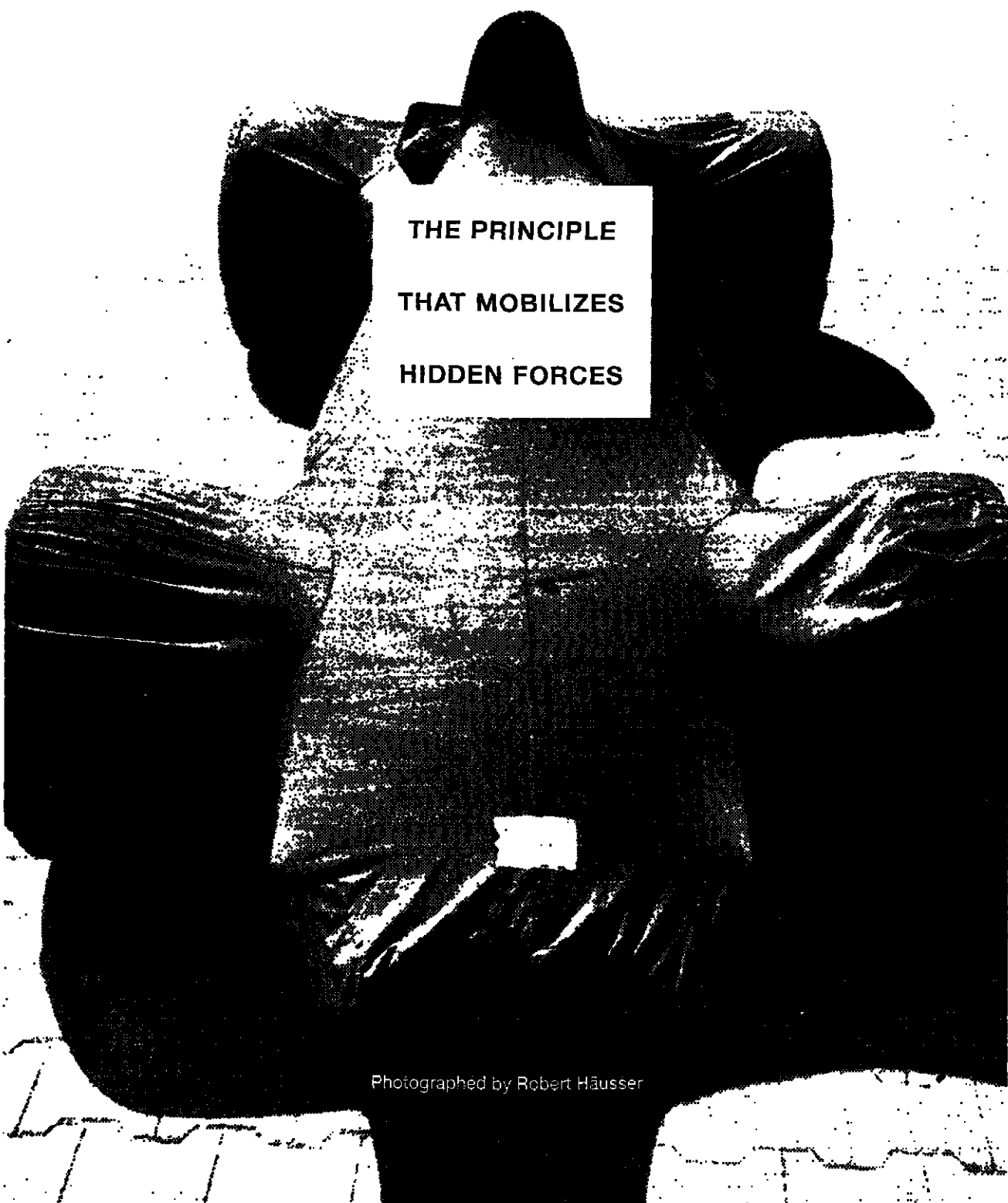


Hrawi: "extension for the stability of the pound"

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مکان العمل

NEWS: THE AMERICAS

House test in battle on Medicare

By George Graham in Washington

Sweeping changes to the Medicare programme providing health insurance for the elderly headed for a vote in the House of Representatives yesterday after a last-minute frenzy of political argument, name-calling and backroom dealmaking.

Republican leaders said they were confident of winning the vote, but were still battling to ensure the support of a handful of disgruntled members. They also had to fend off a barrage of criticism from opposition Democrats, who said the bill, which aims to cut Medicare spending from its projected path by \$270bn over the next seven years, would harm the elderly.

President Bill Clinton said the cuts would "evaporate the health care system for our older Americans. I will not let you destroy Medicare. I will veto this bill," he said.

Mr Clinton opened the way for compromise, however, by accepting for the first time that it was possible to reduce the budget deficit to zero in seven years - the basic premise of the Republican plan. He also said his own plan for balancing the budget would bring the deficit to zero in nine years, not 10 as he originally said, because of improvements in the economy.

The worst worry for Mr Newt Gingrich, the Republican speaker, was the last minute qualms of some of his own party - especially a group of 18 members led by Congressman Greg Ganske, a plastic surgeon from Iowa, who complain that the bill's formula for Medicare payments would harm rural areas.

If all 18 stuck to their threat to join the 199 Democrats in voting against the bill, Mr Gingrich's majority would disappear. Mr Gingrich dismissed their objections as "Christmas shopping."

"Any time you are in the last 48 hours before a major vote, 17 people show up who need their vote, and they have this one thing they haven't gotten yet," he said.

In a preliminary vote yesterday morning on the rules for debate on the Medicare bill, the Republicans suffered only one defection, offset by one Democratic vote.

Even a defeat on the House floor would not mean the end of the Medicare reform bill. Yesterday's vote was largely symbolic since the measure is expected to be rolled into the broader reconciliation bill, which also incorporates tax cuts and a host of other spending reductions and which Republicans hope to complete next month.

But Mr Clinton yesterday threatened to veto the reconciliation bill, too, complaining of its "extreme spending cuts and huge tax cuts."

The reconciliation bill, meanwhile, is tied up with wrangling over legislation to increase the legal ceiling on US government debt from its current level of \$4,900bn, which is likely to be hit in early November.

Mr Mike McCurry, the White House spokesman, said yesterday that the administration was finding it hard to negotiate on the debt ceiling because the Republicans were "flopping around like fish."

Mr Gingrich and Senator Robert Dole, the Republican leader in the Senate, met on Wednesday evening with Mr Alan Greenspan, the chairman of the Federal Reserve. The White House was hopeful that Mr Greenspan would persuade the Republican leaders not to run the risk of a US government default by using the debt ceiling as a bargaining chip.

"My guess is Alan Greenspan, at least, was able to get some sense through otherwise thick skulls," Mr McCurry said.

US home starts are still strong

Construction starts on new homes and apartments fell slightly in September, the US Commerce Department said yesterday, a second straight monthly decline that still left building activity at a relatively high level, Reuter reports from Washington.

Total starts were down 0.1 per cent to a seasonally-adjusted annual 1.39m following a revised 2.8 per cent drop in August. Previously, the department said starts rose 0.6 per cent in August to a rate of 1.396m.

The department also revised July starts to show a big 10.3 per cent rise to 1.43m instead of a 7.1 per cent gain. "The housing market is taking a breather after the rigorous pace seen earlier," Mr Kevin Flanagan, economist at Dean Witter Reynolds, said.

Despite the easing in September, cheaper interest rates seem to have spurred a stronger trend in housing activity as the year wears on. Third-quarter building starts were running at about 1.4m annually, up from 1.28m in the second quarter. Moderate economic growth, with little or no inflation, has fostered revival in housing, as interest rates have remained favourable for the past few months.

LA cops clean up city's streets

Police get \$600,000 extra to tackle recyclable waste thieves, says Christopher Parkes

The Los Angeles Police Department has been recruited by the city sanitation bureau to protect residents' old newspapers, cans and bottles from the ravages of organised scavengers. An estimated \$2m of recyclable waste a year is stolen from under the noses of the official garbage collectors.

Under a scheme approved this week, the sanitation office will recycle some \$600,000 a year of its income from sales of recyclable waste into overtime payments for police who will patrol the streets during the night and early morning hours on the look-out for the thieves.

"Since the increase in waste paper prices we have been losing about two-thirds of our newspapers and half our income," said Mr David Mays, recycling spokesman for the sanitation bureau.

Although the price of old newspaper is down to around \$100 a tonne, well off the \$300 peaks which first attracted commercial-scale scavengers last year, unauthorised collection is still attractive.

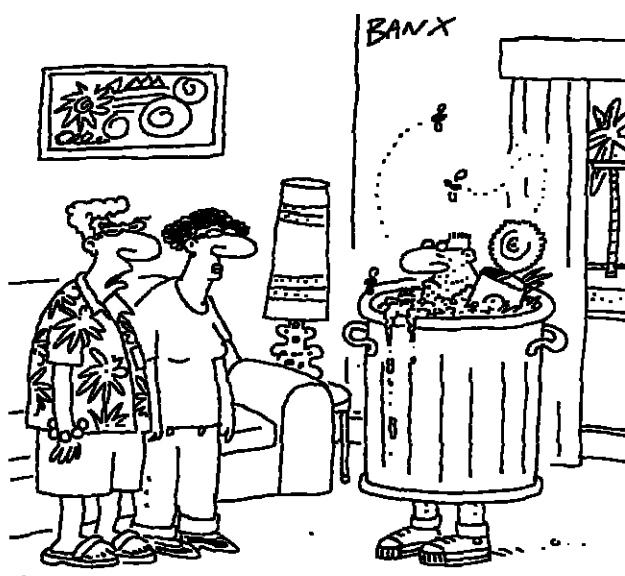
Although more troublesome and noisy to collect, and therefore more likely to attract unwelcome attention from patrolling officers or irritate residents, aluminium cans are also valuable.

The scheme has the merits of being both fiscally and environmentally sound as well as providing incidental extra security by virtue of the increased police presence in residential areas. It is to be introduced following a successful \$15,000 pilot operation in the San Fernando Valley area.

As the policemen impounded trucks, doled out tickets and made a handful of arrests, the volume of recyclable materials picked up by the official collectors increased 30 per cent in the trial area. Volumes decreased in neighbouring streets as the scavengers moved on, but council member Ms Laura Chick who promoted the pilot was not discouraged.

While income is valuable to the cash-strapped authority, Ms Chick was concerned that LA's official recycling effort - launched five years ago to meet the demands of a state law that Californian cities must cut the volume of garbage consigned to landfill sites by 25 per cent - should not lose popular support.

According to Mr Mays, the city is ahead of the game. Thanks to the recycling effort and the introduction of green bins for compostable garden waste following a ban on air-polluting garden bonfires, the volume of solid waste sent to



"VERNON'S WORKING UNDERCOVER FOR THE LAPD."

dumps from Los Angeles garbage cans is 30 per cent less than in 1990.

The challenge now is to match the requirements of stage two of state regulations which limit land-fill dumping to 50 per cent of 1990 levels.

Although most LA residents still readily sort paper, plastics and cans into green, yellow

and red kerbside roadside containers, some people in the areas where the scheme was first introduced have stopped taking the trouble. This is partly due to the extra effort required, but mainly because they realised they were attracting unknown night-time visitors into their neighbourhoods. Scavenger gangs, who face

fines and even prison for theft (once household waste is deposited in official containers it becomes city property) typically comprise four of five men or boys who either load a coasting pick-up truck as they run alongside, or collect individually on foot or bicycle, shutting between residential streets and a "base" truck parked discreetly out of sight.

Police reports show they do not take kindly to interventions from official garbage collectors or residents.

According to Mr Mays, the sanitation department gave full backing to Ms Chick's initiative mainly because of concern over falling participation.

About 40 years elapsed before environmental awareness was restored following the last occasion Los Angeles lost its taste for recycling. That was in the 1950s when, as well as sorting out paper, glass and metal, residents were especially resentful of the need to separate food scraps for the pig swill roundmen.

Mr Sam Yorty, who became known as "Commingle Sam" was elected mayor partly on the strength of his promise that voters would be able to throw all waste into one dustbin which would then be disposed of in the then-abundant landfill sites.

Cavallo sees more pain on patents

By David Pilling in Buenos Aires

Mr Domingo Cavallo, Argentina's economy minister, faces further bitter conflict with Congress after the passage of a presidential decree that runs roughshod over congressional legislation on intellectual property rights.

The decree, issued on this week by President Carlos Menem at the request of Mr Cavallo, will make it much harder for Argentine companies to copy products, especially pharmaceuticals, without paying royalties.

Argentina's pharmaceutical market is worth \$30n a year. Mr Cavallo has argued consistently that the law passed by Congress earlier this year was not up to international standards. The US government, which has pressured Argentina to pass a tough patents law, is understood to be delighted with the new decree.

Congressmen yesterday reacted angrily to the move, which they said "substantially" changed the legislation they had passed. Mr Humberto Roggero, president of the

Industrial Commission at the House of Deputies, said there was a "very good chance" Congress would veto it. Some congressmen were considering asking the courts to declare the decree unconstitutional, he said.

"We are very angry at the lack of respect for our democratic institutions," said Mr Roggero, who placed the blame for the decree squarely on the shoulders of the economy minister. Mr Cavallo, whose economic reforms and combative style have often alienated congressmen, has had several run-ins with Congress.

Argument over intellectual property rights centres on the phase-in period for the new legislation, as well as on the circumstances under which "compulsory licences" can be issued without the consent of the patent-holder.

Congress, which originally demanded a 10-year phase-in period, this month agreed to cut this to five years. According to Mr Roggero, the decree "effectively wipes out" the transition period. "It obliges companies to pay royalties not only on new products but also on existing ones," he said.

Senate Cuba bill is watered down

By George Graham

The Senate yesterday prepared to pass legislation tightening the US embargo against Cuba, but only after gutting the bill of most of its toughest measures.

Democrats agreed to abandon a filibuster when the bill's chief sponsor, Senator Jesse Helms of North Carolina, admitted defeat and agreed to drop a provision that would have allowed lawsuits to be filed in the US against anyone handling expropriated property in Cuba.

The administration and Senate Democrats argued that this could clog an already overburdened federal court system with 430,000 new suits, besides aggravating relations with third countries.

Many of the other measures in the bill had already been removed, including a provision requiring the State Department

to deny visas to any foreigner who handles property confiscated from US citizens. A ban on imports of sugar from any country that has itself imported Cuban sugar had also been watered down.

The chief measures left in the bill set out steps for helping a transition government in the event that the government of Mr Fidel Castro falls or steps down.

"The one thing that remains is not really a club against Cuba but maybe a carrot to let Cubans know that if there is a transition, there will be help available," said one analyst.

The House of Representatives last month voted for a much tougher set of Cuban embargo measures, and some proponents of tougher sanctions against the Castro regime still hope to stiffen the bill in negotiations to reconcile the two chambers' versions.

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NEWS: ASIA-PACIFIC

Creditors pressed on Japan bank debts

By Gerard Baker in Tokyo

The first clear evidence of likely international fallout from Japan's banking crisis emerged yesterday when the country's financial authorities confirmed they were asking foreign creditors of a failed bank to write off a proportion of their loans.

The news came as the "Japan premium", the extra interest charged to Japanese banks' borrowings in international markets, edged up to a new high.

The finance ministry said

overseas holders of subordinated debentures in Hyogo Bank, which collapsed in August, would be asked to write off 40 per cent of their claims on the bank.

Hyogo had more than \$150m (£95m) worth of such debt outstanding, issued through its overseas branches.

If foreign creditors accept the request, it will mark the first time international lenders have lost money because of a banking failure in Japan. It seems certain to increase nervousness about the risks associated with lending to the trou-

bled Japanese banking sector, which has recorded three failures in the past three months.

A subordinated debenture is a bond repayable only after all other debts in a bankrupt institution have been repaid. Hyogo Bank began to issue dollar-based subordinated debentures with a maturity of 10 years in 1991 in an effort to raise its capital adequacy ratios.

The authorities are also requesting domestic bond holders to write off the same proportion of the value of their debentures, officials said.

Hyogo Bank collapsed two

months ago with total bad debts of an estimated ¥800bn (£55m). The ministry of finance has repeatedly said domestic depositors in failed institutions would be fully reimbursed.

It has also said normal interbank lending would be protected.

But other liabilities, such as longer-term debts, bonds and debentures are vulnerable, and this has foreign bankers worried.

The news that Hyogo Bank's failure could cost overseas investors up to \$60m will increase their concerns.

The finance ministry may face a legal challenge to its

request. Hyogo Bank is not yet technically bankrupt and some bond-holders may be reluctant to give up their creditors' rights.

Japanese banks' continuing problems were highlighted again as the Japan premium rate reached 0.31 percentage points over interbank offered rates in London for even the strongest banks. Weaker banks now face a premium of up to 0.4 percentage points.

But the country's leading financial official tried to play down the significance of the premium. Mr Kyosuke Shinz-

awa, vice-minister for finance, said yesterday: "The country's banks are not in a state that would immediately lead to significant problems in their securing liquidity."

Mr Shinzawa refused to confirm or deny reports that the authorities had enlisted the support of the US Federal Reserve in providing emergency lines of credit to banks, but said: "The finance ministry and the US financial authorities are maintaining close consultations in a timely and appropriate manner."

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Seoul urged by OECD to speed reforms

By Jack Burton in Seoul

A survey mission from the Organisation for Economic Co-operation and Development has told South Korea it must do more in removing barriers on capital movements and invisible trade if it wants to join the group of advanced industrial nations by next year.

The OECD mission, which has just completed a study trip to Korea, said the country's five-year financial reform programme was "well thought-out but needs to be speedier", according to the Ministry of Finance and Economy in Seoul.

The biggest concern was raised over restrictions on capital movements, which include foreign direct investments, property transactions and the opening of financial markets to international investors. Korea meets only 12 of the OECD's 91 requirements on capital transfers.

The 18-member delegation from the OECD Secretariat raised the possibility that Korea's application might be blocked by member states "unless significant improvements are made" in capital movements.

It recommended a significant increase in the foreign shareholding limit in a listed company beyond the present 15 per cent, the easing of rules on takeovers of Korean companies by foreigners, and a wider opening of the bond market to overseas investors.

Korea argues that it must pursue a gradual liberalisation

of capital movements because of concerns that a rapid inflow of overseas funds, attracted by the country's high interest rates, would destabilise the economy by increasing the money supply and inflation and cause the Korean currency to appreciate.

But the OECD group disagreed with this assessment and suggested such fears were exaggerated.

Korea also falls short of meeting requirements on invisible trade, having fulfilled 20 of the 57 OECD liberalisation codes in this area.

The delegation expressed reservations about the extent of the opening in the insurance sector.

It remains uncertain how Korea will respond to the OECD's recommendations. Seoul is seeking exemptions from some requirements, with the promise that they will be met later.

But some OECD members are believed to be demanding that Korea should fulfil significant portions of the group's codes before being allowed to join because of Seoul's record in delaying or reversing liberalisation measures.

Mr Robert Rubin, the US treasury secretary, said last week that OECD entry requirements cannot be specially eased for Korea.

Mr Hong Jae-hyong, the finance and economy minister, recently suggested that Korea may be forced to delay its scheduled OECD membership beyond 1996.

See survey: South Korea: Trade, Industry and Finance

Fed denies discussing Daiwa trader at meeting

By Richard Waters in New York

Mr William McDonough, president of the Federal Reserve Bank of New York, discussed internal control weaknesses at Daiwa's New York branch with a senior official of the Japanese bank two years ago, the Fed said yesterday.

However, Mr McDonough

denied a report that the meeting had included a discussion about Mr Toshikazu Iguchi, the Daiwa trader who last month was revealed to have hidden losses of \$1.1bn (£700m) sustained over more than a decade.

The revelation that Mr McDonough talked personally with Daiwa about its control problems will nevertheless add to the Fed's embarrass-

ment over the scandal.

Representative Jim Leach, chairman of the House banking committee, has criticised the US regulators for their failure to uncover the massive fraud in the bank's New York branch in its regular examinations, and for failing to follow up on concerns it had expressed about the bank's internal controls.

The New York Fed called the

meeting, which took place on October 4, 1993, as a "courtesy visit" between Mr McDonough and Mr Takeshi Ohta, then head of Daiwa's international division. The two met after that year's World Bank meeting in Washington in one of a number of informal meetings with foreign bankers that Mr McDonough held at that time, the Fed said.

No notes were taken by

the Fed officials present. However, a Fed spokesman said both Mr McDonough and Mr Ohta recalled discussing the bank's internal control weaknesses, which had come to light in the Fed's first examination of the bank the previous November. The New York Fed added that it had been assured by Mr Ohta personally yesterday that Mr Iguchi was not discussed at the meeting.

The Fed said last month that it had asked Daiwa to make some changes to its control procedures after its 1992 and 1993 examinations, and that the Japanese bank had said it had complied with the request. It has emerged, though, that Mr Iguchi continued both to trade and settle bond transactions for the bank, contrary to the Fed's request.

Top Manila hotel sell-off frozen

By Edward Luce in Manila

The Philippine supreme court issued an order yesterday to freeze privatisation of the historic Manila Hotel at the request of a losing bidder.

The ruling is the latest in a series of judicial decisions which have halted large private contracts, to the concern of foreign executives.

"It seems virtually every major project undertaken in the Philippines is delayed or completely derailed by disgruntled losers or vested interests," said Mr Peter Wallace, president of AYC Consultants, a consultant group for foreign companies, in Manila yesterday.

The restraining order on the Manila Hotel, headquarters of General Douglas MacArthur before and after the second world war, was based on a con-

tested law which implies Philippine companies should be given priority over foreign companies in privatisation contracts. It comes a month after ITT Sheraton and Renong Berhad, a Malaysian group, paid 673m pesos (£16.5m) for a 51 per cent stake in the hotel. The petition was launched by the Manila Prince Hotel group, third in the bidding.

Earlier this year the supreme court had up a 15km light rail-way mass transit scheme, intended to ease Manila's traffic problems, owing to complaints that the rail consortium was foreign majority-owned. The government has also been criticised for cancelling the first round of bidding in April for a gas-fired power station in Batangas, south of Manila, owing to the winning bidder's alleged links to Westinghouse of the US.

Patten is left friendless in HK

Human rights issue isolates governor, writes Simon Holberton

When Mr Chris Patten, Hong Kong's governor, quipped last week that he assumed China was interested in winning Hong Kong's hearts and minds and "not just taking over the real estate" in 1997, most people thought he was making one of his not very diplomatic jokes at the expense of Beijing.

But the recommendation to the Chinese government this week by the Preliminary Working Committee (PWC), an appointed group of Communist party officials and wealthy Hong Kong citizens, that the colony's Bill of Rights, an important guarantee of civil liberties now and after 1997, be watered down has given a certain less than humorous poignancy to Mr Patten's remark.

On Tuesday the PWC recommended that the Bill of Rights be scrapped or amended to remove its power of precedence over other Hong Kong laws. It also recommended reversing recent amendments to Hong Kong's laws which it claimed "undermined administrative power and have had an adverse effect on the maintenance of social stability".

This was followed on Wednesday by Mr Jiang Zemin, China's vice-foreign minister, who said that Hong Kong's democratic rights would be protected by the Basic Law, Hong Kong's post-1997 constitution. "All other laws have to abide by it," he said.

The Bill of Rights was one of three elements in an *ad hoc* package the Hong Kong and British governments devised to shore up confidence in the colony after the massacre in June 1989 of Tiananmen square demonstrators. The other two were a multi-billion dollar airport and related facilities, and a scheme to give British nation-



Patten: marginalised

ality to 50,000 heads of household and dependants.

"I think they are sending the wrong message to the community," said Mr Allen Lee, leader of the conservative Liberal party in the Legislative Council (LegCo), Hong Kong's parliament. "It is entrenched in the people's mind that we have a Bill of Rights, so why change it? This will only create uncertainty."

The PWC's deliberations have ensured that Mr Patten's discussions with British ministers over the next week about the colony's handover will assume greater urgency. Yet they come at a time of growing powerlessness for Britain.

The governor, who arrives in London today for talks, is a viceroys with all the responsibilities of high office but whose power is fading fast; he is an official who may be the British government's principal adviser on Hong Kong but who has been marginalised in the colony by China's determined refusal to have anything to do with him.

His, and Britain's, problems, however, are set to grow, not diminish and Mr Patten will be

struggling to make an upbeat briefing for ministers. The economic background to the handover has deteriorated and Hong Kong, by virtue of its exchange rate linked to the dollar, will have to wait for a decisive easing in US monetary policy before a recovery in consumer confidence can be confidently predicted.

Mr Patten also knows that relations with LegCo may deteriorate to the point where he has to intervene directly in the council's deliberations. No colonial governor since the second world war has had to veto a piece of legislation in Hong Kong. It may well be the fate of Mr Patten - the least "colonial" of governors - that he has to use this power against his natural allies on the democratic side of Hong Kong politics.

It is also clear from events this week that Beijing will continue to play "hard ball" in the 20 months remaining of British rule, although on bilateral issues of importance to itself, such as those agreed by Mr Qian Qichen, China's foreign minister and British ministers in London two weeks ago, China will co-operate with the UK.

The Bill of Rights, which was made law in 1991, incorporated the provisions of the International Covenant on Civil and Political Rights and the International Covenant on Economic, Social and Cultural Rights. Adherence to both of these UN-inspired documents was promised to Hong Kong in both the 1984 Sino-British Joint Declaration, which paved the way for China's resumption of sovereignty in 1997, and China's own 1990 Basic Law for Hong Kong.

In spite of this, China has always reserved its position. Over the past year senior Chi-

nese leaders have been expressing concern about Mr Patten "loosening the screws" in Hong Kong - a reference to the removal of sections of Hong Kong's colonial statutes which restrict civil liberties. Mr Qian, on his recent visit to London, warned Britain about making changes to Hong Kong law.

A reversal by the Chinese of recent amendments to Hong Kong's law, made to bring it into line with the Bill of Rights, would extend the executive arm of government's control over broadcasting, make it more difficult for people to demonstrate, enable the government to impose martial law, limit the independence of LegCo and reverse a recent ruling allowing women to inherit ancestral land in the New Territories.

The Democratic party, which won the largest share of seats in recent LegCo elections, denounced the PWC's recommendation as "a shocking blow to freedom" and a threat to China's promise that Hong Kong would be able to rule itself with "a high degree of autonomy".

Even China's ostensible friends in Hong Kong objected. Mr Tsang Yok-sing, chairman of the pro-Beijing Democratic Alliance for the Betterment of Hong Kong and a PWC member himself, described the PWC's proposals as "worrying" and lacking in evidence that any recent amendment of Hong Kong's law violated the Basic Law.

This week in Geneva, the United Nations Human Rights Commission has been inquiring into Hong Kong. As the Economic Times, a Chinese-language business newspaper in the colony, observed yesterday, the PWC has supplied the best reason for international concern about human rights after 1997.

China slows growth to under 10%

By Tony Walker in Beijing

China has slowed economic growth to less than 10 per cent this year and is also continuing to bring inflation down towards a target for 1995 of 15 per cent, according to the State Statistical Bureau.

Figures for the September quarter, released yesterday, indicate China is within reach of a "soft landing" for an overheating economy following imposition of a credit squeeze in July 1993 aimed at curbing runaway inflation.

Mr Ye Zhen, for the State Statistical Bureau, said he expected China to achieve its inflation target for the year.

He also indicated there was likely to be a "seasonal" easing of credit restrictions in the final quarter.

China reported retail price inflation rose 16.6 per cent in the first nine months against the same period last year. Inflation in 1994 reached a Communist-era record high of 21.7 per cent. GDP growth was up 9.3 per cent in the first nine months, down from 11.8 per cent in 1994. China's target for the year is 9.4 per cent.

China also announced a slowdown in growth of capital spending. In the first three quarters, fixed-asset investment by the state sector expanded 17.6 per cent

in nominal terms.

This was 26.3 percentage points down from the same period last year, reflecting the government's tight money policies. A capital spending boom in 1992-93 had fuelled an inflationary cycle. China's credit crunch pushed its debt-burdened state sector deeper into the red this year. Some 41.3 per cent of state companies were loss-making, up marginally on last year.

State-owned enterprises lost ¥41.7bn (£3.2bn) in the first nine months, up 18.8 per cent on the same period last year. Triangular debt, (inability of companies to pay each other for goods and services),

swelled to ¥750bn at the end of August, up from ¥630bn at the start of the year.

The total average urban income during the nine months rose an inflation-adjusted 5.8 per cent to ¥2,890 (£347), while the average rural income rose a real 10 per cent to ¥1,120. But about 20 per cent of urban Chinese, mostly the retired and those working in loss-making firms, felt a drop in living standards.

China's foreign exchange reserves recorded a healthy increase in the nine months, reaching \$69.8bn (£44.1bn) at the end of September, up \$18.2bn from the start of the year.

ASIA-PACIFIC NEWS DIGEST

N Korea threat over armistice

North Korea yesterday threatened to scrap the military armistice system on the Korean peninsula if the US refuses to hold talks on a new "peace regime" to replace it.

The warning by Pyongyang came a day after it refused to accept a protest note from the UN Command, which represents US and South Korean forces, about an attempted infiltration this week by North Korean soldiers into South Korea. The fatal shooting of one of the intruders was the most serious incident along the demilitarised zone separating the two Koreas since North Korea began to dismantle the armistice structure by withdrawing from the armistice commission last year and ejecting Polish monitors.

The "peace regime" envisaged by Pyongyang would involve direct military contacts between the US and North Korea, while excluding South Korea as part of Pyongyang's strategy to isolate the Seoul government. Some analysts in Seoul believe North Korea may be willing to pursue military talks with South Korea once Pyongyang feels secure in developing stronger relations with the US.

Jack Burton, Seoul

Official quits in bases row

A senior Japanese defence official resigned yesterday for calling Premier Tomiichi Murayama "weak-headed" in his handling of the controversy over US troops in Okinawa. Mr Noboru Hoshuyama, head of the defence facilities administration agency, denied that he meant to insult the Japanese leader over management of the future provoked by the alleged rape of a schoolgirl last month by three US servicemen in Okinawa, base for three-quarters of US military installations in Japan. Mr Hoshuyama was said to have voiced unhappiness at what he called Mr Murayama's inability to persuade Okinawans to renew land leases for US military use.

William Dauphins, Tokyo

Sri Lanka to boost defence

Sri Lanka will spend more than \$650m (£411m) on defence in 1996, almost \$100m more than this year, under preliminary budget estimates presented to parliament.

The increase comes as government troops continued an offensive against separatist Tamil Tiger guerrillas in the northern rebel stronghold of Jaffna. Some 53 soldiers and 131 rebels have been killed since the army launched the operation on Tuesday. The rebels resumed hostilities in April after failed talks with the People's Alliance of President Chandrika Kumaratunga.

Mervyn de Silva, Colombo and agencies

Australian economy slowing

Further evidence of a slowdown in the Australian economy was apparent yesterday, when merchandise import data for September showed a 3.7 per cent fall, seasonally adjusted.

This follows a 7.6 per cent decline in August, against market expectations of a rise of perhaps 3 per cent for September. Analysts said the current account deficit for the month could be about A\$1.45bn-A\$1.5bn (£700m-£724m), less than half the record A\$3.2bn seen in May.

Reserve Bank governor Bernie Fraser played down the likelihood of an early interest rate cut. He confirmed the bank's focus on keeping inflation down.

Nikki Tai, Sydney

£40m - it's our reward for looking beyond research

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Ruggiero in plea on China's WTO entry

By Guy de Jonquieres

Mr Renato Ruggiero, head of the World Trade Organisation, yesterday called for a high-level political dialogue to reassure Beijing that its stalled negotiations to join the WTO will not be blocked by the US.

Mr Ruggiero said Beijing was suspicious that the US intended to veto its application for political reasons. China was using its doubts as a pretext to "play tough" in the negotiations, he said.

He suggested the problem

could be too difficult to resolve in the largely technical membership negotiations under way in Geneva. "A certain political clarification is important," he said. "The argument has to be eliminated that China is being kept out for political reasons."

He hoped the US and the EU would agree to harmonise their positions on China's entry when President Bill Clinton visits Madrid for a summit with EU leaders in early December.

Sir Leon Brittan, the Euro-

pean trade commissioner, is expected to seek closer consensus on China's application when he hosts an informal meeting of trade ministers from the US, Canada and Japan in Britain today and tomorrow.

The US says it wants China to join the WTO. However, some observers think it may be reluctant to commit itself to any joint initiative for fear that domestic political opponents might accuse Mr Clinton of being lenient towards Beijing.

Mr Ruggiero said the effec-

tiveness of the world trade system required that China and Russia join the WTO. "If we want a truly global rules-based system, we must have China and Russia in. If we don't, we will have a regionalised world," he said.

But Beijing must accept fully WTO rules, commit itself to trade policy reforms and agree to international monitoring after it joined.

He also aimed to persuade governments to give a "political dimension" to the multilateral trade system. He wanted

the importance of the system to be more fully recognised at senior levels of government, and to be taken into account in decisions on global economic policy co-ordination.

He was still considering how that could be achieved. But it would be necessary to avoid a damaging growth of economic regionalism and because multilateral liberalisation increasingly focused on sensitive domestic policy issues, such as investment and deregulation.

The WTO head said the spread of regional trade

arrangements to embrace ever more countries must not be at the expense of multilateral principles.

He was concerned that any move by the EU and US to create a transatlantic free trade area could prove divisive if it involved agriculture. He suggested agreement would be easier to reach on issues such as subsidies and standards.

Mr Ruggiero urged Mr Clinton and EU leaders to pledge, at their Madrid summit, to bring any transatlantic trade initiative before the WTO.

WORLD TRADE NEWS DIGEST

UK publisher in newsprint deal

Associated Newspapers, publisher of the British newspapers the Daily Mail and Evening Standard, has agreed a four-year newsprint supply contract with United Paper Mills of Finland worth FM2bn (\$465m). The move comes at a time of tight newsprint supply and after a rise of more than 40 per cent in UK newsprint prices over the last year. Mr Rupert Murdoch's News International reached a similar long-term agreement with UPM several months ago.

The agreement guarantees volumes, but does not fix prices. The contract's value of FM500m a year is based on current newsprint prices, which are being adjusted twice yearly to reflect rapid market change.

Analysts say the agreement reflects buyers' willingness to secure supplies at a time of strong demand and a sharp rebound in prices after the market downturn between 1991 and 1994. Prices have been driven up by higher raw material costs, increased advertising and newspaper pagination, and little new capacity. Newsprint prices in the German market have increased from DM730 per tonne last year to DM910 at the start of 1995 to DM1,140 from July. A further rise of 5 to 10 per cent is expected early next year.

Christopher Brown-Humes, Stockholm

Lufthansa backs Kinnock

Lufthansa, Germany's national airline, yesterday called for a broad European approach to air transport negotiations with the US to open up the transatlantic market and criticised separate "open sky" agreements concluded by some smaller European countries.

The comments reinforced the attempt of Mr Neil Kinnock, EU transport commissioner, to persuade member states to co-ordinate negotiating rights to Brussels. Mr Jürgen Weber, Lufthansa's chairman, said Europe was inching towards economic and political integration. "So it can be appreciated why the European Commission should be seeking a mandate to negotiate future air traffic accords en bloc for the European Community."

Andrew Fisher, Frankfurt

Korean imports worry Ford

Ford, the second biggest US car maker, is seeking European support for action to open the protected Korean car market.

Speaking at the London Motor Show, Mr Alex Trotman, chairman of Ford, said the increased market access gained from a recent round of US-Korean talks had marked a useful step forward but he wanted more progress.

Europe's car manufacturers have voiced concern about the increase in Korean car imports this year. Korean exports to Europe were expected to reach 500,000 units by the end of the century, exacerbating the severe overcapacity in the region, said Mr Trotman. He warned the introduction of additional capacity in newly industrialising countries was bound to worsen overcapacity in Europe and the US.

Haily Simonian, Motor Industry Correspondent

Alcatel Alsthom has signed a contract with Vietnam Posts and Telecommunications (VNPT) to supply and install 1.95m telephone lines across Vietnam over five years. The contract, using Alcatel's 1000 E10 lines and associated transmission equipment, is worth up to FF22bn (\$400m).

AFX, Paris

Pirelli, the Italian manufacturer of cables, has won a L160bn (\$99m) contract for a turnkey project to link Kuala Lumpur, the Malaysian capital, and the island of Penang with six submarine electrical cables.

Andrew Hill, Milan

France's defence industry halted by inertia

Its main client - in some cases its owner - has yet to decide post-cold war policy, writes David Buchan

The drama in France's defence industry, which is Europe's largest, is that nothing is happening.

French defence companies have been transfixed by successive French governments' inability to do more than stretch out existing arms programmes since the end of the cold war. Without guidance from the arms companies' main client as to what new programmes to regroup around, there is still no sign of the restructuring that has already taken place in the US, the UK and Germany.

Things are most serious for the state-owned companies, because the cash-strapped government of Mr Alain Juppé lacks the money to recapitalise them to make them sufficiently attractive for privatisation, for which they are all nominally slated.

Aérospatiale, which makes the country's nuclear missiles and helicopters, among other products, got FF22bn (\$400m) three years ago, but now says it needs FF10bn. Snecma, the aero-engine maker, is looking for ways to stem losses, in addition to moving out of its Paris headquarters. Thus far, it has failed to get government permission to sell its Messier-Bugatti landing gear division to BF Goodrich of the US, so its request for government cash still stands at FF16bn.

Giat, which makes the Leclerc tank, will soon hit the legal minimum limit on its capital/debt ratio if it does not get government money soon. The Thomson group says it needs a FF10bn recapitalisation from the government if it is to be floated as a whole, together with the heavy past debts of its consumer electronics wing, though the Thomson-CSF defence electronics company (58 per cent owned by the state holding

The French defence industry: victim of indecision

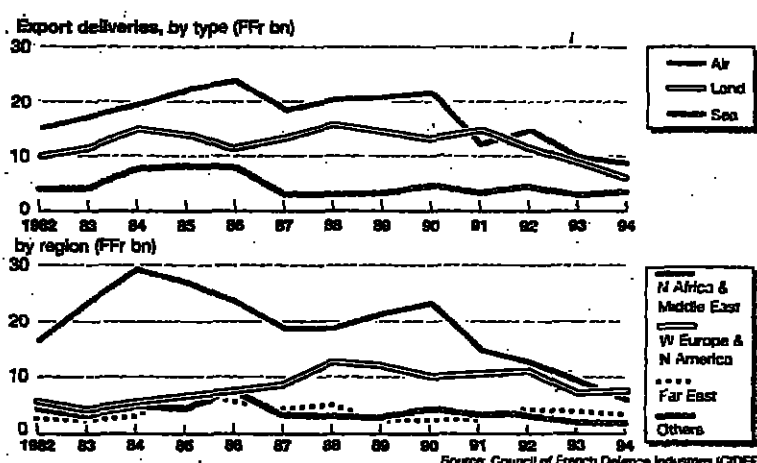
Sales by company (FFr bn, 1990)	Total	Defence
Aérospatiale	32.8	15.4
Dassault	21.1	15.2
Matra	5.5	5.5
Snecma	14.1	5.1
Thomson-CSF	37.0	28.5

Source: Cour des Comptes

Government defence spending (% of budget)

Year	% of budget
1991	12.11
1992	11.43
1993	10.97
1994	10.90

Source: Cour des Comptes



group) is quite solvent enough to go to market on its own.

But the government is taking its time, awaiting the conclusions of various study committees set up by Mr Charles Millon, the defence minister.

Under the 1996 draft budget, existing programmes will just be stretched out. The Charles de Gaulle, Europe's only nuclear-powered aircraft carrier, will not now emerge out of the Brex dockyard until the year 2000. Dassault has been asked to go even more slowly on building the Rafale jet, and Eurocopter, the joint venture between Aérospatiale and Daimler Benz Aerospace (Dasa), will have to delay further the start of series production of its Tigre attack helicopter.

Defence exports, already down from FF20.6bn in 1993 to FF16.5bn last year, are expected to be hit further. The fact that the Tigre is not yet in regular production was one of the rea-

sons why the Dutch, and to some extent the British, have preferred to buy American.

Recent cuts on defence equipment have been by stealth. In stark contrast to the civil sector, the government has been spending less than approved by parliament, by first freezing and then cancelling credits of about FF16bn to FF18bn a year since 1993. But while the 1993-94 savings were mainly in nuclear programmes - including suspending nuclear testing - this year's cuts "are almost all on conventional weapons", says one defence expert.

One reason why defence equipment spending has been cut, but haphazardly with no relation to policy aims, is that France has been without a military framework spending law for five years. The Socialists drifted between 1992 and 1993 without such a law. In 1994 the Balladur government

produced a 1995-2000 programme setting a minimum 0.5 per cent annual real increase in equipment spending. But the change of president has pushed the law into the bin.

Son of a Dassault engineer and a long-time reserve colonel himself, President Jacques Chirac may be more predisposed to the arms lobby than his predecessor. But his government has an even more pressing need to reduce its overall deficit, and next year's cuts will have to be overt.

However, many programmes - the Rafale, the Charles de Gaulle, the Leclerc, even perhaps the Tigre - are now beyond the point of no return, in the sense that cancellation charges plus the cost of a reduced and cheaper substitute may total more than the cost of plugging on.

So the casualties are more likely to be programmes, either in their infancy like the NH-90 troop transport

OBSERVING THE BREATHTAKING BEAUTY OF THE BRIDGE ACROSS SAN FRANCISCO HARBOUR TODAY, IT'S HARD TO IMAGINE THE FEAR AND LOATHING CAUSED BY PROPOSALS FOR ITS CONSTRUCTION.

THE SIMPLE REASON WAS THAT, BECAUSE NOTHING QUITE LIKE IT HAD EVER BEEN ATTEMPTED BEFORE, IT WAS FAR BEYOND PEOPLE'S IMAGINATION.

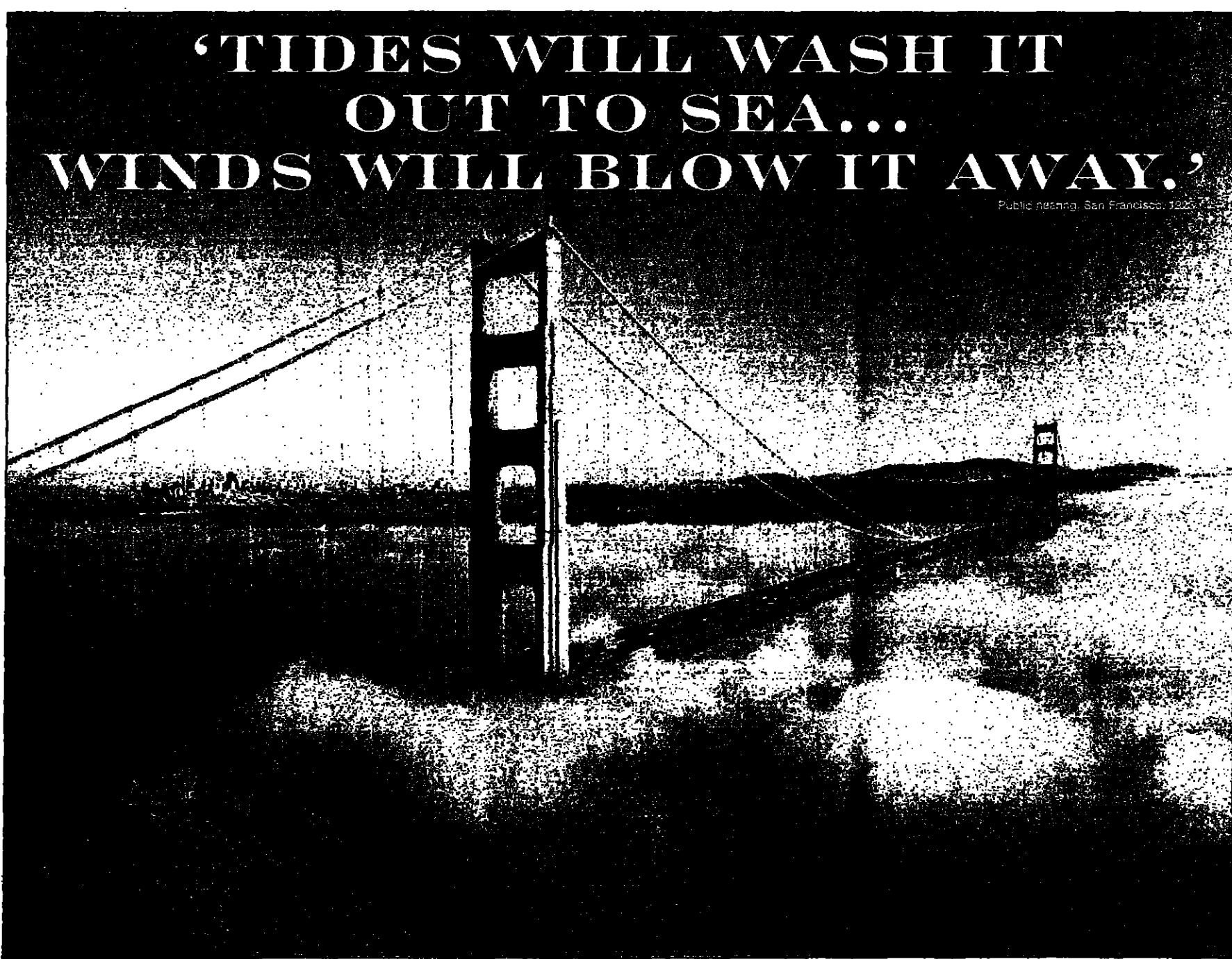
PROPOSALS IN THE LATE 60S FOR AN AERONAUTICAL VENTURE SPANNING GERMANY, FRANCE, THE UK AND SPAIN MET A SIMILAR REACTION. YET, ONLY 25 YEARS LATER, IT'S NOW POSSIBLE TO STAND BACK AND MARVEL AT THE EXCEPTIONAL PROGRESS AND ACHIEVEMENTS OF AIRBUS INDUSTRIE.

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Public meeting, San Francisco, 1928

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NEWS: UK

Drug companies challenge 'unreasonable' action by watchdog committee as share prices close lower

Women warned of risk from contraceptive pills

By Clive Cookson in London and Judy Dempsey in Berlin

The government's Committee on Safety of Medicines yesterday warned that seven popular brands of low-dose contraceptive pill could double a woman's risk of thrombosis (potentially fatal blood clots in the legs). It advised users to switch to other pills. All three manufacturers affected - Schering of Germany, Akzo Nobel of the Netherlands and American

Home Products - challenged the CSM's action. Schering called the decision "surprising and unreasonable". Mr Ralf Harenburg, the company's head of investor relations, said: "It is based on the preliminary evaluation of unauthorised, unpublished data."

Shares in Schering, the largest maker of oral contraceptives, fell by DM0.80 to DM100. Akzo Nobel closed FI 2.50 lower at FI 183.10.

An estimated 1.5m women.

about half the UK oral contraceptive market, take the seven brands: Triadene, Femodene and Femodene ED (made by Schering); Marvelon and Mercilon (Akzo Nobel); and Mimulet and Tri-Mimulet (AHP).

The seven are "third-generation" combination pills that have been introduced over the past decade. They contain a synthetic progestogen hormone - either desogestrel or gestodene - with an oestrogen.

The CSM said they would

not be withdrawn from sale but advised women to consult their doctor to see whether a change of pill is necessary.

As a result, many women are likely to switch to older and cheaper products. A three-month course of Femodene costs £5.70 compared with Microgynon, an older Schering contraceptive, which costs £2.85 for three months.

The direct impact on the companies of the lost UK sales is likely to be relatively small.

Schering's UK sales of the three affected products amounted to DM38m while its total contraceptive sales amounted to DM1.4bn or 30 per cent of the company's total turnover.

But there could be a significant global impact if other European regulatory authorities and the US Food and Drug Administration take similar action. The unpublished studies that provoked the UK warning originated with the

World Health Organisation in Geneva.

Professor Michael Rawlings, chairman of the CSM, yesterday urged women to continue taking the contraceptives until they could visit their doctor or family planning clinic.

"Suddenly stopping the pill could lead to pregnancy, and the likelihood of a thrombosis occurring in pregnancy is much higher than on any type of pill," he said.

Transport plan aims to strengthen London network

By Charles Batchelor, Transport Correspondent

A £23bn (\$36.3bn) programme to improve London's transport network by 2010 was unveiled yesterday by London First, a consortium of business and public sector organisations in the capital.

The plan could be funded in part by a voluntary levy on business if Treasury objections can be overcome, London First said. It hopes to demonstrate that businesses would contribute willingly by inviting contributions for specific schemes.

The "first fully costed, comprehensive and long-term programme for improving the capital's total transport network in 30 years" was intended to spur the government to action, London First said.

The scheme should not result in any increase in government spending but it would require a consistent approach to funding and a repackaging of budgets to allow London Underground to make up a

£200m backlog of maintenance over the next two years.

Funding over the next 14 years would be made up of £11bn of public sector finance, £8bn from ticket revenues and £4bn from the private sector.

The Department of Transport, whose spending is under severe pressure, said it welcomed the proposals but plans for a business levy amounted to a tax.

Publication of the London First plan comes a week after the CBI revealed its plans for a shake-up of transport in the capital, including a call for a single co-ordinating authority.

Lord Sheppard, chairman of London First and of Grand Metropolitan, the food and drinks group, said: "The programme is affordable and achievable and is vital for the capital's future international competitive position."

There had been a lack of forward thinking in planning London's transport system, putting at risk its position as a world city, London First said.



Traffic in inner London travels at an average speed of 13.5 miles per hour at the morning peak, faster than the 13.3mph recorded in 1992 but slower than the 14.2mph achieved in 1981, the transport department said. Outside rush-hour, traffic reaches 15mph but is still slower than in 1981.

It aims to achieve a balance between the private car and public transport.

It called for urgency in creating a 500-mile bus priority network and a 1,200 network of cycle routes. Both should be completed within four years, instead of the ten to 12 years under the present timetable.

It urged that work be speeded up on several large-scale investment projects: including extensions to the Docklands Light Railway and the underground's East London Line, a tram system in Croydon, an extension of the Docklands Light Railway to Lewisham and north and

southward extensions of the Underground's East London Line.

The private sector is expected to make only a "modest" contribution of £4bn. London First hopes to work with the Treasury, the private finance panel and transport operators to overcome these obstacles.

Rules for US rail bidder are changed

By Charles Batchelor, Transport Correspondent

British Rail's three heavy-haul freight companies are being encouraged to merge - 18 months after the government split them up into three regionally based companies to increase competition.

Management buy-out teams from the three companies, which have a combined turnover of £560m (\$884.8m), are being encouraged to put in bids not just for their own businesses but for the other two as well. At least two are understood to be preparing bids. This represents a reversal of one principle underlying rail privatisation which has been to split up the different parts of the network to promote competition.

The decision to allow package bids from the three management teams for all of BR's Freight Freight companies, which carry products such as coal, steel and aggregates, reflects the small number of outside bidders for the network. Wisconsin Central Transportation of the US is bidding for all three companies, and some of its executives are now in the UK. A second US company is also believed to be bidding.

If the management teams do not put in package bids, BR and the Department of Transport would have nothing with which to compare the US offers, said one rail industry official. Since a bidder for all three companies would be expected to pay a premium because it would be reducing competition in freight, bids for individual companies would produce less revenue for the government.

Critics of rail privatisation have questioned the split up of the Freight Freight companies, because while they dominate in some markets, overall, rail accounts for only 7 per cent of UK freight movements.

Mr Gordon Brown, the opposition Labour party's shadow chancellor, yesterday claimed that the government could make a net loss on the sale of National Grid - Britain's power distribution network - by the country's regional electricity companies (Recs) because of a series of complex tax concessions related to its flotation.

As the 12 regional electricity companies prepare to announce details of the grid's flotation today, Mr Brown has argued that the government will end up making net payments of around £200m to the Recs and institutional shareholders as a result of tax breaks. The shadow chancellor's advisers say the government can expect to gain around £630m in capital gains tax receipts from the Recs if, as expected, the grid is sold to shareholders at a market capitalisation of £3.5bn.

UK NEWS DIGEST

European court rules against government

The government decided to grant free medicine prescriptions to more than 1m men aged 60 to 64 after the European Court of Justice ruled that existing rules discriminated against them. The decision will cost about £40m (\$63m) a year and a further £10m in back payments. Judges at the court ruled that the current UK arrangements, which granted free prescriptions to women at 60 but not to men until 65, were unlawful under European law. The court also ruled that the judgment should be made retrospective. But the British government invoked a 1988 regulation on charges, covering applications for repayment, to limit the backdating to the last three months and hold the cost to £10m.

Lawyers for the British government argued that the directive covering discrimination did not apply to prescriptions. The court ruled, however, that there was no objective reason why that the exemption from prescription charges should be linked to the state pension age and therefore granted at different ages for men and women. The decision provoked anger from Conservative Eurosceptics. Mr Bernard Jenkin, MP for Colchester North, said: "This is the sort of decision people expect their national parliament to decide, rather than a bunch of foreign judges."

Robert Strimling, Westminster

Car output falls

Car production fell in September for the first time in 15 months as manufacturers reacted to sales in August that disappointed hopes of a strong recovery in mainland European markets. Car output for the first three quarters of the year nevertheless remained 7 per cent higher than in the same period of 1994 and is still on course to reach the highest yearly total for two decades.

The Society of Motor Manufacturers and Traders said the figures from the Central Statistical Office were disappointing. "However, they clearly show that car production for export is holding up better than that for the home market," said Mr Roger King, the SMMT's public affairs director. Total UK car output in September was 111,182, down 11.2 per cent from September 1994. Output for export, at 54,423, was 2.3 per cent lower than a year before.

John Griffiths, Industrial Staff

\$157m paint centre for Rover

Rover Group, a subsidiary of BMW, is to build a £100m (\$157m) advanced paint centre at its car factory at Cowley near Oxford. The centre, which will come on stream in mid 1997, lifts Rover's announced total investment in new paint facilities to more than £200m in less than a year. Yesterday's announcement granting the Cowley contract to the Warwick-based paint company, Durr, follows plans announced in July to install a new £80m paint plant at Rover's Land Rover offshoot in Solihull. Paint facilities at Rover's largest car factory, Longbridge, have been modernised this year at a cost of more than £50m. When completed, the Cowley centre will allow Rover to process 60 cars an hour, a 50 per cent increase on current levels. Cowley is the centre of production for Rover's 600 and 800.

John Griffiths

BCCI appeal starts today

Four former employees of Bank of Credit and Commerce International will today begin their appeal against the proposed worldwide settlement which is set to benefit 90,000 creditors. The four claim that the settlement is unfair and too generous towards the government of Abu Dhabi, the bank's principal shareholder. They also claim that vital information about the collapse of BCCI may have been removed from documents seized after the collapse.

BCCI failed in 1991 with debts of £10bn amid allegations of widespread fraud. The battle for a settlement for creditors has already seen an earlier plan dismissed by the courts in 1993. The current plan was finally passed by Luxembourg in January this year. The proposed settlement was based on a payment of £1.8bn from the Abu Dhabi government. An initial \$1.65bn would have been available after the successful completion of the court process. Creditors lose \$300,000 a day in interest on the offer.

Jim Kelly, Accountancy Correspondent

Nadir sister to sue

Lawyers for Mrs Bilge Nevzat, the sister of Mr Asil Nadir, the fugitive businessman, said a writ had been issued against the UK Serious Fraud Office for wrongful arrest and false imprisonment. Mrs Nevzat is also suing for personal injury. It is understood she will claim damages of £5m and that a writ has also been issued against the Sir Paul Condon, Commissioner of the Metropolitan Police in London.

Mr Nadir fled England for Cyprus in 1993 facing charges of theft and false accounting following the collapse of the Polly Peck empire. Mrs Nevzat had been arrested in November 1992 after police alleged she was involved in a plot to bribe the trial judge. A year later the SFO said there was no evidence to back that allegation. Mrs Nevzat will claim that the distress caused led to the collapse of Noble Reardon, her airline company. The SFO said it would contest the actions.

Jim Kelly

West biography commissioned: The Official Solicitor, Mr Peter Harris, a senior law officer, has commissioned a biography of the builder Fred West, whose wife Rosemary is standing trial accused of the murder of 10 women and girls. West was found dead in prison on New Year's day. The West case attracted international publicity when human remains were found under the family home in the city of Gloucester. Proceeds of the book deal with publishers Hodder Headline, believed to be worth £1m (\$1.57m), will go to the couple's five youngest children. Defending his decision to commission a book which will make use of 13 volumes of police interviews, Mr Harris said that as administrator of Fred West's estate, he had "an overriding duty to protect the financial interests of the five minor children."

More state cash sought for Underground line

By Andrew Taylor, Construction Correspondent

London Underground is seeking an extra £190m (\$300m) from the government to cover the increased cost of building the Jubilee Line underground railway extension in London.

The project, which was planned to cost £1.9bn at 1993 prices, has been hit by a series of claims from contractors

seeking extra payments to compensate for unforeseen problems during construction.

Many of the claims are for delays caused by a decision to stop engineers using the New Austrian Tunneling Method after the ground collapsed on an unconnected railway project at Heathrow Airport, more than 30km to the west of the Jubilee extension.

The decision call a halt while the

tunneling method was reassessed was made on advice from the government's Health & Safety Executive. Contractors were later allowed to resume work using the New Austrian method after the executive had declared it safe.

London Underground however insisted yesterday that the extension was still on course to be completed on time and close to the original budget.

Almost £400m of the £1.9bn cost is be

paid over 25 years by the owners of Canary Wharf development in east London.

London Underground is to close a section of the Northern Line for up to four months next summer during work on extending London Bridge station for the Jubilee Line project. The closure would affect southbound traffic between Camden Town and Kennington.

Sacking of prisons chief Home secretary nimbly eludes barbs from Labour tormentors

Union for top officials finds a cause célèbre

By Andrew Adonis, Public Policy Editor

The sacking of Mr Derek Lewis, head of the Prison Service, by the home secretary is provoking a "revolt of the mandarins" almost unprecedented for such a high-level clash between a minister and a senior government official.

The First Division Association, the trade union for senior officials, has thrown its full weight behind Mr Lewis's legal action against Mr Michael Howard, the home secretary.

Ms Elizabeth Symons, the association's general secretary, condemned the sacking as "unreasonable and disgraceful". Even before Mr Howard's statement about the affair in the House of Commons on Monday, the union was mobilising on Mr Lewis's behalf. Its leading officers have been almost continuously engaged on the affair since then.

As one senior government official put it: "You can't see this in isolation. It's just the latest in a long line of assaults



Mr Michael Howard, the home secretary, triumphantly escaped from his Labour party tormentors yesterday with a defiant House of Commons speech in which he vigorously defended his role in the running of the prison service. Mr Howard came out fighting in a Labour-initiated debate on the sacking of Mr Derek Lewis, head of the prison service, and sat down to resounding cheers from the Conservative benches.

Mr Howard failed to answer all the charges levelled against him, but did more than enough to persuade MPs of his party that he had acted decisively to tackle serious problems in Britain's jails. Labour has hounded Mr Howard

on the civil service by this government, and people have had enough."

The degree of dissatisfaction among the Whitehall elite was revealed in a survey by Mori, the market research group, this summer.

It showed that more than two-thirds of senior officials believe that the government's far-reaching reforms of the administrative machine are damaging it. Mori said the

level of dissatisfaction was higher than in any other of the 30 employee attitude surveys it had conducted in the public and private sectors.

Yet the association's support for Mr Lewis is paradoxical. He is a member in trouble, yet he personifies the "assaults" on the traditional administrative machine which are so offensive to his former colleagues in it.

Mr Lewis was appointed directly from the private sector. He was on a fixed-term individual contract at a salary well above the highest pay for a government official, with the opportunity for a substantial performance-related addition. The Mori survey cited these aspects of the government's Whitehall reforms as sources of discontent among mandarins.

As director-general of the prison service Mr Lewis was pioneering one of the most con-

troversial of the privatisations ordered by the Conservative government. His attempt to apply "market testing" to prisons by exposing some to competition with private operators for their contracts was bitterly fought by the Prison Officers' Association, a trade union.

Yet, for the First Division Association, Mr Lewis's sacking offered a golden opportunity to highlight the problem of trying to separate responsibility for "policy" from "administration". Ms Symons has long argued that this is a dangerous distinction if government officials have no effective statutory safeguards for their new status.

She claims that the distinction simply allows ministers to delegate blame to officials when it suits them. She remarks acerbically: "Mr Howard is responsible to Parliament for the conduct of his department, yet he attempts to take all the credit for success in the Prison Agency since 1993 and scapegoat others for its shortcomings."

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The economy Independent chain of estate agents puts 70 branches into receivership

Loans slide deepens gloom in housing market

By Alison Smith and Robert Chote

The gloom in the housing and mortgage market deepened yesterday with figures showing another sharp drop in mortgage lending by building societies.

At the same time, Cornerstone, an independent chain of estate agents, put 70 of its branches, mainly in the west

and on the south coast of England, into receivership.

Mr Tony Snarey, chairman and chief executive of Cornerstone Independent Estate Agents, said the steep decline in residential housing sales had made it impossible for Cornerstone to continue trading. The Thatcher administration had made home ownership an important aspiration, but under Mr John Major, the pres-

ent prime minister, it had been put at the bottom of the agenda.

The company has already sold about 200 offices to other estate agents or to management buy-out teams. Although these can still carry the Cornerstone brand, they are not affected by yesterday's action.

Figures published by the Building Societies Association show an 18 per cent drop in

new net lending in September compared with August, slumping from £750m to £614m (\$964m). This contrasts with a drop of just 1.5 per cent between the same months last year. Building societies are mutually owned savings and loans institutions.

New gross lending was less affected because there is still a significant amount of re-mortgaging which is included

in this total. It slipped from £2.98bn in August to £2.73bn in September, a drop of 8.4 per cent. In the same period last year, it fell 7.5 per cent.

A fall in mortgage lending by the large UK banks was separately reported by the British Bankers' Association yesterday. It said new mortgage lending was, at £548m, 9 per cent lower in September than August.

Surveys show manufacturing growth rate easing

Further signs of easing in the rate of manufacturing growth emerged yesterday after two business surveys reported that orders were now rising at a slower pace, Gillian Tett writes.

The British Chambers of Commerce said that the proportion of companies reporting increased levels of sales had fallen in the last quarter.

Meanwhile, Dun and Bradstreet, the

business information group, said that businesses were now considerably less optimistic about the outlook for profits, sales, new orders and exports.

Taken together the surveys provide further hints that growth in the third quarter of the year slowed slightly, not least because some key export markets like the US, Germany and France are expanding less quickly than expected.

Nevertheless, economists remain divided about whether this pattern represents a brief pause in growth or the start of a downturn.

Further clues may come next week, with the publication of key third quarter gross domestic product data and the quarterly manufacturing survey from the Confederation of British Industry.

The BCC survey of some 7000 com-

panies, conducted in September, found that the proportion of manufacturing companies reporting higher export sales, compared to those reporting lower ones, was a positive balance of 29 per cent.

This was down from the previous quarter's level of 35 per cent, with a similar slowdown reported in the growth of export orders.

SOUTH KOREA Trade, Industry and Finance

Still reluctant to take the plunge

An ambitious programme of deregulation is starting to slow, says John Burton

South Korean industry is on the brink of transformation as the trade barriers and financial struts propping up one of the world's most protectionist economies are dismantled.

The central issue is whether or not Korean companies can successfully move from the safety of state protection to an environment driven by market forces.

In many respects, South Korea, among the four east Asian dragon economies, adheres closest to Paul Krugman's controversial thesis on their industrial development, as stated in 'The Myth of the Asian Miracle'.

The Stanford University professor argues that the impressive growth of the dragons has resulted from the funneling of labour and capital into industry, with no improvements in productivity efficiency - a strategy that is unsustainable in the long-term.

Korea's former military rulers nationalised banking at the beginning of the 1960s and lavished funds on targeted industries, setting the subsequent pattern for state guidance of industry. The results have been spectacular. Korea ranks second in shipbuilding globally, third in semiconductors, fifth in electronics, petrochemicals and textiles, and sixth in cars and steel.

But this industrial edifice has been built on over-stretched financial resources. Companies and banks rest on mountains of debts and bad loans. The debt/equity ratios for such conglomerates as Hyundai, Samsung, LG and Daewoo are close to 300 per cent, while smaller groups have even higher debt burdens. Bad debts, the legacy of

unsound loans to the shipbuilding and chemicals industries among others, account for an estimated 10 per cent of total lending by the country's leading banks, many of which are now privatised. Korean companies must keep expanding and seeking new markets to achieve the bigger sales necessary to service their debts.

The country's car industry wants to double production to at least 5m vehicles and become the world's fourth largest manufacturer within the next five years. State-run PoSCO aims to be the world's leading steelmaker by the end of the decade. The shipbuilding industry predicts it will overtake Japan by 2005.

Moreover, Korean conglomerates, or chaebol, continue to exhibit signs of what one western analyst describes as "corporate megalomania" as they duplicate their rivals' every move.

In spite of promises to slim down operations and improve efficiency, the chaebol are relentlessly expanding their activities. In the past six months alone, the number of subsidiaries among the 30 top chaebol has increased from 823 to 847, according to the government's fair trade commission.

The expansion of the chaebol and their concentration on production economies of scale has created serious weaknesses in Korea's industrial structure.

One is the lack of attention devoted to research and development. Aside from its cutting-edge leadership in computer memory chips, Korea still depends on imported technology for most of its products. But persuading foreigners to part with their technology is becoming difficult as Korea begins to pose a strong challenge in overseas markets.

The chaebol also rest on shaky industrial foundations. Unlike the Japanese keiretsu, the chaebol cannot rely on an extensive subcontracting network because small businesses

have been starved of capital. Instead, they must import machinery and components - the main reason why Korea runs a persistent trade deficit in spite of booming exports.

Productivity needs to improve. Industrial wages have more than doubled in Korea in less than a decade, but worker productivity rates are only about half those of Japan.

Economic deregulation poses new threats to Korean industry. Trade barriers protecting domestic companies from foreign competition are being dismantled. This could cause earnings to shrink since companies derive more profits from domestic sales than exports.

The chaebol are being forced to turn to financial markets for credit as the government reduces their preferential access to bank loans and abandons the low-interest, state-subsidised "policy" loans that have financed expansion during the past three decades. The relaxation of capital inflows is expected to lead to an appreciation of the Korean won, which could hamper export growth.

Nonetheless, the chaebol welcome deregulation since it removes the heavy hand of government intervention. Corporate executives believe the chaebol, with their vast resources, can weather any adverse effects of a market-oriented economy and emerge stronger.

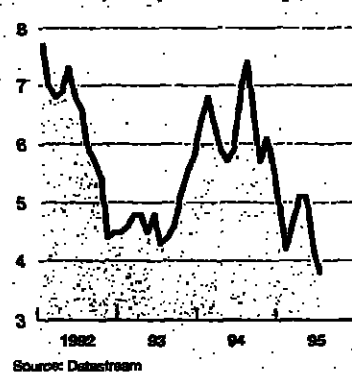
Their confidence largely rests on an aggressive overseas expansion. Korean companies are betting that emerging markets in Asia, eastern Europe and Latin America will sustain export growth.

Meanwhile, the chaebol are bolstering their presence in developed countries by establishing distribution networks and marketing products under their own brand names.

Korean companies are establishing a global grid of production facilities, allowing them to escape high wage costs at

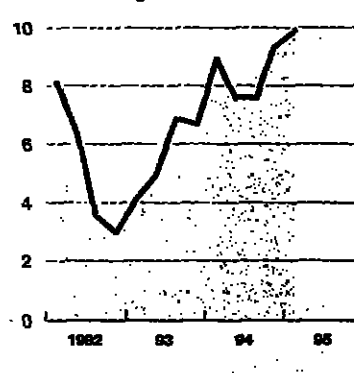


Inflation Consumer prices (annual % change)

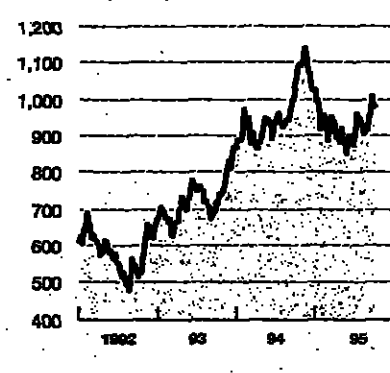


Source: Datastream

GDP Annual % change



Stock market Korea Composite (Kospi) Index



home, while improving penetration of foreign markets.

Sourcing components is considered easier abroad and an overseas presence provides opportunities to acquire advanced technology. The chaebol can also tap overseas banks and financial markets, which offer

lower interest rates and capital costs than in Korea.

But the chaebol's efforts to become multinational are being hobbled by the government, which is having second thoughts about its economic reform agenda. Officials worry that the exodus of high-tech

businesses will lead to job losses at home. A shift towards overseas manufacturing also undermines the government's traditional preference for a strong and self-reliant domestic industrial base.

Bureaucrats fret about a loss of power and a corresponding growth in that of the chaebol as state constraints on corporate activities are removed. The privatisation programme, for example, is being slowed down as officials try to prevent the chaebol from using the process to add state companies to

their sprawling domains.

One sign of new state caution was this month's decision to impose stricter financial requirements on overseas investments. The country's top economic policymaker has hinted that Korea may delay its membership in the Organisation for Economic Co-operation and Development beyond 1996 because it does not want to accelerate reforms as demanded by the group's members.

Korea's robust economic growth of at least 9 per cent in 1995 and a predicted 7.5 per cent is encouraging the government to tackle reform at a measured pace. But gaining public approval for reform may get harder. The economy is on a cyclical downturn, which will add to public fears about letting in foreign competition. Political parties sceptical of reform are expected to obtain a parliamentary majority in next April's general election.

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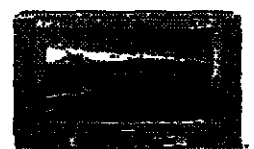
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2 SOUTH KOREA: TRADE, INDUSTRY AND FINANCE

■ Overseas direct investment: by Andrew Baxter

Growing confidence abroad

Korean companies are expanding the range of their activities beyond manufacturing

The big names in Korean industry have moved their foreign investment plans into overdrive in the past year as the old policy of relying heavily on exports from domestic plants gives way to globalisation and a broader manufacturing base.

A number of high-profile announcements of direct investments or acquisitions in locations ranging from Oregon to northern England, and from Poland to China have emphasised that Korean industry is on the move.

Whether the momentum can be sustained, though, remains in doubt. Last week, Seoul imposed a requirement that Korean companies must finance at least 20 per cent of foreign investments above \$100m with domestic funds. This will raise the financing cost of overseas projects, and could mean more marginal projects will be delayed or dropped.

According to the Korea Institute of Industrial Economics and Trade, overseas direct investment by Korean companies reached a cumulative total of \$7.65bn at the end of last year, compared with just \$1.5bn at the end of the 1980s. Last year alone, the net amount invested soared to \$2.07bn, almost double the level of the previous year.

The cumulative total still represents only 4.5 per cent of Japanese industry's overseas direct investment, and the bare figures conceal important investment trends.

Asia was the initial destination for a wide range of smaller Korean investments in the 1970s, then North America followed. Europe has become a more recent focus of attention, although investment still lags behind North American levels, while Asia, and in particular China and the Asian countries, has remained an important destination, accounting for about 42 per cent of total cumulative investment.

Overseas investment by the manufacturing sector is increasing rapidly, says the institute, especially in electronics. Already, manufacturing accounts for 54.8 per cent of the cumulative total.

The big Korean industrial groups have been highly export-oriented since their inception, but the business environment is changing. "The Korean market is limited, so we have to go abroad," says Choo Ho-suk, executive managing director at Daewoo Corporation.

"A long time ago, business was just trading. Now it is globalisation - which means having manufacturing, marketing and all the main business activities in a particular country," he added.

Although Daewoo and the other big conglomerates differ in how they implement globalisation, they are linked by a twin-track strategy that is clearly identifiable in recent overseas investments.

In industrialised countries, Korean companies want market access and for a physical presence that will mean they are increasingly viewed as multinationals, or at least international, rather than Korean. In so doing, they are circumventing trade barriers such as Japanese manufacturers did a decade ago in Europe and the US.

In developing countries, meanwhile, locations for low-cost manufacturing are a target as domestic wage costs rise. Here too, though, market access is a consideration, especially in countries such as China which prefer foreign companies to work with local producers rather than simply import goods.

As a result of their globalisation strategy for western countries, Korean companies are expanding the range of their activities overseas beyond manufacturing merely to avoid

anti-dumping complaints - the primary reason, for example, why Samsung Electronics began producing TV sets at Billingham, northern England, in 1987.

The current strategy is more sophisticated. While Billingham remains a manufacturing plant, Samsung's new \$450m electronics complex at nearby Wynyard - opened last week by the Queen - is due to have its own research and development centre to carry out product development and engineering.

Networks of component supply are being developed by the Koreans in Europe. Samsung, for example, produces colour picture tubes at a factory in Berlin which supplies its TV plants at Billingham and in Hungary. LG Electronics, meanwhile, is considering a TV components plant in Europe, although the site has not been decided.

Korean companies have even reached the stage where they are moving some of the foreign manufacturing locations for strategic or financial reasons. LG is considering shifting some of its video cassette recorder production from Germany, either to Ireland or to its recently extended TV and microwave oven plant in Newcastle, UK.

The strength of the D-Mark makes it difficult to make a profit manufacturing in Germany, says Henry Kim, manager of LG Electronics' strategic planning department. The company, which plans to invest \$1.5bn by the year 2000, is expanding its overseas production network, has already shifted TV production from a plant in Alabama to Mexico.

Samsung's Wynyard complex will initially produce microwave ovens and computer

monitors, and marks Korean industry's biggest investment in western Europe.

Elsewhere, the most important developments have come in semiconductors. The single largest investment anywhere by a Korean company was announced in May when Hyundai Electronics said it planned to spend \$1.3bn on a semiconductor plant at Eugene, Oregon. Hyundai said it would be the world's largest memory chip factory.

Samsung has also decided to build a semiconductor plant in the US costing more than \$1bn and sited either in Oregon or Texas, says Kang Hye-jin, general manager of Samsung Group's overseas planning division.

Daewoo Electronics, which is



The Queen opens Samsung's new Wynyard factory complex

not yet in the semiconductor business, is studying a plan to begin making non-memory chips. It would need a partner, says Chung Hee-myung, executive director of the company's overseas regional division - which suggests that it, too, might look towards the US.

Overseas production of Korean cars, which hitherto has primarily been based on knock-down kits, is also entering a new phase. Daewoo Motor, the third biggest Korean car maker, has an ambitious plan to be producing 2m vehicles by the end of the century, split equally between domestic and overseas production.

On top of existing joint ventures in India, Romania and Indonesia, new projects are under way or being considered

in Uzbekistan, the Czech Republic, Vietnam, the Philippines and Iran. An automotive components plant is under consideration in China, which may lead later to full-scale car production. Daewoo is also negotiating to buy FSO, the Polish state-owned carmaker.

The new joint ventures will start producing on a knock-down basis for the first two years, but production will be localised after that. The overall aim is to exploit developing markets with growth potential, and to spread the \$300m development cost of a new model over a wider base, says Lee Sung-sang, Daewoo Motor's director for business planning and analysis.

The most intriguing part of Daewoo Motors' overseas plans

concerns western Europe. By improving quality levels each year in Romania and Hungary, Daewoo hopes it will be able to export cars from there to the rest of Europe by the early years of the 21st century. These would replace cars imported from Korea, where labour costs are higher.

Meanwhile, Daewoo hopes to use its direct investments overseas to enhance the competitiveness of its domestic plants. It plans to begin component manufacture in India and Romania, enabling it to send engines and gearboxes back to Korea.

The potential takeover of FSO shows that Korean companies are not afraid to make acquisitions in their quest for globalisation, although greenfield sites are preferred. Recently several big takeovers have been announced which have partly been motivated by a need to acquire technology, but also to gain an important market position.

The purchase this year of Zenith Electronics, the US TV set manufacturer, gave LG Electronics the US market share it had tried without success to build on its own, says Mr Kim. Samsung Electronics' purchase of a 40 per cent stake in AST Research, the US personal computer manufacturer, brought the Korean group a distribution channel in an area where it was weak, says Mr Kang.

It is a sign of the Koreans' growing confidence overseas that they have been prepared to take over financially shaky companies if these meet the overall objectives of market access and/or technology gain.

So far, their record in turning round these companies, using the Korean strength in mass-production management, has been impressive. Samsung's colour picture tube factory in Berlin was losing \$50m a year before it was acquired in 1993, says Mr Kang. It is now in "very good shape".

■ Corporate finance: by John Burton

Tables turn on traditional sources

Companies are being encouraged to reduce dependence on bank loans

Until recently, every New Year holiday, Korean corporate managers paid homage to their bankers by visiting their headquarters to offer congratulations. It was a necessary and important ritual because the banks were the main source of corporate financing.

Times have changed. "Now the bankers are visiting us at New Year," said one senior executive at a big electronics company. Banks are now desperate to lend to the company, which is raising 85 per cent of its current funds from the stock and bond markets.

Korean bankers may have to visit more corporate offices in the future. One of the main goals of South Korea's financial liberalisation programme is to persuade companies to reduce their dependence on bank loans and raise more capital from financial markets.

The shift in corporate financing sources is meant to relieve pressure on Korea's overstretched banking system, which is suffering under a burden of bad loans. The government also wants to reduce the economic power of the country's huge industrial conglomerates, or chaebol, and change their structure.

The increased issuance of shares by the chaebol would dilute the family ownership of the groups. Most chaebol subsidiaries are closely-held. Samsung, Korea's largest conglomerate, has listed only 12 of its 55 subsidiaries, while a mere 11 of Hyundai's 47 subsidiaries are publicly-traded.

Officials hope that the market discipline imposed by outside investors will force the chaebol to dispose of unprofitable businesses and improve their efficiency by concentrating on core activities.

The chaebol have tended to expand relentlessly because of their preferential access to bank loans, which has undermined efforts to operate the groups on a cost-effective basis. The government, anxious to force the chaebol to increase direct financing from capital markets, has imposed a ceiling on the percentage of total loans that banks can give to the chaebol.

Interest rates on soft "policy" loans, which are given to strategic industries favoured by the government, are being deregulated. These subsidised loans, which have been a main instrument in building up Korea's industrial structure, are scheduled to be phased out by 1997. The government is also easing complex listing

requirements that have prevented companies from becoming publicly traded.

The policy has already borne some success. Direct financing accounted for 49 per cent of Won52,800bn in total corporate funds during the first half of 1995 against 34.8 per cent a year earlier. Twice the amount of funds are being raised in the bond market than in the stock market. Borrowing from financial institutions shrank to 33.7 per cent during the same period, down from 51.2 per cent a year ago. In addition, more than 200 companies are queuing up to be listed on the Seoul stock exchange.

A big obstacle, however, to increased direct corporate financing is the scarcity of capital in Korea. The stock market has suffered from periodic liquidity shortages, limiting possibilities for the chaebol to list shares.

Capital from overseas investors could help relieve the

'Government policy is contradictory and it is likely to continue be so, at least in the near future'

liquidity shortage. But the government has so far limited foreign shareholdings in listed companies to 15 per cent because of fears that a massive inflow of overseas funds would increase inflationary pressure.

The absence of double-taxation treaties on capital gains with Japan, Germany and Hong Kong, which are potentially large sources of investments, has further slow down the inflow of foreign capital into the stock market.

Compounding the problem is frequent government intervention in the stock market. Officials have held, for example, back share issues when the market is bearish to prevent stock prices from dropping further as a result of a surplus in share offerings.

In the case of the Hyundai industrial group, the government blocked approval for it to issue initial public offerings for Hyundai Heavy Industries, the giant shipbuilding unit, and several other Hyundai subsidiaries for political reasons. Officials wanted to impose financial sanctions on Hyundai after its founder stood against President Kim Young-sam in a 1992 national election.

"Government policy is contradictory and it is likely to continue to be so, at least in

the near future," said Lee Hahn-koo, president of the Daewoo Economic Research Institute. "The move toward direct financing is being hampered by political factors because the bureaucrats want to maintain influence over the financial markets."

However, the government is trying to increase the flow of funds into the stock and bond markets through other means. A recent change in the tax laws imposed levies on interest income from most financial instruments except stocks and long-term bonds, which make them attractive tax havens for investors.

Analysts expect a surge of funds into the stock market until 1998, when a capital gains tax will be levied on shares. Korean companies, which normally rely on three-year bonds, are planning to increase the number of their long-term bond issues with a maturity of at least five years.

Corporate executives would prefer to tap foreign financial markets where interest rates are lower, but the government has imposed ceilings on how much capital they can raise abroad. The current yield on benchmark three-year corporate bonds in Korea is, at 12.5 per cent, almost twice the rate prevailing in main overseas capital markets.

Officials argue that controls over overseas borrowing are necessary to prevent Korea's overleveraged companies from accumulating further debt, particularly in foreign hands.

The government, however, has promised to substantially liberalise overseas borrowing rights by 1999 and has begun relaxing restrictions. Foreign borrowing by Korean companies jumped to Won4,000bn during the first half of 1995 from Won1,700bn a year ago.

Korean companies were granted permission by Seoul last year to list their shares on foreign bourses. Pohang Iron & Steel (Posco) and Korea Electric Power, both state-owned enterprises, were the first to be listed on the New York Stock Exchange last October.

The London Stock Exchange has received several Korean depositary receipt listings this year, including Korea Mobile Telecom, Mando Machinery and Hyundai Motor, while Samsung Electronics and Posco are expected to be listed shortly.

But Korea's murky accounting practices are proving an obstacle to some listings, particularly on the New York Stock Exchange, which demands consolidated accounts for three years prior to the listing. This is proving difficult for Korean companies, which often produce less detailed accounts than required by the NYSE.

■ Privatisation: by John Burton

Ambitious schedule begins to slip

A weak bourse and state hesitancy has set back the sale of government-run companies

South Korea's ambitious privatisation programme is faltering only two years after its launch.

The government in 1993 announced that it would sell its shareholdings in 58 of the 138 companies that it wholly or partially owns, while merging another 10. Officials predicted that at least Won7,000bn would be raised from the programme by early 1998, when it was scheduled to be completed. Proceeds would be used mainly to finance an improvement of the country's overburdened infrastructure.

The privatisation programme was hailed as a centrepiece of President Kim Young-sam's economic deregulation policy. Mr Kim criticised state companies for inefficient management, although most are profitable due to the monopoly status often enjoyed in their respective sectors.

Privatisation got off to a strong start with the sale of stakes in state-controlled banks and telecom operators.

A buoyant stock market last year led to the successful listing of Kookmin Bank (formerly Citizens National Bank) and Korea Exchange Bank.

Domestic financial institutions bought an initial 20 per cent stake in Korea Telecom, while the government sold a controlling interest in Korea Mobile Telecom (KMT) to the Sunkyong group and reduced its shareholding in the company to 20 per cent.

Other big sales included the purchase of Korea Fertilizer and Chemicals by Samsung and Korea Tungsten Mining by the Kookmin group.

This year, however, the schedule has slipped badly. The government planned to list Korea Telecom by offering 14 per cent of its shares to the public, while completing the privatisation of the Kookmin and Korea Exchange banks and KMT through additional share issues. It also wanted to reduce its shareholdings in some of the biggest companies under its control, including Korea Gas, Korea Heavy Industries & Construction (also known as Hanjung) and Namhae Chemical.

However, with the exception of Namhae, these plans are likely to be postponed. The weakness of the stock market, suffering from a liquidity shortage, is a main reason. Officials feared the listing of state companies would create a surplus of share issues, further reducing stock prices.

The probable delay in listing Korea Telecom until next spring would set back plans to privatise the company completely by 1999. Moreover, other state companies scheduled to be listed on the Seoul bourse will have to compete for scarce capital against private companies, which are expected to increase their share issues over the next few years.

Liquidity problems in the market would be eased if foreign investors could buy shares in the privatised companies. But present by-laws of the state enterprises in many cases prohibit foreign ownership, although these restrictions may be relaxed, as they were for the Kookmin and Korea Exchange banks.

The government has used public tenders as an alternative to share issues in privatising companies. But this raises the question of how to implement privatisation without strengthening the country's powerful industrial conglomerates, or chaebol.

In most cases, the chaebol are the only organisations with

the finances to buy the state companies directly from the government. Handling over ownership of state enterprises to the chaebol would go against government efforts to reduce the economic dominance of the groups. Officials have already imposed limits on the shareholdings the chaebol can acquire in state companies being listed.

The chaebol are eager to acquire control of Korea Gas, the nation's sole gas supplier, and Hanjung, which has a monopoly in manufacturing power generation equipment.

The LG and Sunkyong groups, which operate big oil refining and distribution businesses, have expressed interest in Korea Gas. Hyundai and Samsung among other groups regard Hanjung as essential in expanding their heavy machinery operations. But government research institutes have recently released reports suggesting the privatisation of the two companies should be delayed until 1998.

The Korea Energy Economics institute said the early privatisation of Korea Gas could set back construction of a national gas pipeline network. Meanwhile, the Korea Institute for Industrial Economics & Trade said a delay in the priva-

tisation of Hanjung was necessary to develop a ownership structure that would ensure a fair dispersal of shares among employees, domestic companies and foreign power generation manufacturers.

The recommendations have increased speculation that the government may want to shelve privatisation plans for the two companies and keep them under its control. The government also appears to be retreating from earlier commitments to give up its controlling stakes in Pohang Iron & Steel and Korea Electric Power, the two crown jewels of the state industrial sector.

Resistance to privatisation is strong "in the bureaucracy and among public sector workers and the government does not want to alienate them", as parliamentary and presidential elections approach, said Lee Hahn-koo, president of Daewoo Economic Research Institute. "This will likely mean that privatisation will slow down," until the election cycle is completed in 1997 because "it represents a big political problem for the government." Ministers are reluctant to relinquish control of the groups they command, while state workers worry about losing their jobs due to privatisation.

■ Banking: by John Burton

Institutions face rigours of the market

Competition is stretching the resources of a sector already hit by bad loans

South Korean officials describe 1996 as the take-off period for financial liberalisation after several years of careful preparation. But doubts remain as to whether the nation's banks can weather the rigours of a more market-oriented system.

Commercial banks are already feeling the effects of interest rate deregulation, the first big step in the liberalisation programme.

Interest rate liberalisation, which began in 1991 and is expected to be completed by 1997, is beginning to narrow the one-fat interest margins as banks compete to charge lower loan rates and pay higher premiums on deposits.

Analysts believe the margins have not yet shrunk significantly only because government regulators have used informal window guidance to keep the interest rate mechanism stable to avoid harming the banking system.

Banks are also losing business as the government pushes companies to reduce their dependence on bank loans and raise more capital in the financial markets. One result of this is that banks are relying more on less creditworthy com-

Korean banking profits and bad loans				
	Net profit for first half of 1995	Change in profit from year earlier	Bad loans as % of total loans for end-Jun 1995 and end-Dec 1994	Moody's Bank financial strength rating (BFSR) with E minus the lowest rating
Cho Hung Bank	Won12.2bn	down 90 per cent	1.7/1.2	D plus
Commercial Bank of Korea	Won34.9	up 120 per cent	0.8/0.6	E plus
Korea First Bank	loss of Won138.2bn		19/2.2	D
Hand Bank	Won31.1bn	down 55 per cent	1.0/0.8	D plus
Seoul Bank	minus Won28.8bn		2.7/2.3	E plus
Korea Exchange Bank	Won5.5bn	down 91.5 per cent	0.9/1.0	D
Shinhan Bank	Won2.5bn	down 11 per cent	0.75/0.6	

Source: Bank of Korea

panies for their business as the big industrial groups shift to direct financing.

With the threatened fall in interest income and secure corporate lending, the banks are pursuing the risky strategy of using capital gains from securities to bolster profits. The ratio of bank holdings in stocks has climbed from 8.2 per cent of total assets in 1991 to 13.7 per cent in mid-1995, according to the Korean central bank.

The strategy paid good dividends last year as the stock market provided the banks with more than \$1.3bn in capital gains.

But the dangers of relying on the bourse for profits became apparent this year as the market turned weak. The 25 commercial banks reported a combined loss of Won72.6bn during the first half of 1995 against a total profit of Won571bn a year ago. The deficit was incurred as the banks were forced by the authorities to set aside

Won79bn in reserves for potential stock market losses.

Continued weakness in the stock market would also set back efforts to reduce the banks' pile of bad loans. The banks used last year's capital gains to cut the amount of non-performing loans from Won2,955bn at end-1993 to Won1,925bn at end-1994. But a series of corporate bankruptcies and the introduction of new and broader criteria to identify problem loans sent the figure climbing to Won2,733bn by the end of June, almost wiping out the progress achieved.

Moreover, the extent of the problem remains unknown. Government and bank officials have been blamed for hiding the growing troubles of the banks. The Office of Bank Supervision has suggested that the amount of non-performing loans could reach Won1,000bn. The burden falls heaviest on the six leading and oldest banks, forced for

decades by the government to make low-interest, and often risky, loans to designated industries.

The Organisation for Economic Co-operation and Development has suggested the pace of financial liberalisation could slow as Korean officials worry that rapid deregulation could lead to a banking collapse. Such a delay would jeopardise Korea's plans to join the OECD by the end of next year.

Analysts believe deregulation will allow the banks to recover by permitting them to enter new businesses.

Korea is moving cautiously toward a universal banking system that would break down the barriers between commercial and investment banking. Reduced government intervention in bank management means the banks can broaden their activities. Plans to phase out the low-interest industrial "policy" loans by 1997 will give them freedom to make credit

decisions on a profit-oriented basis rather than obeying state rules on lending practices.

Still, many may have to be done to stabilise the banking sector. The finance and economy ministry is hoping for a consolidation of the industry through voluntary mergers, although none has yet occurred.

But analysts express scepticism that mergers will take place. "The banks have strong independent identities and mergers could cause corporate cultural clashes among employees, hindering bank operations," said Eugene Yim, chief economist at Schroders Securities in Seoul.

An alternative would be to recapitalise banks by attracting outside investors. But the government, in a move to limit their dominance, has banned the country's industrial groups - the largest potential source of funds - from gaining stakes of more than 4 per cent in main commercial banks.

Technology and R&D: by Andrew Baxter

Looking to home territory

Industry, which has long relied on foreign input, is improving its own R&D capabilities

Korean industry, which for years has relied heavily on technology transfer from western and Japanese companies, is improving its own research and development activities and buying foreign companies which offer much-needed technology assets or engineering expertise.

The shift in emphasis reflects the universal recognition among the chaebol (conglomerates), government technology policy officials and observers that Korea needs more strings to its bow than its mastery of mass production.

At the same time, it is accepted that foreign companies are increasingly reluctant to transfer technology to the Koreans. "Our R&D has fallen behind," says Dr Lee Hahn-

koo, president of Daewoo Research Institute. "There is still a wide technology gap between Korea and Europe or the US."

In 1992, Korea spent 2.17 per cent of gross national product on R&D, compared with 2.6 per cent for the US and 2.72 per cent for Japan. The Korean figure has risen slightly since then, but the government's target, boosting R&D to 5 per cent of GNP by the year 2000, still looks a long way off.

The historically low levels of R&D spending - less than 1 per cent of GNP a year before 1982 - are a result of the reliance on imported technology. In 1993, Korea's receipts for exporting its technology were just 5 per cent of payments it made.

In the uncertain climate for technology transfer, the development of Korea's own R&D resources becomes increasingly important if its industry is to complete the transition from labour-intensive to technology-intensive status.

The private sector accounts

for about 80 per cent of Korean R&D spending, but the government is encouraging technological innovation. Its industrial technology policy for competitiveness has four targets:

- development of strategic technologies;
- building a technology infrastructure;
- effective commercialisation and deployment of new technologies and
- promotion of international technology cooperation.

Upgrading the technology infrastructure is the priority, says Park Man-gi, director of the industrial technology planning division at the ministry of trade, industry and energy.

Electronics companies, already spending much more than the national average on R&D, are stepping up their investments. Daewoo Electronics, for example, aims to lift its R&D spending from 8 to 10 per cent of sales by the year 2000.

To help achieve this, Daewoo has set up research and engineering centres from San Jose

in the US to Metz in France and Fukuoka in Japan.

Buying companies with important or promising technology, however, can be a quicker route.

In electronics, Samsung has bought 40 per cent of AST Research, the US personal computer manufacturer, for \$378m, and narrowly lost a battle with Hyundai Electronics to buy the semiconductor operations of AT&T-Global Information Solutions. The \$340m deal will enable Hyundai to begin production of advanced non-memory chips. Hyundai has also paid \$150m for a 40 per cent stake in Maxtor, a San-Jose based producer of hard disk drives, while LG Electronics is paying \$351m, including \$185m of direct investment, for Zenith, the last US-owned manufacturer of TV sets.

Richard Samuelson, head of research at SBC Warburg Securities in Seoul believes it is important for the Korean semiconductor industry to develop a presence in non-memory chips, which are more specialised and profitable than those, such as D-RAMs, on which its success has been based.

But he is not "completely convinced" that some of the companies purchased by the Koreans will make them world leaders. The key manufacturers of central processing units are Intel and Motorola, and they are not available for the Koreans to buy.

The Koreans, though, believe the deals make good sense. "Even if the technology acquired is not at the absolute core, it can be a way in that takes you to the core," says Kim Suk, executive director and group treasurer at Samsung Group.

Buying technology-intensive overseas companies can also help Korean industry address the shortage of engineers and designers at home - a consequence of the long history of importing innovation.

Daewoo Motor's purchase of the IAD facility, for example, has put it in a strong position at a time when both Samsung and SSangyong are planning to enter the car industry, and the government has said it will not allow companies to "poach" engineers from rivals.

Inward investment: by Emiko Terazono

Entry still a difficult process

In spite of state efforts to open up the market, several obstacles still block foreign investment

A day rarely passes in Korea without talk among corporate executives or word in newspapers about "globalisation". According to Korean government officials, the initiative includes the "comprehensive and substantial" opening of the country's domestic markets.

But while the fall in new foreign investment has been reversed over the past year thanks to simplified approval procedures and new incentives, just what the self-proclaimed openness means in terms of opportunities for foreign exporters and investors remains unclear.

Bilateral trade negotiations between the US and Korea over the opening of Korea's car market is a case in point. While the Koreans conceded by agreeing to lower registration taxes on cars with bigger engines, the US carmakers are expected to gain little from the agreement since the changes will benefit Korean models even more.

The main stumbling block for foreign exporters is the existence of non-tariff barriers. According to the Political and Economic Risk Consultancy, a Hong Kong-based consulting company, Korea ranks second in discrimination against foreign investment following India.

Structural barriers faced by foreign exporters, according to the report, include lengthy customs clearance times, ambiguous regulations and anti-consumption campaigns led by the private and public sector. Foreign investors, meanwhile, suffer from a lack of skilled workers and have to compete with Korean companies allegedly employing illegal foreign labourers.

The government's push for self-sufficiency is also bad news for foreign exporters. In May, the government announced its "import substitution" programme affecting 105 products imported into Korea. This is likely to hurt the European Union, since the list includes products such as machinery and electronic components, which the region currently provides.

On the foreign investment front, the telecommunications, construction and oil refining sectors are among industries touted to be opened to foreign competition over the next few years. However, analysts doubt that there will be a rush of activity by overseas corporations to enter the market.

One problem foreign telecoms operators face in entering the Korean market is the absence of switching systems. Creating a new system is not feasible since it will mean vast investments. Jon Chong-hwa, analyst at Baring Securities points out that opportunities for overseas corporations will lie in the \$8bn equipment market especially in mobile telephones. Demand for mobile



The government is eager to raise the quality of construction. Sunday Lennore

phones is expected to rise by an annual 83 per cent by 1997. In the \$80bn construction market, the government wants to rationalise its industry ahead of the market opening in 1997 through a shift away from its emphasis on price when granting projects to quality and technology. And after the spate of embarrassing construction disasters including the collapse of Seoul's Songsu Bridge and Sampoong Department Store, the government is eager to raise the overall quality of construction.

With the government launching its long-term infrastructure plan to upgrade ports, bridges, and roads, opportunities for newcomers seem large. But do not expect the doors to open immediately, says Bill Sohn, construction analyst at Schroders in Seoul.

"It will take too much capital and time for foreign general contractors to build up a network of subcontractors whose skills are up to western standards," he says.

Instead, the lack of qualified supervisors and consultants in Korea, provides opportunities for foreign companies. Foreign companies may find entering specialised areas such as electrical plant engineering easier.

In the oil refinery sector, the openings are likely to be limited because of the huge capital investment in refining facilities involved for newcomers and the government rule which limits refining capacity to 130 per cent of domestic con-

sumption. Price wars among oil refiners also makes entering the market difficult.

"In the end, foreign companies will ask themselves whether it's really worth it," says George Goundry, analyst at Jardine Fleming in Seoul.

Meanwhile, deregulation presents a dilemma for the government. It has tried to use regulations to rein in the chaebol, or conglomerates, which dominate a vast chunk of the country's economy.

This tactic has so far only distorted the market since market entry restrictions sheltered the chaebol and increased inefficiencies at the small companies the restrictions were supposed to protect.

Many fear that removing regulations will allow other chaebols to expand further. The size of the conglomerates means loss-making affiliates can continue operating through subsidiaries from other parts of the group. Long-term relationships the chaebol have built up with politicians, clients and the government also help sustain inefficient subsidiaries.

These large corporate groups have been Korea's strength in the past, but they now threaten to hamper competitiveness.

As "globalisation" pushes Korean companies further into the international business arena, the country will face more pressure to increase opportunities for foreign players in its domestic markets.

CASE STUDY The Seoul-Pusan high-speed rail project

Not without risks

The sensitivity of foreign companies to the risks inherent in technology transfer is illustrated by the case of the Seoul-Pusan high-speed rail project. A Japanese bid to build the trains was rejected because builders of the shinkansen "bullet trains" could not accept the Koreans' demand for full transfer of all the key technologies.

After a bitter battle between GEC Alsthom and Siemens, respectively the builders of the TGV and ICE (InterCity Express) high-speed trains, the Korean TGV Consortium won a tightly priced \$2.1bn contract last year for 48 train sets and related equipment.

The four foreign partners in the consortium, Eukorail, have guaranteed complete technology transfer, while 50 per cent of the contract, by

value, will be made in Korea. Korea has a railway supply industry, says Francis Berton, Eukorail's executive vice-president, but lacked technologies specific to high-speed trains: airtightness technology to prevent a pressure wave in the tunnels which will make up 30 per cent of the route, special bogies, traction and electrical current systems.

A complex, progressive process of technology transfer is under way. The Korea High Speed Rail Construction Authority estimates that 1,025 workers in 60 specialties will receive 4,979 man-months of training. Korean companies in the consortium are paying for a further 600 man-months of training.

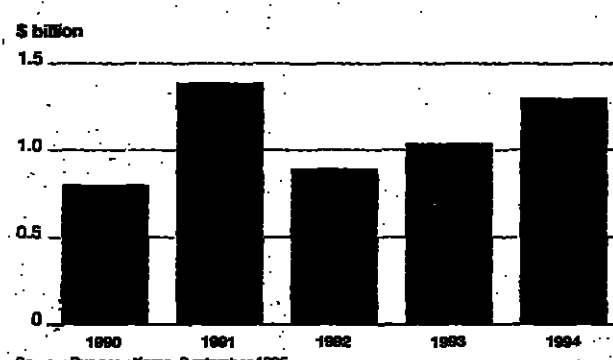
Whether the Japanese were right to refuse full technology transfer to the Koreans is

debatable. Recent press reports in Korea suggest a second high-speed line, from Seoul to Mokpo in south-western Korea, will use only local equipment. But the technology is changing fast and Korea has not been given access to the technology to be used on forthcoming TGV models, nor to the Europeans' conceptual design work.

Jung Young-wan, director of the authority's technology management bureau, says Korea can build its own high-speed system but it would need outside help to develop a second generation train, travelling at speeds of about 350kph against 300kph for the current project.

Nor is it certain that Korea would emerge as a new competitor in foreign markets - which is why technology donors tend to be uneasy about transfer deals.

Inward investment



Source: Business Korea, September 1995



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4 SOUTH KOREA: TRADE, INDUSTRY AND FINANCE

■ Steel industry: by Andrew Baxter

Old sector, new frontiers

Why the country's producers must be the envy of their western counterparts

Oblivious to the boom-and-bust cycles shaping the fortunes of their counterparts in western countries, Korean steel producers are rapidly expanding capacity to exploit the expected sharp growth in domestic and regional demand.

The expansion is being led by the nation's only integrated producer, Pohang Iron and Steel (Posco), which dominates the flat products market and has a domestic share of about 70 per cent. It is adding a fifth blast furnace, with a crude steel capacity of 3m tonnes a year, at its Kwangyang works, bringing its total number of blast furnaces to Kwangyang and Pohang to nine.

Along with other expansions, including new electric arc furnaces, Posco's total capacity is expected to rise from about 21m tonnes a year to 28.5m by the year 2000.

The other steel producers - minis that use electric arc furnaces to make products for the construction industry - are also expanding. Projects are being considered, have been announced or are under way at companies such as Hanby Steel, Kia Steel, Dongbu Steel, Union Steel, Incheon Iron and Steel and Hwan Young Steel.

The expansion is being encouraged by the government, which recently extended a soft loan rate scheme for the industry. Producers are also benefiting from tax breaks and favourable locations, notably the Asan Bay government enterprise zone.

Yet, while the government has reduced its influence on the industry, it still cannot resist some interference. A plan by Hyundai to build a 10m tonne-a-year integrated steel mill is considered unlikely to go ahead, ostensibly because a plant of such a size would be too big and inflexible, but possibly



Kwangyang steelworks: steel producers are rapidly increasing capacity

because of political opposition too. Hyundai uses 6m tonnes a year in its car, shipbuilding and electronics businesses, and the steel mill plan was vigorously opposed by Posco.

It is understood the government also insisted that Posco add the ninth blast furnace - rather than take a more complicated technology route - so that Korea's shortage of flat products could be addressed as quickly as possible.

Overall, the expansions should raise Korea's total crude steel capacity from about 40m tonnes today to nearly 50m by 2000, of which about half would come from the minis. Posco would become the world's biggest producer, even if Nippon Steel's capacity remains larger.

The expansions will cause severe financial strains and potentially heavy losses among some of the smaller minis. But analysts believe they make sense from a long-term industrial perspective. All big steel consuming sectors are set to increase demand in the coming years, according to Mr

Korean crude steel equivalent supply and demand forecasts				
(in tonnes)	1993	1997 (estimate)	2000 (estimate)	Compound growth (%)
Total demand	38.2	42.3	48.8	3.6
Export	11.5	12.9	14.5	3.4
Domestic	26.7	29.4	34.3	3.6
Total production	33	38.9	47.9	5.5
Blast furnace/Corex	22.5	24.5	28.5	3.4
Electric furnace	10.5	14.4	19.4	9.2
Production deficit	(5.2)	(3.4)	(0.9)	

Source: South Korea Steel Association and Dongyang Peregrine estimates

Felix Otto D'Souza of Dongyang Peregrine Securities.

Boosted by Samsung's entry into the market, car production will rise to 3.1m units in 1998, 50 per cent up on its 1993 level of 2m. Meanwhile, the shipbuilding industry is expanding capacity in response to new orders.

The outlook is also improving for producers of construction steel. "Their big problem has been construction demand," says Mr D'Souza. "Large infrastructure projects were delayed because of fears that the economy was overheating, but several big projects consuming enormous amounts of steel will start soon." Even with the planned increases in capacity, he says, there will still be a production deficit of about 1m tonnes of crude steel equivalent in the year 2000.

Recent expansion overseas has also been led by Posco. Two modest joint ventures in Vietnam - Posvina for coated steel sheet and the Vinapipe pipe mill - have been followed by the much more significant VSC-Posco Steel project in Haiphong, which will have annual

capacity of 200,000 tonnes in long products - bars and wire rods. A 100,000 tonne a year joint venture galvanising mill is planned for China, where Posco is already building a coil processing centre at Tianjin. A strong presence in China is seen as desirable, not only to serve the local market but also, say observers, to anticipate any move by Posco's customers to begin production in the Korean car industry.

Posco has also invested in a Japanese steel service centre, while, upstream, it has formed Kobrasco, a 50/50 joint venture with CVRD of Brazil to build an iron-ore pelletising plant in Brazil. The new blast furnace will sharply increase Posco's need for iron ore pellets, and more than half of the plant's 4m-tonne annual output will be bought by the Korean steelmaker.

Two other Korean steel companies, meanwhile, are involved in projects in Venezuela. Dongkuk Steel is in a joint feasibility study, which includes Japan's Kobe Steel, for a plant at Ciudad Guayana that would produce slabs for export to Korea. Hanbo and a subsidiary of CVG, the Venezuelan mining and industrial group, are to build an iron ore pelletising plant.

Expansion in neighbouring countries will help Korean steelmakers maintain and develop their export markets. At the same time, the increases in domestic capacity will enable them to satisfy regional demand - boosted by investment in infrastructure and by the strength of the yen, which has helped the industry outdo Japan.

Posco has achieved what would have been unthinkable even five years ago by beginning to supply steel to Japan's ultra-fastidious carmakers - underlining how Korean steel is now rivaling Japanese quality levels.

But the Korean producer is obliged to meet its domestic customers' orders fully, and its exports have dipped from about one third of production in 1992 to about 25 per cent. The ratio will rise again, Mr D'Souza believes, after the new blast furnace comes on stream in 1997-98.

■ Shipbuilding: by Andrew Baxter

Taking on the world

The drive to win more international orders has its detractors in Japan and the EU

Korea's shipbuilders are alarming their rivals in Japan and the European Union by a number of ambitious shipyard expansion projects designed to strengthen their market position further.

The highly export-oriented industry already produces one in four trading vessels operating in the world, but is coming under fire for potentially exacerbating overcapacity in the cyclical world shipbuilding market. "The big Korean shipyards are competing with each other to be the largest," says one European observer. "It's irrational and not part of a rational strategy."

But the shipyards that are making, or have completed, the expansions defend their actions. Hyundai Heavy Industries, which completed two new VLCC building berths this year at its Ulsan shipbuilding complex, says the expansion is aimed more at improving efficiency and working conditions than at raising output.

The government imposed a ban on capacity expansion in 1988 as part of a rationalisation programme for an industry that was in deep trouble because of stiff price competition, wage increases and labour problems. State support was needed to keep some of the yards open.

Since then, its fortunes have been transformed. A key move was made in 1993, according to a recent report on the world shipbuilding industry by Barry Rogliano Salles, the Paris broker. To stimulate sales at a time of persistently low freight rates and worsening recession in Japan and Europe, Korean yards reduced prices by a further 5-10 per cent, in spite of the US recovery and vigorous growth in south-east Asia.

It was an aggressive tactic and paid off. For the first time, Korea's year-end order book for 1995 exceeded that of Japan's, at 17.8m dead weight tonnes (dwt) against 15.9m. The Korean berths were kept busy with orders scheduled for delivery in 1994 and 1995, even winning business from Japanese shipping companies.

Yune Won-seok, president of Daewoo Heavy Industries, sees a number of underlying factors in the Koreans' success, technically and in volume terms, since the end of the 1980s.

"We have had comparatively cheaper wages than the Japanese, although our advantage is not as great as it was," he says. "Our engineering and technology levels are very high, relative to other industries in Korea, and we are almost independent in technology, while other industries are still fairly dependent on foreign technologies."

Currency has played an important part, too. South Korean competitiveness has been bolstered by the rise of the Japanese yen against the dollar, in a world market that is largely dollar-denominated. The Koreans also have access to reasonably priced, good quality components including home-produced steel plate.

But the Japanese fought

new complex at Mokpo, in south-western Korea.

Overall, the expansion plans will lift the industry production capacity from a theoretical annual maximum of 4.5m gt to 7m-7.5m gt by 1997, which would give the Koreans about one third of the world market if all the capacity was used.

Criticism of the expansion has been led by the EU and Japan, which have warned that the new capacity could disrupt world shipbuilding markets and undermine implementation next year of the 1994 OECD treaty to phase out subsidies in the industry.

This makes the timing of the expansion sensitive, raising the prospect of the Koreans increasing their market share while others go under. As Ahn



A dry dock ambitious expansion projects have created controversy

back last year. After the Koreans took top place in new orders for 1993, at 9.5m gross tons (gt), they slipped back to second place in 1994. The year-end order-book stood at 15.6m dwt, compared with 21.1m for the Japanese, according to Lloyd's Shipping Economist.

This was partly due to aggressive pricing from the Japanese but also to the Koreans' limited capacity - only half that of Japanese yards. Meanwhile, though, the Korean government had lifted its ban on new capacity, under pressure from Samsung Heavy Industries, whose shipyard on Koje Island was small by Korean standards.

Samsung's plan was to double capacity by expanding its second and building a third - completed last October. It was vigorously opposed by rival shipyards, yet some of them have since announced their own big expansion projects.

Apart from Hyundai, the main project is at Halla Engineering and Heavy Industries, which is building a completely

Teck-sang, general manager for sales administration at Samsung Heavy Industries' shipbuilding division, admits: "Governments will not be able to give help to their shipbuilding industries. So we expect the companies that cannot operate profitably will naturally go out of business."

However, Korea, while not yet a member of the OECD, was a signatory to the treaty and has stressed that the expansions were private-sector decisions. The EU believes it has made good progress in winning Korea's acceptance that it will no longer rescue shipbuilders that get into trouble through excessive expansion.

The Korean shipyards do not envisage that happening, and in the short and medium-term, at least, they could be right. In the first half of this year the industry won orders for 38.2m gt, up 65 per cent compared with the first six months of 1994. Demand is rising sharply, says Mr Ahn, due in part to the need for

tankers built in the 1970s to be replaced. Because of the strong yen, Japanese yards will not be able to meet expected demand, he says.

Mr Yune shares Mr Ahn's enthusiasm, but in contrast to its rivals, Daewoo has not expanded capacity. "It is not economically feasible for us," he says. "The industry is already oversupplied with capacity all over the world."

Apart from the strength of the yen, the Rogliano report highlights a number of reasons why, from the Koreans' point of view, it makes sense to expand. These include expanding international trade levels, the Korean yards' improved productivity, and new environmental regulations that will require oil tankers built between 1970 and 1978 to be replaced.

At present, Korean yards hold most of the strong cards in their battle against their rivals across the East Sea (Sea of Japan). Labour costs are rising, but are still only about 65 per cent of Japanese levels, says Mr Yune. Even so, he adds, the fact that the Japanese side is still winning business shows that labour costs are not the only factor. There is still room for Korean yards to improve their productivity and expertise in design and production.

Korean expansion looks more questionable from a long-term perspective. It faces growing competition from China's fast-developing shipbuilding industry, whose only present advantage is on labour costs. "They are making big efforts to participate in this business," says Mr Ahn.

With 90 per cent of orders exported, the Koreans would also need to react to any long-term revaluation of the won - a possibility if Korea ever begins to generate Japanese-style trade surpluses.

Some defensive strategies are already emerging, apart from continuing drives to improve efficiency. The product range, historically mainly bulk carriers and container ships, will be broadened to include a bigger proportion of higher value-added vessels such as car ferries and cruises, while imports of more labour-intensive components will be increased.

But the combination of new low-cost competition, less favourable terms of trade and another shipbuilding recession could land the Koreans with an overcapacity problem in the early years of the 21st century - and nobody to turn to for help, at least directly.

■ Domestic production: by Andrew Baxter

Undaunted by long-term worries

Expansion continues despite rising labour costs and a maturing of the market

While overseas expansion has been top of the agenda for big Korean companies over the past two years, ambitious plans for increasing domestic capacity have also been announced, in spite of rising labour costs and a maturing domestic market in some sectors.

The reasons for the expansion, in industries ranging from cars, electronics, and petrochemicals to steel and shipbuilding vary, as does the strength of the arguments to justify such moves.

In several cases, the increased capacity will only put new pressure on industry to expand exports at a time when trade friction, the build-up of rival industries overseas and other factors could make that harder to achieve.

According to the ministry of trade, industry and energy, facility investment rose nearly 60 per cent in the first half of the year to Won14,600bn, with the most active sectors being machinery, semiconductors, cars shipbuilding, steel and chemicals.

The figure is based on a survey of 200 big companies, while the main reasons for the rise in spending were economic recovery in Korea and overseas, and the strength of the Japanese yen. Growth in spending was predicted to slow in the second half because of the recent weakening of the yen.

Across many industrial sectors in Korea, expansion by one company tends to be followed by similar programmes at rivals.

In contrast with previous rounds of expansion in domestic industry, however, long-term risks are no longer beyond the horizon.

As labour costs rise in Korea, China is trying to build on its cost-advantage and develop industries that can compete fully with their Korean counterparts, towards the end of this century in some industries and a little later elsewhere.

Meanwhile, exporters from Korea have benefited strongly from the relative weakness of the won against the dollar, as compared with the strength of the yen against the US currency.

If Korea's development was to mirror that of Japan's - as it has in many respects already - it could begin to build the persistent trade surpluses that would bolster the won and worsen terms of trade for exporters.

None of these long-term concerns prevented a recent crop of expansion programmes in the petrochemical industry. In the late 1980s, money was being channelled into both semiconductors and petrochemicals, but while the electronics investments flourished, petrochemical production lost money because of weak demand.

Last year, however, their fortunes changed when increased activity among customers and supply constraints caused by a number of one-off events in the petrochemical industry led to shortages.

The Korean producers suddenly found their products in demand, and as the industry's finances swung into the black, the government was persuaded to lift its ban on new petrochemical capacity.

Richard Samuelson, head of research at SBC Warburg Securities, believes the petrochemical industry has just two or three years "breathing space" to benefit from capacity expansions.

Much of the increased demand will be in the form of exports from China, he says, but the Chinese are rapidly

expanding their petrochemical industry, with new capacity coming on stream by 1999. Subsequently, the Koreans would find themselves with excess capacity.

Dr Lee Hahn-koo, the independently-minded president of Daewoo Research Institute, recalls being criticised for questioning the logic of the expansion. "The petrochemical companies were saying they could make a lot of money, even though many industrial analysts were saying it was nonsense to companies may each have had their own reasons for going ahead."

The main justification of such schemes, he says, is whether they can help companies or industries maintain or improve competitiveness. In that sense, he says, it is difficult to be optimistic about the expansions in the petrochemical and shipbuilding industries, while those in steel, electronics and cars should not cause too many problems for the industries.

The steel industry has a good case for expanding capacity based on domestic growth projections, let alone the expected rise in regional demand, while the Korean semiconductor industry has been among the world's heavier investors at home and overseas.

The focus of domestic spending in semiconductors and consumer electronics is shifting, though, from outright expansion of production to greater concentration on higher value-added products.

Controversy runs deepest over the domestic expansion planned or under way in the car industry. Samsung is entering the market by opening its first car plant in 1997, with a target capacity of 500,000 cars by the year 2000. SSangyong, which produces commercial trucks and sports vehicles, plans to start car manufacturing in co-operation with Mercedes-Benz, reaching production levels of 150,000 units a year by 2000.

Daewoo Motor, Korea's third biggest producer behind Hyundai and Kia, is to open a new

car plant at Gunsan City next year with a capacity of 300,000 units. Its existing plant at Pyeongyang, near Seoul, has annual capacity of about 450,000 cars.

If all the projected plans go ahead, Korea will be producing 4.5m to 5m cars by 2000, compared with production last year of just 2.31m. With the domestic market projected to rise only slightly over the next few years, it means that Korea would have to export about half of its production to fill that capacity.

"We expect the domestic market will be 2m units a year even after 2000," says Lee Sung-sang, Daewoo Motor's director for business planning and analysis. "By that time a maximum of 1.5m cars will be exported, so there will be a lot of spare capacity."

But Samsung believes that there is a strong case for entering the industry. Kim Suk, a Samsung Group executive director, said the car was the ultimate combination of electronic and mechanical expertise, in both of which the group had built up extensive expertise.

The rising proportion of electronics in modern cars was also an attraction, while half the globe, from eastern Europe to China, was undeveloped as a car market. Mr Kim said Samsung, he believed, would not be handicapped by being a late starter into the industry. By focusing on quality from the start, it would avoid the image problems which existing Korean carmakers have been trying to dispel by raising standards of finish and reliability.

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JOHN KAY

More competition, more consolidation



The retail financial services scene is changing rapidly. The last few months have seen the announcement of the merger between Lloyds and TSB, the acquisition of the Cheltenham and Gloucester and National and Provincial Building Societies, and the merger and planned conversion of the Halifax and Leeds.

In the insurance sector, Norwich Union has proposed to demutualise to pursue acquisitions, while smaller companies, such as Provident Mutual and London Life, have decided to throw in the towel. More of all these developments will follow.

Peter Birch, who runs Abbey National, has no doubt of the cause: "Basic economics dictate that only companies which have a dominant market share will survive long term. Here I cite as example, Unilever and Procter & Gamble."

Birch's example does not support his argument. The once dominant Unilever used to sell one packet of detergent in two in Britain. After years of decline, that figure had fallen last year to one in three, and following the Persil Power fiasco may now be as low as one in four. If there is any general lesson from basic economics, it is that dominant firms rarely maintain market share (see table).

Consolidation in financial services will happen, but not for Birch's reasons. Competitive markets drive the weak into the cold, or into the arms of the strong. Where competition is weak, as for decades it was among banks and building societies and between life and general

insurers, these tendencies are muted.

Under-performing firms are protected by high prices and gentlemanly restraints on competition. That is why we have too many banks and building societies and too many insurers, many of them inadequately equipped to cope with a competitive world.

In the 1980s, banks fought for market share, building societies stopped getting together to fix interest rates, and the tariff agreement and commissions agreement among insurance companies disappeared. The whole retail financial services sector became much more competitive, and what we are seeing is the working out of that process.

The relevant economic theory is that actions to increase competition usually have the - apparently paradoxical - effect of promoting consolidation. We saw this first after the 1956 Restrictive Practices Act abolished most cartels, and a wave of mergers followed.

We saw it again when Edward Heath outlawed Resale Price Maintenance, and set the stage for the growth of Sainsbury and Tesco. That growth came about not because Sainsbury and Tesco were bigger than their rivals (the Co-op still dominated British food retailing at that time, and on the Birch theory would do so today). Sainsbury and Tesco grew because they were better, and a more competitive market allowed them to profit fully from their superior performance.

The end of the Net Book Agreement will lead to this consolidation in book selling. Not necessarily to the same public benefit, since it is the wide range of book shops, efficient and inefficient, which helps to sell books, and makes browsing a pleasure. But the rule that consolidation follows competition will apply here too, and the industry will focus around bigger claims.

Sometimes - where the cartel has been so strong that it has not only limited competition among banks and building societies and between life and general

fragmentation precedes consolidation. The US airline industry is a classic example.

The initial response to deregulation was a frenzy of expansion and new entry. But the industry became even more concentrated than before. The difference was that the survivors were the efficient rather than the established. Delta, American and United prospered; Eastern and Pan Am failed.

The same will happen in the European airline industry, as competition gathers pace. And in other European industries - like telecommunications and financial services - which, slowly wiping the sleep from their eyes, stumble into a more competitive era. They will ultimately be consolidated, but consolidation around the effective rather than the large.

And - as in the US airline industry - some of the giants of the past who see even greater size and global alliances as the route to the future will not be there to

Competitive markets drive the weak into the cold, or into the arms of the strong

see the future when it comes.

The British beer market is going through the same transformation. Increased competition following the Monopolies Commission report led to the seemingly contradictory forces of new entry, and consolidation among the established players particularly in the retail sector.

When all this has settled down, the industry, though less vertically integrated, will probably be more concentrated than before. But market share will be based on a company's effectiveness rather than historic position. That, not the durability of dominance, is the basic economics of industry structure.

The author is chairman of London Economics and visiting professor of economics at the London Business School.

On a single day last week Halifax Building Society, the UK's largest mortgage lender with more than 15m customers and total assets of more than £90bn, doubled the high street presence of its Spanish subsidiary, Banco Halifax Hispania. The achievement is not as startling as might seem at first sight: it meant that the number of branches in Madrid rose from one to two.

This step forward was typically cautious, but it was also a sign of confidence in an operation set up, as one senior Halifax figure put it, "almost in a moment of boredom".

What allowed Halifax and other UK building societies to expand into continental Europe was a new power in the Building Societies Act 1986. Most UK mortgage lenders were fully occupied with surviving the UK housing recession, but a few saw opportunities to export their British experiences into other housing markets.

This diversification - which is too early to judge a success - has provided some salutary lessons for previously parochial businesses tackling continental European markets.

Even leading protagonists acknowledge the limitations of such a strategy. Michael Spence, head of overseas operations at Halifax, for example, believes there is a significant difference in how readily a mortgage lender can travel compared with a clearing bank. "Banks probably have a natural international connection because they get involved in commercial lending and finance international trade," he says.

Abbey National, now a bank but which began its European expansion when it was a society, holds the distinction of having been first on to the Continent. In 1988 it set up a Spanish subsidiary, in 1989 it set up an Italian subsidiary, and in 1990 it bought Fiofrance, a French mortgage lender. Then came Woolwich, the UK's third largest society, which opened Banca Woolwich SPA in Italy in 1990, and the next year bought a subsidiary of Midland Bank, which became Banque Woolwich. Halifax entered the Spanish market in 1993, and Bradford & Bingley last year set up two linked German subsidiaries.

All these high street lenders have had to adapt considerably from their domestic way of working. It is not simply a question of languages, but also of responding to being in a different position in the market.

From being the giants that set the mortgage prices their competitors must match in the UK - certainly in the case of Halifax and Abbey - they are now learning to operate in an area where they can never achieve such dominance and where only some of their expertise travels. The very brands which win them instant familiarity in the UK may

Moving to Europe

Abbey National

1988: Abbey National Bank SAE established in Spain
1989: Abbey National Bank established in Italy
1990: Abbey National entered French market with acquisition of Fiofrance, a French mortgage lender based in Cambrai

Woolwich

1990: Woolwich SPA, now Banca Woolwich, opened in Italy
1991: Banque Woolwich was created in France with the acquisition of Fonds de Commerce de Banque Immobilière de Crédit

Bradford & Bingley

1994: Two German operations - B&B Bauparkasse in Europa and Europäische Marketing und Finanzmanagement opened for business

Halifax

1993: Banco Halifax Hispania opened for business in Spain

Second home

Alison Smith looks at what UK building societies have learned from expanding into continental Europe

be a hindrance: not only are they unknown but they may also be hard to pronounce.

In some ways different business cultures on the continent have provided an opportunity: simply by replicating UK practice, for instance, UK mortgage lenders have been able to offer a better service than local competitors.

"When we went into Italy, Italian banks were probably taking five months to agree a mortgage," says John Berry, European director at Abbey National. "We offered a service within a matter of weeks."

Others say that designing bank branches which look welcoming, and simply staying open all afternoon, can help to differentiate a UK lender from its local competitors.

On the other hand, Berry admits, some British practices - such as a large high street branch network for a mortgage lending business - do not export well.

"Having a high street branch might look nice, but you must question whether you need a huge number of branches. What you need is an office for people to meet and discuss issues, but much of the transaction is about getting the customer to telephone you."

He believes more UK organisations should offer cultural training for continental Europe to cover issues such as business ethics, in the same way as they would for

people working in East Asia where there is a much greater realisation that the way of doing business can be different.

Spence acknowledges that some areas of Halifax expertise, such as design of mortgages and retail savings products, have benefited the Spanish subsidiary, but he is clear that the organisation's dominant British position was not an asset.

"The UK name wasn't any help," he says. "We are still in the brand building stage, and there is a high correlation between the level of advertising and the level of interest. But it is quite difficult to make an impact."

Without the home ground advantage of possessing a well-known brand, UK mortgage lenders have to rely much more on word-of-mouth recommendations from customers satisfied with their prices or services. Building the business is slow work.

A further challenge for those running overseas operations is countering the inevitable scepticism of managers back at head office.

This is not easy. For all these lenders the continental subsidiaries so far have predominantly been about costs and losses, with any profits so far on a small scale. "The numbers for Spain look very good in pesetas," was the damning comment of one Halifax executive.

"If you have problems overseas, they can have a disproportionate impact on what you're doing. You are much more exposed," says Berry.

David Small, head of Woolwich Europe, says that part of his job is to act as an "umbrella", or almost a buffer zone, between the main organisation and the overseas businesses.

"We have to manage the culture gap," he says. "Our job is to make sure our French business doesn't do anything silly, such as going off into unsecured lending."

Others emphasise that the learning process is for those in the main UK business as well as those in the overseas subsidiaries.

With a single European savings and home loans market still some years away, Spence is cautious about the benefits that may arise in Spain from Halifax having been there for a while. But he is more definite about the advantage in terms of the management of the organisation.

"This shows us that it is possible to operate with different legislation and regulations, and in a different language. That's a first time for the society, and it's a big leap forward to demonstrate that this can be carried out," he says.

Judging by progress so far, it is a big leap forward best achieved by small steps.

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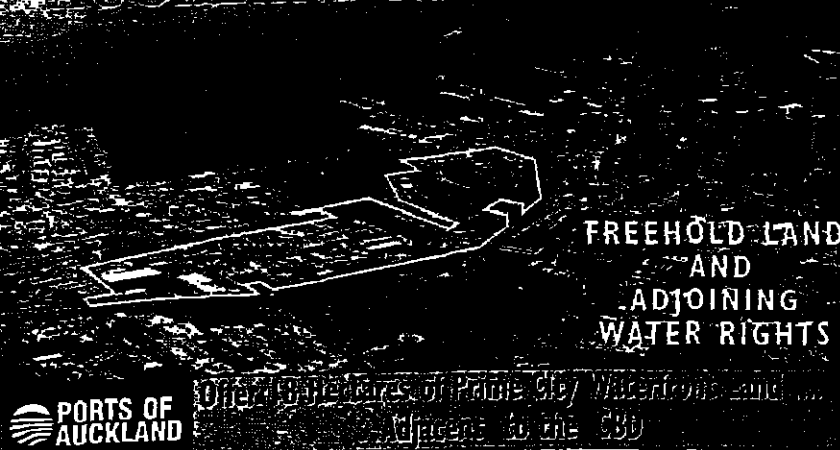
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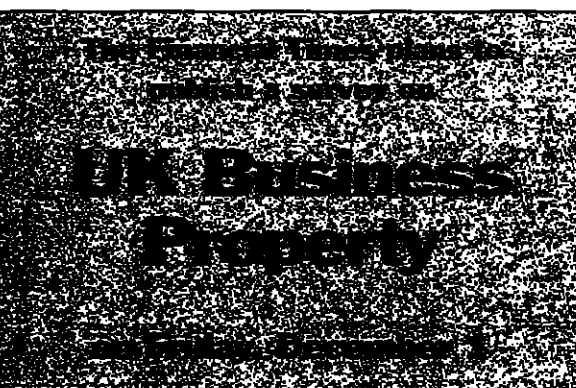
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 (4400 Tiszavirori, Kabay J. u.29).

no bid satisfying all the requirements of the tender invitation arrived and thus the tender was closed unsuccessfully.

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 Attractive Listed Grade II cottage set in mature landscaped gardens with 4 character cottages in a courtyard setting with car parking adjacent in the heart of the Cotswolds. Well established many years as a unique and profitable holiday cottage business with acid B&B facility in picturesque and much sought after riverside village. Main prop: 3 rec, 3 beds, 3 baths (2 en suite). The 4 fully furnished cottages are E.T.B. 3 key comm and equipped to high spec in elevated position with views over the village.
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CONTRACTS & TENDERS

The **Beteiligungs-Management-Gesellschaft Berlin mbH (BMGB)** is offering the following company for sale

Chemieanlagenbau Staßfurt AG (CAS)

The company's branches are located in Staßfurt and Halle (Saxony-Anhalt). Transport connections are good and include direct road access and direct rail access to the site.

CAS is planning to reduce personnel to approximately 220-250 employees in 1996. 20 employees are organized in central functions.

1. Mechanical and Plant Engineering (Staßfurt):

Capability Profile: Projection, erection and commissioning of partial plants and equipment for soda ash and potash industry; columns in cast iron, steel, calciners or rotary coolers

Employees: in 1996: approximately 120-150
 Turnover: 1-8/1995: TDM 29.636
 1994: TDM 40.340
 Real Estate: area approximately 60.000 m², buildings approximately 19.000 m²

2. Foundry (Staßfurt):

Capability Profile: Grey cast iron up to 45 t and spheroidal graphite iron up to 14 t

Employees: in 1996: approximately 60
 Turnover: 1-8/1995: TDM 2.804
 1994: TDM 3.433
 Real Estate: area approximately 52.000 m², buildings approximately 12.000 m²

3. Engineering Office (Halle):

Capability Profile: Planning, Detail-Engineering, Projectmanagement for heating, ventilation and plumbing systems and for general construction of industrial plants and equipment

Employees: in 1996: approximately 20
 Turnover: 1-8/1995: TDM 1.814
 1994: TDM 12.221
 Real Estate: rented property

Deadline for receipt of the bids is 8 December 1995.

Detailed information with binding instructions can be obtained from KPMG Deutsche Treuhand-Gesellschaft by sending a company profile along with a cheque for DM 100,- payable to Beteiligungs-Management-Gesellschaft Berlin mbH, Alexanderplatz 6, D-10100 Berlin.



Deutsche Treuhand-Gesellschaft
 Corporate Finance
 Kurfürstendamm 207/208 · D-10719 Berlin

Contact persons: Thomas Ehren, Dr. Joachim Kartte
 Phone: (49) 30-88612-140
 Fax: (49) 30-88612-823

ANNOUNCEMENT OF A
TWO-STAGE TENDER

The Ministry of Transport and Maritime Economy (the "Ministry"), 00-928 Warsaw, ul. Chalubinskiego 4/6, room 608, tel: 628-96-94, fax: 628-95-00, hereby announces a two-stage tender for the following services in connection with the privatization of Polskie Linie Lotnicze LOT S.A. (the "Company"):

- 1) conducting up to date pre-privatization analyses;
- 2) provision of advice regarding the restructuring of the Company and its preparation for privatization;
- 3) preparation and services with respect to making the shares of stock in the Company available to third parties;
- 4) advice regarding an agreement for the sale of shares of stock in the Company.

Specifications containing the material terms and conditions of the order (price - 5 PLN) may be obtained at the Ministry at the above address, or upon prepayment by post.

The person authorized for the purpose of liaison with the parties submitting offers is Maria Szwed.

A sealed envelope containing a preliminary offer, marked: "Proposal in the matter of a two-stage tender with respect to the provision of pre-privatization and privatization advice regarding Polskie Linie Lotnicze LOT S.A.", should be submitted to the Ministry at the above address.

The dead-line for the submission of preliminary offers expires on 30 November 1995 at 3 p.m. (Warsaw time).

The proceeding shall be conducted with no mandatory domestic preferences applied.

The criteria for selecting a preferred offer are:

- 1) the proposed strategy for sale of the shares of stock in the Company, prepared pursuant to the instructions set forth in point 1 of the specifications (the work schedule shall also be subject to assessment) - 20%;
- 2) knowledge of the Company and of the sector in which it conducts its activities - 20%;
- 3) presentation of a draft restructuring plan and of the plan for preparing the Company for privatization - 20%;
- 4) experience of the party submitting the offer and, if applicable, the members of a consortium acting jointly with the offering party in the realization of the privatization project, experience of the persons (team members) that are going to be involved in the performance of the services, including their qualifications and experience - 40%.

BANCO DE LA NACION ARGENTINA

Bartolome Mitre, 326 - 3° Piso Local 310
 1036 Buenos Aires, Argentina

PUBLIC TENDERING N° 65

Turnkey project for an automated sorting processing system for bank notes.

OFFERS TO BE SUBMITTED: 24/11/1995 AT 10.30 HRS.

Tender specifications, cost US\$ 98.00, available on request from: Banco de la Nacion Argentina, London Branch, Longbow House, 14-20 Chiswell St, London EC1V 4TD. Contact Mr. R. Walker or Miss A. Bonachera on Tel: 0171 588 2738

APPOINTMENTS

SENIOR BULLION DERIVATIVES TRADER

This leading international investment group requires a London-based Senior Bullion Derivatives Trader familiar with all aspects of the spot, forward and options businesses including book running. The successful applicant will be aged 25-35, have minimum 4 years' previous relevant experience, possess strong local experience of marketing in South Africa and the Far East and be educated to degree standard (preferably finance related discipline). Salary negotiable.

Please write enclosing full curriculum vitae, to:

Box A5772, Financial Times,
 One Southwark Bridge, London SE1 9HL

LEGAL
NOTICES

In the High Court of Justice No. 80029 of 1995
 Chancery Division
 Companies Court

IN THE MATTER OF
 SERCO SYSTEMS LIMITED

and
 IN THE MATTER OF
 THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was
 on the 5th day of October 1995 presented to Her
 Majesty's High Court of Justice for the
 confirmation of the reduction of the share
 capital of the above named company

AND NOTICE IS FURTHER GIVEN that the
 said Petition is directed to be heard before Mr
 Registrar Budgey at the Royal Courts of Justice,
 Strand, London WC2A 2LL, on Wednesday, 1st
 November 1995.

Any creditor or shareholder of the said company
 desiring to oppose the making of the Order for the
 confirmation of the reduction of the share capital
 should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to
 any such person, requesting the same by the order
 mentioned within on payment of the requisite
 charge for the same.

Dated this 17th Day of October 1995

Nathanael Nathanson
 50 Staines Street, London W1X 6AX
 Ref: FA/AGCS/23725
 Tel: 0171 493 9933

Solicitors for the Petitioner

In the Matter of
 SERCO SOUTH PLC
 and
 IN THE MATTER OF
 THE COMPANIES ACT 1985
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Solicitors for the Petitioner

مكازم العمل

ARTS

Zurich tunes up for the future

Andrew Clark talks to the new artistic director of the Tonhalle Orchestra, David Zinman

When David Zinman, the new artistic director of Zurich's Tonhalle Orchestra, had a get-together with wealthy patrons at the start of the season, one woman volunteered an oblique analysis of his prospects. "You have plenty of ideas, Mr Zinman," she said, "but we're Swiss." Her remark sums up the mood of scepticism facing Zinman as he tries to brighten the orchestra's image and re-establish its international reputation. The Tonhalle's traditional supporters do not want change - certainly not from a foreigner. The orchestra has served Zurich adequately for more than a century. Why upset things now?

In his inaugural concert last week, Zinman offered the best possible riposte. He conducted a disciplined, buoyant account of Mahler's Third Symphony. The musical effects sounded precisely sculpted but not over-calculated. There were no surface historicisms. Here was an interpretation of depth and integrity, in the serene, humanistic vein of Bruno Walter. Zinman built on the orchestra's strengths, and the musicians responded with warmth and eloquence.

Such a performance would sit well on any of the world's major concert platforms. But the Tonhalle is barely known

outside Switzerland. For the past 20 years it has run through a succession of chief conductors, none of whom stayed long enough to make an impression. The repertoire was unadventurous, standards varied widely. Compared with other cultural cities in Europe, Zurich's orchestral horizons have been provincial.

And yet the Tonhalle has a proud Germanic tradition, stretching back to Wagner's stay in Zurich in the 1850s, and nurtured in the post-war era by such luminaries as Hans Rosbaud and Rudolf Kempe. It has a beautifully decorated shoe-box hall, inaugurated by Brahms 100 years ago. Today, the musicians' pay and working conditions are among the best.

Zinman - the first American to take charge of a Swiss orchestra - believes the Tonhalle has untapped potential, and that the century of its concert hall is an opportune moment to start afresh. Before his arrival, he ousted the Tonhalle's long-serving manager, Richard Rächli, and brought in Trygve Nordwall from the

Swedish Radio Symphony Orchestra. He restructured the administration so that he and Nordwall would decide policy and programmes - replacing the old committee-style approach. He told Zurich's amateur choir they were not good enough, and that the orchestra would import professional choruses where necessary. Zinman also demanded guarantees that the orchestra would make tours and recordings.

Although Zinman's tactics offended local sensibilities, they demonstrated the kind of firm leadership the Tonhalle has been missing. Zinman has reduced the number of guest conductors - the orchestra had no fewer than 90 over the past six years - and placed the emphasis on quality. Kurt Sanderling, Wolfgang Sawallisch and Herbert Blomstedt will visit this season. He is also introducing conductors with a name for historically-aware performance. Some of the Tonhalle's stuffiness is beginning to disappear, but there is a long way to go. "It's hard to get any

animo around here," says Zinman.

It is precisely this desire to live things up which arouses local suspicions. The orchestra itself may not be identifiably Swiss - more than half the musicians are of foreign origin - but most of its subscribers are. They like a predictable diet of Romantic classics. They do not want extremes of programming, or American-style marketing and presentation. Local music critics share this view. They see Zinman's appointment as an experiment, the success of which will depend on whether he can bridge the cultural divide and provide stability.

Zinman says he has not come to proselytise or lecture. "My job is to bring out something in the orchestra that is already there, to be its musical conscience, to insist on standards and inspire the players. We will work on fundamentals - good rhythm, good intonation, good ensemble and an optimistic approach to life. I want to take advantage of what the Tonhalle does well - composers like Bruckner, who

are part of the orchestra's tradition and suit the acoustic of its hall. What we need now is music that the hall does not disguise - Stravinsky, Bartók, Haydn - so that the orchestra becomes a more flexible instrument. It's going to take hard work and time."

On that score, Zinman has a good track record. A former pupil of Pierre Monteux, he steadily built up a reputation as an orchestral trainer and first-rate accompanist. After some early successes in the Netherlands, he established himself in the US, where he has been music director of the Baltimore Symphony Orchestra since 1984. As a guest conductor he is well liked by orchestras in continental Europe. He is versatile, with a natural command of Beethoven and Brahms, and an open-minded approach to modern music: his programmes this season include Boulez, Mahler, Górecki and Pärt.

Now 59, Zinman has reached the age when conductors start to benefit from their experience. That he enjoys the support of the musicians is not in doubt. The real test of his policies will be the level of support he receives over the next three years from the Tonhalle's regular public. Around 8000 people - an astonishing number for a small city such as Zurich - buy subscriptions for Tonhalle concerts each season, giving the orchestra up to 30 per cent of its SF\$21m (£11.35m) budget before a note is played.

Zinman will conduct 40 concerts a year in Zurich. In the 1996-7 season there will be a European tour, followed by a visit to the US. Contracts with recording companies - to whom Zinman is no stranger - are being negotiated. Zinman recognises that "for a while there will be subtle counterpressure" to the presence of a non-Swiss management team. "But the orchestra wanted change, and the only time to do it is when a new conductor comes in. If we can prove ourselves, we will win."

David Zinman conducts centenary concerts in the Zurich Tonhalle tonight, tomorrow and Sunday. The programme - Brahms's "Triumphlied" and Beethoven's Choral Symphony - is the same as at the hall's inauguration in October 1885, when Brahms was honorary guest.



No sexual chemistry: James Wilby and Diana Hardcastle in the RSC's production of John Osborne's 'A Patriot for Me'

Alastair Macaulay

Theatre/Alastair Macaulay

A patriot in search of officer talent

That John Osborne's plays were important to their place (England) and time (the last several decades) is undisputed. That they have a place in international repertory, or in English repertory in this new post-Osborne era, has yet to be shown. The Royal Shakespeare Company's new production of *A Patriot for Me*, which was new 30 years ago, should have been perfectly timed for many reasons. This is London's first big Osborne production since Osborne's death; this is the first revival of this large-scale play for many years; and this play, Osborne's major treatment of homosexuality, thus connects interestingly to the posthumous reports, much discussed earlier this year, of a gay skeleton in Osborne's closet.

Onstage, however, everything must hang on the central role of Alfred Redl. To his manner and character a hundred clues abound in the text. A Galician of undistinguished family who rises entirely through merit through the Austrian army in the era of the Emperor Franz Josef, he is "upright,

discreet, frank and open"; "friendly but unassertive, dignified but strikes everyone as the type of a gentleman and distinguished officer of the Royal and Imperial Army"; he is both industrious and popular; he sometimes seems snobbish, and is "like a true aristocrat".

At first, he does much to repress his own homosexuality; later, however, as he grows more extravagant and less discreet, he is blackmailed into becoming a well-paid secret agent for the Russians; finally, he is unmasked. And the play becomes, among other things, a study in isolation. Spiritually, Redl declines and falls even as, publicly, he rises and flies. According to Robert Stephens, as quoted in Osborne's autobiography, Laurence Olivier said he would have given up the National Theatre to play the part, had he been 20 years younger. I wish very much that I had seen Alan Bates's performance in the 1983 Chichester revival; or indeed Maximilian Schell's in the original.

But Redl this time is James Wilby, who is out of his depth in so challenging a role. Though his performance

lacks any of the exaggerations that have marred some of his other recent interpretations, he has not the warmth or openness or stylish authority that other characters ascribe to him. Callow, guarded, tense, he inspires no sympathy and generates no sexual chemistry with any of his several onstage partners. Large parts of the play become reduced to a tepid account of bottled-up English upper-middle-class repression. Officer-class quality is absent; and so is the strange stuff of which both spies and traitors are made.

This error of casting apart, Peter Gill's slow staging - lasting four hours (two intervals) - makes us only too well aware of every unnecessary line in Osborne's writing. Diana Hardcastle, as the Countess who comes closest to heterosexual love and understanding with Redl, works so hard to inject emotional urgency into their scenes together that she seems an overwrought harrier. Clive Wood does nice work as Colonel Mischa Oblevsky. As for Dennis Quilley, impeccably suave as Baron von Epp and Queen Alexandra at his own drag

ball, he is so perfectly in command of things that he convinces half the audience that his naughtiest line ("Now her earring's fallen off, you've excited her soul") is actually an ad-lib.

As the play demands, the cast of 40 includes a great many pretty young men: few of whom make much impression when they open their mouths. Several experienced actors let their scenes fall into the lugubrious pace of the evening as a whole.

Thirty years ago, Osborne encountered major censorship problems with this play; but that was then. It may well be that he was writing with Guy Burgess et al in mind; and, as you watch this production, you are easily reminded of such subsequent plays as *Another Country*, *An Englishman Abroad*, and *A Question of Attribution*. I suspect that *A Patriot for Me* may be a finer play than any of those. Little about this weary and uncentred production, however, helps us to find out.

In RSC repertory at the Barbican Centre, London.

Ballet/Clement Crisp

Congratulations, 'Cinderella'

At the age of 23, Matthew Hart has done a great deal. He is an engaging soloist with the Royal Ballet, but rather more significantly in these lean days for classical choreography, he has shown a talent for making ballets. It is a sad fact that, apart from David Bintley and Michael Corder, we have no dance-creators able to produce sound and well-reasoned movement in the academic tradition.

Matthew Hart declared himself as a creator when still a student - I recall a fragment to Bach music of lively talent - and he has suffered somewhat for that fact. He was pitched forked on to the Covent Garden stage to make a ballet when far too young and inexperienced for that arena, and he needs the sort of nurturing which should be the function of a second Royal troupe. Cranko, MacMillan, Bintley, Corder, all tried and proved their gifts in this fashion with the Sadler's Wells ensemble. But Hart's abilities are real, and London City Ballet has now provided him with both a huge challenge and the proper surroundings to try his wings.

The piece is Prokofiev's *Cinderella*, no less. The wall-of-death conditions are not merely the fact of coping with a three-act score, but the looming presence of Ashton's glorious version, in which Hart has

danced. LCB offers him a medium-sized and eager troupe, modest means and a decent distance from the tensions and sniffiness of Covent Garden. The result, at Woking's admirable New Victoria Theatre, is a success.

It is not an all-out triumph - Hart is too young for that - but the choreography proves that he can manoeuvre dancers about the stage with more than simple skill, and that his response to music is natural, sensitive. He makes us forget and not regret, save momentarily, the Ashton version.

His chief problem is Cinderella's family. The Ugly Sisters and the Step-mother are bores - though mercifully taken by women - and the poor drudge is given a tipsy old pater, which surely over-eggs her tragic brew. Some dramatic moments are thin: the Fairy Godmother is vapid, and Cinderella's departure for the ball is no blaze but a mere 40 watt glimmer. But in making

ensemble dances to those ravishing waltzes, Hart is ingenious, artful in combining dramatic incident with dance pattern, and clever in deploying LCB less than grandiose numbers.

This *Cinderella* is pleasing. Innovation? Buttons as a lively confidant who turns into a grasshopper, a well-reasoned duet as ending to the ballet - are successful. The decor is pretty; the story is properly told; the dances sit surely on the score. Performances that I saw were neat if not gaudy, with Tracey Newham Alvey as the heroine, Michael Nunn (a guest from Covent Garden) as her prince. The dancing which I most enjoyed came from Clair Thomas as the Summer Fairy, with melting Lynn Seymour arms and beautifully exact legs and feet (Seymour again): a treasure. The score, in a skilled reduction by Darryl Griffith, sounded very well under David Coleman. To Matthew Hart and LCB, congratulations. And thanks to sponsors ADT.

First-time author scoops prize

A harrowing autobiographical account of a British serviceman's experiences as a prisoner-of-war and his subsequent reconciliation with one of his Japanese torturers has won the 1995 Esquire/Apple/Waterstone's Non-Fiction Award.

The Railway Man (Jonathan Cape £15.99, 276 pages), is by first-time author Eric Lomax, a former industrial relations consultant. He received a £10,000 cash prize and £5,000 worth of computer equipment at a ceremony in London last night.

Concert

Russian sounds

of standard programmes must bring. The orchestra's sometimes wayward chief, Yuri Teymanov, had reined in his exaggerated Petruska mannerisms, and concentrated on delivering performances of newly-inspiring depth.

Doubts about whether audiences really needed another cycle of Tchaikovsky symphonies were soon dispelled. Even though all six of the numbered works are familiar, presenting them in close succession underlined Tchaikovsky's achievement as a symphonist, and coupling them in early-late pairs revealed something of the development of this very great

composer, one who has been denied intellectual respectability simply because his music has such wide appeal.

Teymanov made the strongest cases for the early, underrated symphonies. Nothing else in Sunday's and Tuesday's concerts quite matched his way with the First, which came across with exhilarating vigour and lyrical flexibility. He shaped the "Little Russian" (Ukrainian) folk-tunes in the Second winningly, but obtained less precision of ensemble here. He brought high drama, perhaps a little too much, to the Fourth, but it was the finale of the Fifth, taken at breakneck speed, that gave scope for the orchestra's dashing virtuosity. Not that it was superficial: the despair of the symphony's opening has rarely sounded so naked.

John Allison

INTERNATIONAL ARTS GUIDE

AMSTERDAM

GALLERIES
Rijksmuseum Tel: (020) 673 2121
● The Portrait: drawings, prints and photos spanning some 500 years. Artists include Van Gogh, Rembrandt and Gauguin; to Oct 29
Stedelijk Tel: (020) 573 2911
● 100 Years: three exhibitions to celebrate 100 years of the Stedelijk. On show is art from the Regnault Collection which includes the likes of Kandinsky, Chagall and Chirico plus specially commissioned work for the centenary; to Oct 29
OPERA/BALLET
Het Muziektheater Tel: (020) 551 8822
● Moses and Aaron: by Schoenberg. A new production directed by Peter Stein and conducted by Pierre Boulez. Soloists include David Pittman-Jennings as Moses and Chris Merritt as Aaron; 8pm; Oct 20, 23, 25, 28

BALTIMORE

CONCERTS
Symphony Hall Tel: (410) 783 8000

● Baltimore Symphony Orchestra: mezzo-soprano Delores Ziegler and tenor Karl Dent. Robert Shaw conducts Barber and Mozart; 8.15pm; Oct 20, 21
OPERA/BALLET
Lyric Opera House Tel: (410) 727 6000
● La Traviata: conducted by Alfredo Silipigni and directed by Frank Corsaro. Cast includes Daniela Longhi/Maria Felligrini, Nicole Biondi and Steven Rainbolt; 8.15pm; Oct 20, 21, 22 (3pm)

BERLIN

OPERA/BALLET
Deutsche Oper Tel: (030) 34384-01
● Madame Butterfly: by Puccini. Conductor Sebastian Lang-Lessing, production by Pier Luigi Samaritani; 7.30pm; Oct 21, 25

FRANKFURT

CONCERTS
Alte Oper Tel: (069) 134 0400
● Radio Symphony Orchestra: Eilifur Inbal conducts Schumann and Mahler; 8pm; Oct 20
● St. Petersburg Philharmonic Orchestra: Yuri Teymanov conducts Rachmaninov's "Symphony No.2" and selected pieces from Prokofiev's "Romeo and Juliet"; 8pm; Oct 22

LONDON

CONCERTS
Queen Elizabeth Hall Tel: (0171) 928 8600
● The Chinese New Tide: with soprano Judith Mok and baritone Shi Kelong. Tan Dun conducts a

programme of first generation Chinese composers such as Ou Xiaosong and Chen Qigang; 7.45pm; Oct 22
Royal Festival Hall Tel: (0171) 928 8800

● Guitar Encounters: an evening of guitar, flamenco and Andean music with John Williams, Paco Pena and Iñaki Ibarra; 7.30pm; Oct 24
● The London Philharmonic: with mezzo-soprano Jennifer Lammey, bass José van Dam and the London Philharmonic Choir. Roger Norrington conducts Berlioz's "The Damnation of Faust"; 7.30pm; Oct 25
OPERA/BALLET
Royal Opera House Tel: (0171) 304 4000

● Tosca: by Puccini. Conducted by Simone Young and directed by Jeremy Soutcliffe. Soloists include Galina Gorchakova, Johan Bohta and Francis Egerton; 7.30pm; Oct 20

NEW YORK

CONCERTS
Carnegie Hall Tel: (212) 247 7800
● BBC Symphony Orchestra: with violinist Nadja Salerno-Sonnenberg. Andrew Davis conducts Carter, Glazunov and Brahms; 8pm; Oct 25
● Maurizio Pollini: pianist plays an all-Beethoven programme; 7.30pm; Oct 23
● Pittsburgh Symphony Orchestra: with flutist James Galway, Lorin Maazel conducts Gould, Mercantini, Maazel and Bartok; 8pm; Oct 27

● Pittsburgh Symphony Orchestra: concert performance of Wagner's "Tristan and Isolde" with conducted by Lorin Maazel. Soloists include

Carol Jahr, Heinz Kruse and Falk Struckmann; 8pm; Oct 28
● Symphony Orchestra of Montreal: with pianist Yefim Bronfman. Charles Dutoit conducts Berlioz's "Les Francs-Juges", Saint-Saens' "Piano Concerto No.2", Chausson's "Symphony in B Flat Major" and Ravel's "Spanish Rhapsody"; 8pm; Oct 21
● Symphony Orchestra of Montreal: with pianist Louis Lortie. Charles Dutoit conducts Berlioz's "King Lear, Overture", Beethoven's "Piano Concerto No.4", Martinu's "Symphony No.5" and Enescu's "Romanian Rhapsody"; 8pm; Oct 22

PARIS

CONCERTS
Champs Elysées Tel: (1) 49 52 50 50
● National Orchestra of France: with pianist Andreas Haefliger. Claus-Peter Flor conducts Mozart and Bruckner; 8pm; Oct 21
GALLERIES
Centre Georges Pompidou Tel: (1) 42 77 12 33
● Feminine and Masculine: the sexuality of art. Exhibition exploring sexual identity and its effect on twentieth century artists; to Jan 8
Galerie Schmit Tel: (1) 42 60 36 36
● "La Femme": from Corot to Chagall. 60 paintings dating from 1824-1949 by artists such as Degas, Gauguin, Picasso and Renoir; from Oct 24 to Feb 28

STUTTGART

OPERA/BALLET
Staatstheater Tel: (0714) 2 03 20
● La Damnation de Faust: by Berlioz. Conducted by Gabriele

Ferro and directed by Luciano Damiani. Soloists include Marilyn Schlegel, Keith Lewis and Ludwig Baumann; 7pm; Oct 29

VIENNA

CONCERTS
Gesellschaft der Musikfreunde Tel: (1) 505 1363
● Czech Philharmonic: with soprano Angela Maria Blas and bass-baritone Thomas Quasthoff. Gerd Albrecht conducts Eben, Mahler and Dvorák; 7.30pm; Oct 28, 29
● Viennese Symphony Orchestra: Rafael Frühbeck de Burgos conducts Wagner, Brahms and Beethoven; 7.30pm; Oct 21, 22

WASHINGTON

CONCERTS
Kennedy Center Tel: (202) 467 4600
● BBC Symphony Orchestra: with violinist Nadja Salerno-Sonnenberg. Andrew Davis conducts Darius, Glazunov, Carter and Bartok; 2pm; Oct 22
● National Symphony Orchestra: with pianist James Tocco. George Manahan conducts Debussy's "Iberia", Stravinsky's "Concerto for Piano and Wind Instruments" and Rachmaninov's "Symphonic Dances"; 8.30pm; Oct 20, 21, 24
● National Symphony Orchestra: Sir Neville Martinson conducts Bartok, Mozart, Nelson and Beethoven; 8.30pm; Oct 26, 27, 28
● Pittsburgh Symphony Orchestra: with violinist Hilary Hahn. Lorin Maazel conducts Mendelssohn and Bartok; 8pm; Oct 25
GALLERIES

Hirschhorn Museum Tel: (202) 357 2700
● Directions-Martin Kipperberger: works on paper. Approximately 50 satirical drawings on hotel stationery by the German artist along with some of his collages and drawings on paper; to Oct 22

National Gallery Tel: (202) 737 4215
● Winslow Homer: more than 225 works including 86 oils by the American artist; 8pm; to Jan 28
OPERA/BALLET
Kennedy Center Tel: (202) 467 4600

● Suzanne Farrell Staged Balanchine: an evening of George Balanchine choreographed pieces performed by an ensemble of dancers from companies such as the Paris Ballet, the American Ballet Theatre and the New York City Ballet. The programme includes "Chaconne", "Slaughter on 10th Avenue" and "Tzigane"; 8pm; Oct 20, 21, 22 (2pm)

THEATRE
Ford's Theatre Tel: (202) 347 4833
● Elmer Gantry: Michael Maggio directs this revival of the Pulitzer Prize winning novel by Sinclair Lewis with libretto by John Bleshop and music by Mel Marvin; 7.30pm; to Oct 29
Kennedy Center Tel: (202) 467 4600

● Master Class: by Terrance McNally. Zoe Caldwell stars as Maria Callas, reliving her triumphs and tragedies as she coaches a trio of young singers; to Oct 22
Shakespeare Tel: (202) 363 2700
● Macbeth: by William Shakespeare, directed by Joe Dowling. Cast includes Stacy Keach; 7.30pm; to Oct 21

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THE FT INTERVIEW: David Trimble

Megaphone diplomat



Trimble: determined to present a positive agenda

Theresa Humphries

Negotiation by a nod and a wink has given way to megaphone diplomacy. In David Trimble, the new leader of the Ulster Unionist party, the nationalists of Ireland may finally have met their match. Sometimes irascible, at times charming, invariably forceful, Mr Trimble has served notice that he will take the message of a United Kingdom, whole and indivisible, to whoever will listen.

"I don't want to sound grandiloquent or vainglorious," he says. "But while John Major might be a pushover, we're not."

It is only six weeks since his surprise election, but he is preparing for a visit to Washington in 10 days to badger those who see Mr Gerry Adams, the Sinn Féin president, as a bold Irish democrat. He has already broken an old taboo by travelling south and shaking hands with the Irish prime minister on the steps of government buildings in Dublin.

It is a far cry from the unionism of Mr James Moynihan, his predecessor whose leadership of the DUP began in 1970, the year Baroness Thatcher became prime minister. Mr Moynihan thought he had the ear of successive Conservative governments. He believed the unionist cause was best prosecuted through his easy access to Downing Street.

Last February's Anglo-Irish framework document changed that. More outspoken unionists such as Mr Trimble accused the government of treachery – and of pulling the wool over the eyes of the ever-willing Mr Moynihan, whose position became untenable.

The problem for unionists hitherto has been that, apart from supporting broad efforts to secure peace in Northern Ireland, they have had little positive to offer. Policy was dictated by reaction to the latest initiative from London, Dublin, Sinn Féin or the more moderate nationalist Social Democratic and Labour party. They appeared ill at ease on television.

Mr Trimble can now hardly be kept off the airwaves – and he is getting better at it all the time. Before his election, he stormed out of a TV studio on being told that he would be sparring with Mr Martin McGuinness, number two in Sinn Féin. Ms Moynihan,

shadow Northern Ireland secretary, who was in the television station at the time, took Mr Trimble aside and told him to "get real".

Mr Trimble is determined to present a positive agenda. He is pushing hard for a Northern Ireland assembly. If Sinn Féin were elected to such a body, he would talk to it. Part of the reason unionists have been so double-crossed, he believes, stems from direct rule which has left them without a directly elected forum for the province.

But events have had a habit of dragging him along. He was forced on to the defensive on Tuesday when Sir Patrick Mayhew, Northern Ireland secretary, suggested the government could conceivably drop its insistence that the IRA hand over some arms before Sinn Féin was allowed to join all-party talks. Mr Trimble fervently opposes any watering down of the conditions for all-party talks.

To add insult to injury, Sir Patrick made his statement in a conference chamber in Belfast which he announced had been prepared for all-party talks.

"They said preliminary talks would be about housekeeping matters. So how can they

decide about delegations' rooms before anyone's agreed to join these talks?" says Mr Trimble. "This is typical Stormont castle [headquarters of the Northern Ireland Office]. It never thinks of consulting people. It just goes gaily ahead. It's part of the mental degradation we have suffered as a result of direct rule."

The conspiracy theories do not stop there. According to Mr Trimble, many of the difficulties the peace process has run into have stemmed from the office of Mr Dick Spring, the Irish foreign minister. That view is shared by many in Whitehall who blame Mr Spring and Mr John Hume, the SDLP leader, for the cancellation of last month's summit between Mr John Major and Mr John Bruton, the Irish prime minister, after veiled threats from Sinn Féin of a return to violence.

Mr Trimble believes the Spring agenda is to blur the distinction between preliminary talks, which the Ulster Unionists are prepared to join, and all-party talks on a final settlement for the province, which they will not enter until Sinn Féin meets the conditions for decommissioning arms. He

sees the Anglo-Irish "twin-track" approach, in which the arms issue would be dealt with by a US-led commission as preliminary talks get underway, as riddled with traps for the unionists.

"The British say they are sticking by the conditions. What worries me is that they may subsequently succumb to pressure," says Mr Trimble.

Mr Trimble deploys his barter's skills to anticipate his foe's next move. He believes one of Sinn Féin's tactics is to have him portrayed as an extremist – as, for example, over the 48-hour stand-off during the summer when the police attempted to stop Protestant Orangemen under his leadership marching through a Catholic estate near Portadown. Many unionists say his role in Portadown secured his victory in the leadership election.

"I couldn't avoid it," he says. "It was in my constituency. Sinn Féin are trying to organise disturbances in towns in my constituency in the hope of embarrassing me."

Mr Trimble has made clear he will talk to anyone – short of Sinn Féin – about anything. He is prepared to demonstrate flexibility in the day-to-day manoeuvring. But any government that pushes him too far will pay the price. The unionists withdrew support from Mr Major's administration when the Anglo-Irish framework document was published setting out the programme for negotiations.

"We said we'd have to withdraw support on matters of confidence because the document is anti-unionist," he says. "The government has not yet clearly moved away from the document. We'll need more than that before we revise the judgment we made in February."

He adds: "When it's a matter of a vote of confidence, abstention isn't really an option. We will vote solidly en bloc. It is not right for the government to be neutral as to the existence of the country it governs."

Was he prepared to bring down the government? "Oh yes," he replies enthusiastically. "But it wouldn't be doing it. It would be parliament." At that he skipped away with a smile, late for an appointment at the television studios.

John Kampfner

A moment of danger

Trafalgar House is struggling to stay afloat, says David Wighton

Trafalgar House, a group combining some of the world's best-known names in engineering, construction and shipping, is navigating rough seas.

The owner of the London cruise line, Trafalgar yesterday admitted it is taking on water at an increasing rate, with losses mounting across its main businesses.

It is a measure of the depth of Trafalgar's problems that this admission helped calm the fears which have driven the company's share price down by half in the past two months. But it did little to address the doubts over Trafalgar's prospects for recovery.

"There is no immediate danger of it going under but it cannot keep on losing this sort of money for much longer," according to one analyst.

Although Trafalgar has had serious trading problems for some time, there was until recently little doubt that it would be floated off the rocks eventually. Investors' confidence rested on the presence of Hongkong Land, which bailed Trafalgar out in 1993, injecting more than £300m in return for a 26 per cent stake.

An offshoot of Jardine Matheson, the trading empire run by the Keswick family, Hongkong Land runs the show at Trafalgar: the two companies share a common chairman in Mr Simon Keswick.

Although Hongkong Land's investment in Trafalgar has to date fallen £200m in value, it has ample resources to rescue the company again if need be.

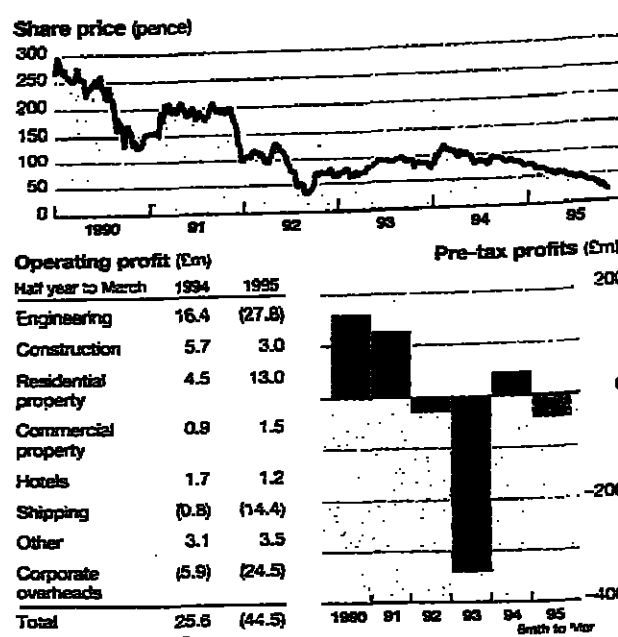
The investment in Trafalgar was an important part of Jardine's strategy of channelling cash out of Hong Kong, and the assumption in the City has been that the group would do whatever was required to turn Trafalgar round.

But the assumption started to be questioned in August: when Trafalgar House decided against making a new bid for Northern Electric, one of the 12 regional electricity companies.

Dubbed a "financially challenged conglomerate" by Northern Electric, the first bid last December, Trafalgar pulled its offer when the electricity regulator announced a review of the industry's price controls.

It decided against mounting another offer after the new pri-

Trafalgar House: in stormy waters



cing regime was announced on the grounds that Northern's share price had risen too high. But the City immediately concluded that Hongkong Land had refused to put any more money into the group, causing the shares to resume their downward spiral.

Yesterday brought only modest reassurance as to Hongkong Land's commitment to the group. Hongkong Land made no comment, but Mr Nigel Rich, Trafalgar's chief executive, said: "Hongkong Land has confirmed that it remains a long term investor and is supportive of the actions management is taking."

Although this scotched rumours that Hongkong Land was about to walk away, analysts described the statement as "less than wholehearted".

Some observers were surprised Hongkong Land did not make a more forthright commitment, given the damage that continued uncertainty could have on Trafalgar.

Trafalgar's engineering and construction companies – which include names such as John Brown, Davy, Trollope & Colls and Cementation – work on large, long-term contracts and would find it difficult to pick up new orders if there were serious doubts about the group's survival.

Trafalgar's dependence on

such long-term contracts partly explains why Hongkong Land has struggled to get to grips with the business. "You really have to look at every contract to find out whether it is actually profitable or ever likely to be before you can do anything," says an adviser.

One of the most surprising aspects of Hongkong Land's involvement is how long it took to recognise the scope of Trafalgar's problems. By June 1993, Hongkong Land had replaced most of the old board, installing Mr Keswick as chairman and Mr David Gawler as finance director.

But Mr Rich, who arrived in August 1994, argues that his efforts to get a grip on the group's problems were hampered by the lack of a coherent set of management accounts covering the whole group.

This is turn was a legacy of Sir Nigel Brookes, who put the group together during the 1960s and 1970s. Together with Lord (then Victor) Matthews, Sir Nigel bought a wide range of companies including Cunard, the Express newspaper group (which was floated off in 1982) and the Ritz hotel in London (sold earlier this month).

This process culminated in the disastrous acquisition of Davy Corporation in 1991 which, together with the impact of the falling property

market, undermined the group's balance sheet just as its engineering and construction businesses turned down.

In the three years in September 1993, Trafalgar recorded total after-tax losses of £32m and a £205m rights issue in February 1993 had to be followed by another £245m cash call at the end of the year.

This restored Trafalgar's balance sheet and the group briefly returned to profit in the first half of last year. But the recovery did not last. In May it announced interim losses of £48.2m and Mr Rich warned that it would be two or three years before the group generated a "satisfactory" return for shareholders.

Its most severe problems are in engineering contracting and the UK construction business, both of which are undergoing another round of rationalisation. This has reduced the workforce by more than 1,500 in the year in September.

Short-term prospects are equally gloomy at Cunard, which has suffered from years of under-investment. It is expected to have lost money last year even before the impact of the refit of its flagship, the QE2, in December which led to a public relations disaster when it set sail with passengers before the work was completed. Following yesterday's statement, some analysts are forecasting losses of almost £180m this year.

But Trafalgar House still has some breathing space because of the relative strength of its balance sheet. The company said that net debt at the end of September was below the interim level of £240m and it is believed that it will not break its banking covenants. This suggests it will still have net assets of more than £500m at the end of the year – a much healthier balance sheet than many other contractors.

Given the growth in infrastructure projects in Asia, where the group is strong, the longer-term prospects for the core engineering and contracting business are brighter. But the group still has to work through its legacy of unprofitable old contracts and, with further outside financial help out of the question, the recovery is likely to be painfully slow.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'). Translation may be available for letters written in the main international languages.

No secret that German CDU seeks common EU defence

From Mr Klaus Welle.

Sir, Your report from the Christian Democratic Union (CDU) congress ("Ruhe attacks minister's anti-EU speech", October 17) quotes Mr Graham Mather, a Conservative MEP, as saying he has "evidence" that the German CDU hopes to achieve a common European defence policy based on majority voting.

This is an open secret. It does.

Here is some more informa-

tion to alarm those enthusiasts about a return to the 19th century: at Madrid between November 5 and 7, the European People's Party (20 parties from 13 EU countries) will debate proposals for the 1996 Inter-governmental Conference.

These include: the integration of the Western European Union into the EU; and joint action in foreign, security, and defence policy to be decided by the Council of Ministers on the

basis of "reinforced majorities".

Those who have been impressed by the EU track record in former Yugoslavia will no doubt prefer to stick with the current unanimity rule, which has done so much to ensure paralysis and left the US in effect to take over the handling of the whole debate.

Klaus Welle, European People's Party, 67 Rue d'Arion, B-1040 Brussels, Belgium

Time for a stand to be made

From Mr Les Robinson.

Sir, Britain is in a mess about central European time. Has it become a tallman for government independence from Brussels? If so, at what cost in lost contact and inconvenience to companies?

My company is developing cross-border business with northern France, physically as close to Brighton as is Bourne-mouth. Yet we routinely lose touch with French colleagues for two, three or even four hours a day simply because start, finish and lunch times are offset one hour.

Overlap with the eastern US is simpler and, despite five or six hours difference in time-zone, can be as long as with western Europe (morning in New York equals UK afternoon).

I don't expect this administration to do anything radical but from past experience it can recognise a fait accompli, eg Sunday opening in the shops. So I suggest: let all Financial Times readers just decide not to put their clocks back on Saturday night.

Think of the advantages. We'll be first in the office on Monday, trains and roads will be empty, pubs open until midnight! Who knows, we might start a trend. Les Robinson, 276 Clifton Road, Brighton BN1 1AF, UK

Convergence criteria accommodate all

From Mr Ian Horden.

Sir, Paul De Grauwe ("An easier road to monetary union", October 17) and Avinash Persaud (Letters, October 18) both assume the Maastricht convergence criteria are targets which economic policies of the governments of all member states should aim to achieve.

An alternative view is to regard the criteria as being

just that; ie a standard for determining which member states adopt the single currency when the third stage of Emu begins and which do not.

For some states, it may be realistic to pursue economic policies intended to meet the convergence criteria in the near future. For others it may not. States have different economic circumstances and their

governments have different aspirations. The Maastricht convergence criteria can accommodate these. What they cannot do is satisfy those whose aspirations are unrealistic given their circumstances.

Ian Horden, University of Sheffield, Faculty of Law, Crookesmoor Building, Sheffield S10 1PL, UK

Sports coverage on TV needs to be protected

From Mr Geoffrey Dean.

Sir, David Elstein (Letters, October 13) asks why should the government intervene to protect BBC coverage of sport. The reason is that the interests of consumers, the viewing public, require it. For real golf fans, Sky's takeover of the

Ryder Cup is a disaster, not the benefit claimed by Mr Elstein.

Available from start to finish maybe, but with frequent lengthy interruptions for commercials, abysmal commentary, and camera coverage restricted to a fraction of the

course. Presentation of leading sporting events must not be reduced to the level of the lowest common denominator.

Geoffrey Dean, 23 Bohme Road, Hayswards Heath, West Sussex RH16 4AB, UK

No compromise on standards set for nuclear safety in the UK

From Mr John G. Collier.

Sir, I want to demolish the canard that privatisation will have any adverse impact on nuclear safety at Britain's nuclear power stations. "Safety warning over nuclear power sell-off", October 18. I write as chairman of Nuclear Electric with more than 40 years' experience in the nuclear industry, much of it directly related to safety.

Over the past five years Nuclear Electric and Scottish Nuclear have both achieved exceptionally high safety standards, while at the same time considerably enhancing their commercial performance. Safety and performance are

complementary: they are the hallmark of a quality company. More importantly, there can be no compromise of safety as a result of privatisation for one prime reason – the Nuclear Installations Inspectorate will continue to regulate the same stations in the same way to the same very high standards. It is worth noting that in their submissions to the government's Nuclear Review, the NII and the Health and Safety Executive said they saw no need to change these arrangements.

Both Nuclear Electric and Scottish Nuclear have an absolute commitment to safety. We have done this by adopting the best management practices in

both the safety and commercial fields. Performance targets for safety staff are not driven by profit. Their prime targets are demonstrable enhancement of safety as measured by a series of performance indicators given in our published annual health and safety reports.

By any objective standards this has proved successful – all our health and safety indicators (radiation dose to workers, incident statistics, etc) are far improved since both companies' formation in 1990.

Nor is this experience limited to the UK. All the direct evidence from the World Association of Nuclear Operators

and from others is that the type of ownership (public or private) has no bearing on the level of safety achieved – indeed, a recent study in the US, where the majority of plants are privately owned, has demonstrated that plants with the best commercial performance also have the highest safety performance.

Nuclear power will not survive if our stations are not operated to the highest levels of safety – but then our staff will not permit anything less. John G. Collier, Nuclear Electric, Barnett Way, Barnwood, Gloucester GL4 7RS, UK

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Friday October 20 1995

Fed-Bank of Japan accord

There cannot be many countries in which a real estate company can sell half its assets at a loss of nearly \$2bn and still be left with equity capital of more than \$1bn. Japan, where Haseko Corporation reported these figures yesterday, is clearly one of them. The survival capacity of this builder of condominiums, known outside Japan, is impressive. Yet the fall of around half in the value of its assets underlines the seriousness of the Japanese property crash for banks exposed to more thinly capitalised borrowers. Nor is the international backlash of Japan's slow-motion banking crisis negligible.

In the aftermath of the collapse of three (relatively) small lenders in the summer, and last month's revelation of losses at Daiwa Bank, the markets are forcing Japanese banks to pay a premium for funds. Repeated assurances that any systemic threat will meet with unlimited injections of liquidity into the system have failed to convince some international lenders. Credit lines have not been uniformly renewed.

The degree of global financial interdependence is now such that few can ignore the potential here for destabilising shocks, least of all the US, where Japanese investors hold a significant proportion of the stock of bonds and equities. There is a fear in the US Treasury and the Federal Reserve that any loss of confidence in a Japanese bank in the US might lead to a crash in the capital markets. A threat to the payments system might also arise.

That would certainly provide justification for the agreement between the Fed and the Bank of Japan whereby the Fed will offer dollar support to Japanese banks in any crisis on its doorstep. A bilateral lender of last resort agreement of this kind is an

unusual but logical response to the international spillover from the Japanese financial crisis. Nor is it entirely without parallel.

One obvious precedent for such co-operation is to be found in the heyday of the gold standard between 1880 and 1913. Then, the degree of financial interdependence was also extensive. And when banking crises caused gold to flow out of central banks into private hands, so posing a threat to the free convertibility of domestic currency into gold, central banks sought support from their foreign opposite numbers.

The parallel should not be taken too far. Before 1913 helpful adjustments to monetary policy and shipments of gold by mutually supportive central banks were aimed at preserving the international monetary regime, rather than stabilising banking systems as such. As for the nature of the proposed safety net, the Fed is not charging the Bank of Japan the penalty rate advocated by Walter Bagehot in his classic prescription for the lender of last resort in *Lombard Street*. Any loans are expected to be short term, at market rates, backed by the collateral of the Bank of Japan's holdings of US Treasury bonds. This makes the criticism expressed this week by senate banking committee chairman Mr Alfonse D'Amato look ill-judged, if predictable.

Whether the Fed's worries are well founded remains to be seen. With a financial meltdown in Japan, the yen would weaken against the dollar, in an international flight to quality the US capital markets and a recapitalised banking system would look an attractive safe haven. But there is still everything to be said for the Fed taking out insurance against trouble. This accord serves the interests of both the US and the wider financial community.

Real shadows

Thanks to the peculiarities of Labour party rules, a sizeable part of the next British cabinet may have been appointed yesterday. After an election among Labour MPs that produced more surprises than comfort for Mr Tony Blair, the Labour leader had to conduct more than a token reshuffle of his front bench team. The result, like the curate's egg, is good only in parts.

The most important shadows - chancellor Gordon Brown, foreign secretary Robin Cook and home secretary Jack Straw - remain untouched and form a credible, if not always cohesive, team. Otherwise, Mr Blair has had to make the best of the hand dealt him. The biggest move - that of Mr Donald Dewar to chief whip - was not unexpected but still slightly odd. Mr Dewar is one of Labour's more able parliamentary performers, and has spent the past year grappling with that most sensitive of policy areas, pensions. Against

that, the leadership must have calculated that his tactical skills will be needed, if Labour wins the next election, for what promises to be a legislation-packed first year.

None of the other job shifts is an obviously retrograde step. Mr Blair still has a problem, however, in the overall thinness of talent on his team. Mr Michael Meacher at employment and Mr Harriet Harman, now at health, are among the weaker shadows. With exceptions such as Mr Alistair Darling and Mr Brian Wilson, Labour's junior ranks are not exactly bursting with stars either.

Mr Blair could, of course, tear up the rule dictating that he appoint his ministers from the elected shadow team. It seems he has decided, for now, that the benefits of giving himself a free choice are outweighed by the row it would cause. He may be right, but it is a safe bet that the first reshuffle of a Labour government would not be long in coming.

UK Budget

Mr Kenneth Clarke, the chancellor, has promised a Budget "based on traditional Tory values". For many that implies a Budget to boost the family. This notion has something to recommend it - provided Mr Clarke aims his support at families' incomes, and not, as many Conservatives suggest, their structure. Party activists argue that the government's move towards taxing married people as individuals, rather than as members of a unit, has hastened the collapse of the traditional family and encouraged other arrangements of more doubtful benefit to children. They would like to see Mr Clarke start to redress the balance, for example by raising the married couple's allowance, which has been steadily lowered since 1990.

Although the MCA provides a modest incentive to marriage, the tax system overall is now slightly biased against the traditional married couple - in which only one partner goes out to work - as compared to two-earner couples or single parents. But such fiscal incentives are dwarfed by a broader social trend contributing to the decline of the family.

As the critics point out, the government should not be in the business of discouraging traditional families. Yet when the government started to move towards independent taxation in the 1988 Budget, it was choosing a tax system that would be neutral towards family circumstances. A gimmicky attempt to boost marriage *outright* would be a strikingly *outright* face, even for a chancellor relatively unconcerned with fiscal niceties.

It would also be counter-productive. As the Institute for Fiscal Studies argues, independent taxation does not mean that the government must be indifferent to the financial burden of raising

children, only that it must address the issue through means other than tax changes. It suggests that he would do better to abolish the allowance altogether, and use the proceeds to increase child benefit.

As well as improving the consistency of the tax system, such a change would have the added advantage of boosting the incomes of the poorest families, who do not pay tax. But a small increase in child benefit would clearly do less good for non-working families than other more targeted measures aimed at getting them into work. Despite the existence of the special in-work benefit, family credit, childcare expenses and other up-front costs still tend to make it especially difficult for people with children to take a job without ending up worse off. The chancellor could recognise this by further raising the childcare costs "disregard" in family credit.

The lag between taking a job and receiving family credit can also be a significant barrier to work. In last year's Budget Mr Clarke pledged to speed up the payment of family credit. But a more feasible way of ensuring no one suffers even a temporary loss of income from taking work would be to institute a guaranteed short overlapping payment of income support, available to all those out of work longer than six months.

The downside of such proposals, to some eyes, would be that, by encouraging single parents to go out to work, they would help make single parenthood more financially viable. Yet relative poverty and dependency on the state pose much graver threats to children's welfare than a shortage of parents. Two other Tory values - self reliance, and the long-term reduction of welfare spending - would be well-served by a Budget that took this into account.

After three months of stockmarket decline, the shares of leading US semiconductor, computer, software and computer peripheral manufacturers have surged this week.

The main cause of renewed enthusiasm for high technology companies is the success of Windows95, Microsoft's new personal computer operating system. Sales of 7m copies in the seven weeks since it was launched have far exceeded analysts' sales projections and sparked a recovery in much of the sector.

Among companies that have reported their third quarter results this week, those that have linked their fortunes to Windows95 are mostly performing strongly. The losers are companies competing with Windows95 and related products, as well as those that were late to recognise the significance of the Microsoft product.

The biggest winners, not surprisingly, have been Microsoft itself and Intel, the leading supplier of microprocessor chips for the PC industry. These two companies have become a dominant force in the industry, setting the pace of technology advance and influencing the rate of market growth.

Microsoft's results for the three months to September 30 were above even the most optimistic Wall Street projections. Net earnings were up 56 per cent on the same quarter last year at \$499m and revenue 62 per cent higher at \$2.02bn.

The company says much of the growth was directly attributable to Windows95. It contributed just over \$800m to revenues for the quarter, with an additional \$130m to be held over as part of a previously announced plan to "smooth" earnings on the new product over the next few quarters.

Defying pessimists who warned that sales would drop off sharply after the publicity surrounding the launch subsided, Microsoft had sold some 3m copies of Windows95 over the counter by the end of last week. A further 4m have been sold by makers of personal computers who install it directly on their machines. Almost all PCs aimed at the consumer market are now being shipped with the operating system already installed, says Mr Brad Chase, general manager of personal systems marketing at Microsoft. He estimates that 10 to 30 per cent of new PCs sold in the corporate market are also running Windows95.

Investors' concerns had earlier been sparked by analysts' reports that computer stores might be overstocked with millions of copies of the new Microsoft program. Microsoft concedes that there are plenty of copies with retailers, but expects stocks to clear over Christmas. In any case, its sales figures do not

Windows95 opens profitable doors

Companies linking progress to Microsoft's operating system are reaping the rewards, says Louise Kehoe

include unsold copies. "We wanted to avoid the situation we had experienced with earlier products where there was such demand that resellers were out of stock," says Mr Brad Silverberg, Microsoft senior vice-president in charge of Windows95.

Remarkably, Microsoft also appears to have got Windows95 right first time: the new operating system has proved to be bug-free. The company has cancelled plans for the "maintenance release" it would normally have issued within weeks to fix problems in the original version.

The success of the Windows95 launch is felt beyond Microsoft: the operating system is living up to its promise of driving sales of a range of related products. New programs designed to run under it are selling strongly according to researchers. PC Data, a research firm specialising in the measurement of software retail sales, calculates that Windows95-related products accounted for more than a quarter of US software sales revenue in September.

It has also given a boost to sales of personal computers. Compaq Computer, the world market leader, says it is driving sales in North America to new highs. Compaq this week reported record sales of \$3.6bn for its third quarter, up 27 per cent from the same period last year. Net income was up 23 per cent to \$245m.

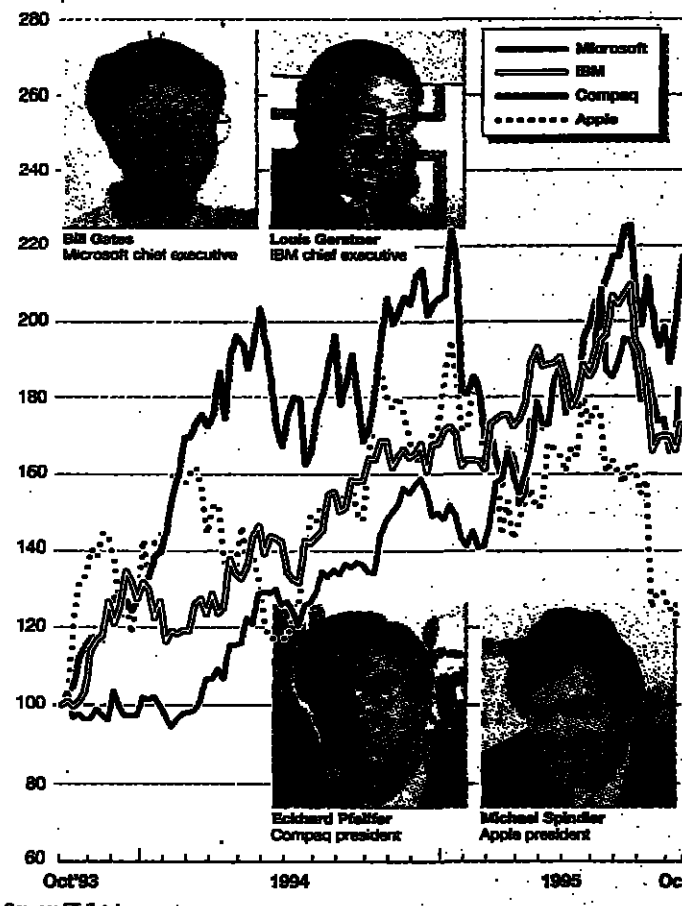
"Demand for Windows95-based systems has been better than we originally anticipated," says Mr Beny Alagim, president and chief executive of Packard Bell, the US home computer market leader. The company switched all its products to Windows95 in time for the August launch.

And Dell Computer, which sells most of its PCs direct to corporate users, says demand for Windows95, offered as an option on its PCs, has been high. "We are very pleased with this landmark product," says Mr Michael Dell, chairman and chief executive.

The picture is less clear outside North America. Compaq believes buyers in some other markets are deferring PC purchases until local language versions of the software are available. "It's been a mixed bag," says Mr Daryl White, Compaq

US high-tech shares: a mixed performance

Share prices relative to the S&P 500 Index



chief financial officer, "but overall we are very pleased. He predicts the final quarter will be a 'barn burner'."

Intel's strong results appear to confirm Compaq's expectations. The chipmaker's net third quarter profits rose 41 per cent on the same period last year to \$831m, while revenues were up 46 per cent to \$4.2bn.

Intel makes the Pentium microprocessors which are the "brains" of most high performance personal computers, and its sales provide a leading indicator of PC market trends. Dataquest, a market research firm, predicts PC sales will

surge 30 per cent this quarter.

The current spate of corporate results also indicates which high-tech companies are not participating in the Windows95 bonanza. They include Novell, which has seen its business applications programs losing market share to Microsoft's Office95, a suite of applications designed to work with the new operating system.

Novell says it expects sales of its application programs to drop to \$58m for the three months to October 23, down from \$134m in the same period last year. It does not expect to be able to launch a Win-

dows95 version of the programs until early next year.

Apple Computer is also feeling the heat. Its Macintosh computer range has long sold itself on its "ease of use", which required no grasp of the complex instructions often needed to run previous Microsoft operating systems. Windows95 gives standard PCs a similarly user-friendly look.

On Wednesday, Apple reported record revenues for the quarter to September 30 of \$3bn, up 20 per cent on last year. But this has been achieved only by aggressive price cutting: net income fell 48 per cent.

Even IBM has felt the impact of Windows95. Until the last moment, it hoped that OS/2 Warp, its own PC operating system, would be a significant competitor to the Microsoft program. IBM was thus the last large PC company to reach a licensing agreement with Microsoft, on the eve of the August Windows95 launch. As a consequence, IBM was late in shipping home computers with the new operating system.

This was perhaps the least of IBM's problems in the third quarter. It suffered a shortage of power supply units that limited sales of mainframe computers, delays in shipping new high capacity data storage systems and sluggish sales in Europe. Revenues were \$16.8bn for the quarter to September 30, up 9 per cent on the same quarter last year. The company came in below Wall Street expectations with earnings before charges of \$1.3bn, up from \$710m in the same period last year. After charges related to the acquisition of Lotus Development, a PC software company, net losses for the quarter were \$528m.

Windows95 is not the only factor behind the surge in the US high-tech sector. The popularity of the Internet, the global computer network, is raising demand for communications equipment, Internet service and software companies.

There is also strong growth in corporate computer networking, in which hundreds or even thousands of desktop computer workstations are linked to larger computers throughout an organisation. Sun Microsystems, the leading computer workstation manufacturer, reported revenues of \$1.48bn for its first quarter to October 1, up 17 per cent over last year. Net income rose to \$84.7m, up 120 per cent.

Some analysts predict that the growing importance of computer networks will eventually undermine Microsoft's dominance of the software industry which is based on PC technology. Yet for the present, Microsoft is king - and Windows95 the standard to which other companies must rally.

Fifty years on, the FT's Lex column continues to sharpen its financial wits, says Richard Lambert

An independent voice

Lex-eyed market researchers have observed a curious fact about the Financial Times: a rather large number of our readers tackle the paper back to front. That is, they hurriedly skim through page one, and then settle down with a trowel of concentration to the top right hand corner on the back of section one: the home of the Lex column.

Last night a group of present and former Lex columnists gathered to celebrate 50 years of its publication in the FT. It was an occasion for reflecting on what had changed over the half century, and what had remained constant.

One constant feature has been a spirit of robust, even sometimes arrogant, independence. A crucial moment in the collective memory is of the aluminium war in 1958-59, one of the great set-piece episodes of the City's postwar history, when British Aluminium was on the wrong side of the first of the big contested takeover bids.

The late Arthur Winspear, Lex at the time, came out of the office successfully against the bulk of the City establishment - a group that happened to include Lazard's, in which the FT's new owner Pear-

son had a significant interest.

In the words of the newspaper's historian, there could hardly have been a more critical test of the FT's independence. The one constraint on the column - very much self-imposed - is that it has never commented directly on the affairs of Pearson, for fear that in an unkind world, compliments or brickbats would both be misinterpreted.

Although the character of the column may not have changed, its content has. Up to the late 1970s, it concentrated on UK company affairs. Investment analysts were scarce in the early days, and Lex was among the few to phone the chairman of Imperial Chemical Industries on the day of the results. You wrote down what he said, and everyone thought you were a genius.

But the marketplace moved on. First, City firms hired armies of financial analysts. Lex retained its access to senior corporate figures, but was no longer the only one interested in finding out Unilever's profit margins on

margarine in the third quarter.

Then came an enormous growth in debt markets, both domestic and international: the result of government mismanagement and the growing hunger of international borrowers. More recently, inflation and currency instability have brought new markets into existence

It has to sift through the noise and jumble which swamps the world's computer terminals each day

- futures, options, swaps and so on. Lex plainly had to take an interest in all this complicated stuff, especially after the abolition of UK exchange controls in 1979. This led to a rapid build-up in the international holdings of UK investors. That same year marked the start of the FT's publication in Frankfurt and the development of the international edition, which now accounts

for a significant chunk of its overall sales. To cater for these international readers, the column has recently started to appear in two different versions, one for the UK and one for elsewhere. Comments that are left out of the column in either edition are published elsewhere in the paper.

The result of all this is that although UK company affairs remain a central interest of the column, its remit has broadened. And there is no longer even the pretence that the column is written by a single person: the present team numbers five journalists.

And the future? Readers will increasingly have access to electronic information. But the column's two main qualities will, if we get it right, become even more important.

The first is its independence. Over the past decade, financial conglomerates have sucked in large numbers of investment analysts and commentators. Especially at moments of high drama - a takeover bid, or a big flotation - it is

hard to find a serious voice in the financial community which does not have some kind of axe to grind.

The second is its judgment. To prosper in a world of real-time information, business newspapers will have to offer at least two important services: editing skills, and content which is exclusive, either because no-one else has the information, or because the analysis and argument are of the highest available quality.

So Lex has two tasks. In a marketplace which is drowning in data, it has to sift through all the noise and jumble which swamps the world's computer terminals each day, and select the four or five business stories, themes, or trends which most of its readers are likely to want to read about.

And it has to offer some kind of insight into these items, which are both relevant and not readily available elsewhere. It is a tall order, but one which should make Lex more rather than less valuable to its readers in the years to come.

However, there are no plans to restore the column to page one of the FT, which is where it lived until the 1960s. So its fans will still have to read the paper back to front.

OBSERVER

Planned by robots

With only a couple of months before the start of Italy's six-month presidency of the European Union, EU diplomats in Rome are fretting that the government still hasn't announced a venue for two crucial summits - one launching the inter-governmental conference and the other wrapping up the presidency.

Having already used Rome, Milan and Venice, the IGC summit might be in Florence. The final European Council, meanwhile, could be staged in Turin, home of Fiat. Turin's short-listing has prompted mutterings about favouritism - Susanna Agnelli, sister of Fiat's chairman Gianni, is, after all, Italy's foreign minister.

Prime minister Lamberto Dini's procrastination apparently stems from a wish to minimise the risk of complaints from other Italian regions, who would be deprived of the opportunity to host one of the informal ministerial meetings. "It makes it very difficult for those of us who have to check out hotels and so on," complains one EU diplomat.

No problem in Turin, at least: the government can always call on a certain local carmaker to block-book the city's hotels for the diplomatic corps. It did exactly the same for more than 1,000 journalists at August's launch

of its latest model.

Shaken or stirred?

It gives us no pleasure to report that the UK's Foreign Office have turned a diplomatic cock-up into a disaster. Observer suggested this week that the Foreign Office's staging a cocktail reception on Tuesday for a Nigerian investment conference sat rather uneasily with its earlier strictures about Nigeria's military regime.

The cocktail party went ahead, but with some problems. Enter the Nigerian delegation, led by high commissioner Alhaji Abubakar Alhaji, KBE, and chief Ernest Shonekan, former head of government, two of the most influential figures in General Sani Abacha's regime, and in the pro-reform camp.

They had been told that a junior minister would be their host. Not so. Their presence warranted no more than the West Africa desk officer - which was taken by the Nigerians as a diplomatic snub. So having infuriated the Nigerian opposition by holding the party in the first place, the chaps in Whitehall then proceeded to irritate the government. Ah well, at least it's even-handed.

Growth industry

The People's Committee in Ho Chi Minh, Vietnam's largest city,

has considerable clout. It's just produced a somewhat bizarre edict pronouncing a no-smoking week in the city, from next Monday.

All government officials and Communist party members will have to join a campaign to reduce their nicotine intake. Smoking in all sorts of public places will be banned. From the end of the month all advertising for foreign and domestic cigarette brands must be removed from the city precincts. Even outdoor umbrellas with cigarette adverts have to go.

So far the rules apply only to Ho Chi Minh City, but it's more bad news for cigarette manufacturers like the UK's BAT, which opened a multimillion dollar factory in the city last year. Soon after starting production BAT was shocked to find the government releasing hundreds of thousands of cheap impounded smuggled cigarettes onto the market.

Scratch my back

Chancellor Helmut Kohl's Christian Democrats might be set again to become Berlin's largest party after next Sunday's elections, but the path has not been entirely smooth.

Eberhard Diepgen, the CDU mayor, for weeks had been plastering anti-communist posters across the city, for all the world as though the cold war lived on. One carried a slogan exhorting voters "don't dare let red/green lice under

the skin", a warning against a possible minority coalition of Social Democrats and environmentalists, which in turn would need to be propped up by the Party of Democratic Socialism, the heir to the former communist party.

That kind of sophisticated political wit annoyed even CDU supporters in east Berlin, who told their central HQ the posters were insulting, suggesting as they did that anyone who voted social democratic or green were either communist or had lice. The posters were withdrawn, but have left a nasty itch behind them.

On the wing

News that 14 Pakistani footballers from Crescent Textile FC have gone missing in Tokyo, apparently hunting jobs in Japan, may cause wry smiles in Morocco.

In 1992 six members of the Ethiopian national team jumped ship in Rome, en route to a World Cup preliminary fixture in Casablanca. With only six able-bodied Ethiopians on the pitch, the match was eventually abandoned; the side valiantly tried to make do with two goalkeepers and a 40-year-old deputy coach to make up the numbers, but to no avail.

The 14 Pakistanis at least had the good grace to play their match before going absent without leave: they lost 9-1 to top local side Kawasaki Verdy.

Financial Times

50 years ago

Senate votes tax repeal

The Senate Finance Committee has voted by 18 to 9 to repeal the excess profits tax from the end of 1945. The Committee voted to retain the combined corporate, normal and surtax rate at 40 per cent. This reflects the attitude of the Senate, where there is strong sympathy for repeal of the excess profits levy, and contrasts with the action taken recently in the House, which passed a Bill calling for a reduction in excess profits tax to 60 per cent. It is now a question of whether the Senate views will prevail over those of the House, or vice-versa.

L.G. Farben plant destruction Orders have been given for the blowing up of three L.G. Farben munitions plants in Southern Germany. It is announced by the American Office for Military Government in Germany. All equipment not specifically designed for making munitions will be removed from the plants and earmarked for reparations. Before the plants themselves are blown up by American Army demolition crews.

Bonn pressing ahead with plan to cut taxes and spending

German savers promised wider investment choice

By Peter Norman in Bonn

Germany intends to give savers a wider choice of investments in its programme to deregulate and strengthen its financial markets, Mr Theo Waigel, finance minister, said yesterday.

In a wide-ranging speech, he also spelled out the government's hopes for lowering taxes before the end of the century.

Meanwhile, Mr Friedrich Bohl, the chief of staff in the chancellery, announced that a government working group was preparing proposals to ease access to risk capital for people wanting to start new companies.

Both statements marked a new determination from the centre-right coalition to encourage investors and businesses following Chancellor Helmut Kohl's call this week for greater risk-taking by entrepreneurs in Germany to combat unemployment.

Mr Waigel told the association of public sector banks in Bonn

that his ministry was reviewing a "bundle of measures" that could form part of a law to encourage financial markets.

"These included authorisation of 'funds of funds' (pooled investment vehicles investing in other funds) and equity funds with fixed maturities; creating a legal framework for closed-end investment funds similar to quoted UK investment trusts; permitting property funds to invest in property companies; allowing investment funds to buy over-the-counter options to hedge positions; and permitting investment funds to invest some liquid assets in money market funds."

Officials say a bill to widen the range of investment opportunities for savers should be ready next year.

At the same time, the government will press ahead with plans to cut spending and taxation. Mr Waigel said its aim was to use money from public spending cuts equally for tax cuts and reductions in the federal deficit. By the end of the decade, he hoped to reduce the amount of tax as a proportion of Germany's gross domestic product by 1½ percentage points. Taxation and social security now amount to nearly 48 per cent of GDP.

Mr Waigel said he hoped to begin reducing the "solidarity levy", which adds 7.5 per cent to income tax to help support eastern Germany, in 1998. He also said the government wanted to reform income tax leading to lower top tax rates than the present 53 per cent.

Other priorities were further reforms of corporate taxation, inheritance and wealth taxes and changes to the tax system to curb environmental pollution.

The minister said he had discussed plans to abolish the local trading capital tax, a levy companies have to pay to local authorities whether they make profits or not. He will discuss scrapping the tax with states next week. Meanwhile, Mr Bohl told businessmen in Hesse that the government intended to shorten Germany's planning procedures to encourage investment.

One idea was to offer companies a fast-track approval on the understanding they would carry the financial risk of meeting any conditions that might be imposed later.

In Frankfurt, senior investment and stock exchange officials welcomed the proposals.

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Theo Waigel: looking to changes in law on financial markets

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THE LEX COLUMN

Haseko's hara-kiri

In a country where consensus is prized, Haseko Corporation's blunt disclosure of a ¥185bn (\$1.8bn) loss on its property portfolio will cause discomfort. Banks, investors and the Japanese government are all aware that the country's property values are still overstated in corporate balance sheets. But for political reasons and to avoid extra strain on a financial system already weighed down with ¥30,000bn of bad debts, it has been convenient to pretend otherwise. Now a second-tier construction company, capitalised at ¥150bn, has blown their cover.

Like many companies, Haseko moved heavily into property development during the bubble years of the 1980s. Yesterday the company wrote down a large chunk of this portfolio by more than 60 per cent.

Since the property market is currently so gridlocked that transactions are almost non-existent, true values are impossible to gauge. But the recent sale of a Tokyo hotel for only a fifth of its peak value - and then only to a subsidiary of the company selling it - suggests that even Haseko may not be owning up to the full horror. That makes it difficult for other companies, whose financial positions are even weaker than Haseko's, to follow suit.

While Haseko's pioneering move clearly causes short-term pain, there is also a silver lining. Only by first cutting values to realistic levels can a liquid property market re-emerge. And only then can land prices start to rise again - something central to Japan's wider economic revival.

Australian governance

Yesterday's victory for institutional investors in their campaign to shake up Coles Myer's board is not only good for the Australian retailer's shareholders. It sends a powerful message that Australian corporate governance is being cleaned up. Coles was a hard nut for the institutions to crack because Mr Solomon Lew, its ex-chairman, holds a large block of shares and was strongly supported by a group of directors from the Melbourne business establishment. Now that they have flexed their muscles and found them effective, institutions are likely to be more active in other cases - particularly as the growth of Australian pension funds gives them ever more firepower.

Few companies are in such need of reformed governance as Coles. Some directors' private companies enjoyed

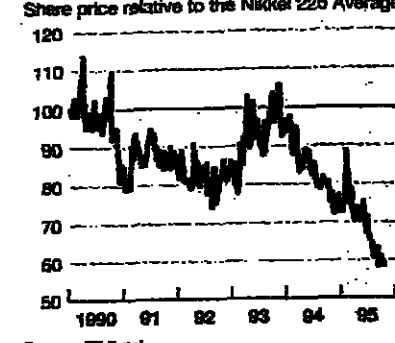
lucrative business deals with the group, raising questions of whether Coles was being run in the interests of directors rather than outside investors. Purists will argue that Mr Lew should have been removed from the board rather than merely demoted to vice-chairman. But the resignation of two allies and the appointment of five new non-executive directors is probably enough to clip his wings.

Recession sidelined most of the buccaners who dominated Australian business in the late 1980s. Meanwhile, the authorities have been tightening up rules on reporting requirements and the like. But for many international investors, Australia retains its cowboy image. The Coles victory should further expunge it.

FT-SE Eurotrack 200:
1516.7 (-14.7)

Haseko Corporation

Share price relative to the Nikkei 225 Average



Source: FT Data

to be ditched when staff started bailing out. Furthermore, the detail of the third-quarter numbers is less impressive than the headline figure. Notoriously volatile proprietary trading helped boost profits. This makes Salomon's decision to stop splitting results from the proprietary and client-driven businesses worrying. While management of the two may now be closely linked, the loss of transparency is undoubtedly a minus for investors.

Salomon is one of the lower-rated stocks within the investment banking sector, at only a small premium to book value. But those looking for a bargain may prefer Lehman Brothers, at a discount to book value, and a more likely takeover target.

Trafalgar House

Conglomerates are supposed to offer the benefits of risk diversification. But Trafalgar House, the engineering to shipping group, is leaking badly on all fronts. Another profits warning yesterday revealed that group losses have rapidly accelerated. It is hardly surprising that Trafalgar's shares have fallen 70 per cent since last December's abortive bid for Northern Electric.

At least the company's cash position has stabilised. But shareholders should hold out little hope of a dividend. Trafalgar could lose up to £180m this year, close to the company's entire distributable reserves. If its accountants believe there has been a similar diminution in its business value, it will be unable to pay dividends until profits recover. Moreover, next year's cash position looks worrying. A substantial cash outflow will follow another stack of restructuring provisions. Further disposals, and a running down of the housebuilding division's land bank, may be required to plug the gap.

Fortunately for Trafalgar, its largest shareholder, Hongkong Land, remains committed. Trafalgar has failed to provide a safe haven from China risk, but the investment has cost only around 6 per cent of its net assets. Given Hongkong Land's support, patient investors in the preference shares should eventually be rewarded. Their dividend payments will be deferred rather than cancelled, and the current yield is 17.6 per cent. Moreover, ordinary shareholders will bear the brunt if further cash calls become necessary.

Lex comment on UK insurers, Page 26

French taxman asks couples to pay more for living in sin

By Andrew Jack in Paris

The costs, after tax, of living in sin are about to rise in France.

The French government, with an eye on the budget deficit, confirmed yesterday that it would reform the tax code which allows cohabiting couples with children to benefit from higher deductions than those allowed to married couples.

Under existing rules, a taxpayer can claim a deduction for each child for which he or she is responsible. Two unmarried people living together can both claim this deduction, while married couples are unable to double their deductions.

These tax benefits have presented an increasing challenge to fiscal rigour as the number of cohabiting couples has risen steadily in France over the past few decades to an estimated one third of all couples today.

The government's decision followed long-standing lobbying from pro-family organisations, whose views were echoed by centre-right political parties in the National Assembly during the budget debate.

Mr François d'Aubert, minister of finance, told French deputies that he wanted to create "equality" between married couples and those who live together out of wedlock, in a change to the budget law.

However, the decision may have less to do with morality than the need to reduce the public sector deficit, which must be cut from its current level of more than 5 per cent of gross domestic product this year to 3 per cent by 1997 to meet the conditions for European monetary union.

Officials estimate the reform could bring in FF1bn-FF2bn (\$200m-\$400m) a year in additional revenue.

In the past, calls for reform to the tax code for those who cohabit have been rejected by successive governments, including that of Mr Edouard Balladur, the previous prime minister from the Gaullist RPR party who lost in his presidential campaign bid earlier this year.

The decision was sharply criticised by opposition members of parliament, who claimed cohabiting couples were faced with disadvantages in other aspects of French law.

One deputy likened the act to "social racism", while another said the government was attempting to become "censor of a certain moral order".

Mr George-Henri Charpentier, a tax lawyer in Paris, stressed yesterday that the tax code had never been designed to encourage unmarried cohabitation, but simply to provide support for single people with children.

Minister defies vote by Senate

Continued from Page 1

Mr Dini is supported by the parties of the centre left. But Reconstructed Communism, formed from the hardline of the old Italian Communist party, have been pressing for an end to the Dini government, composed entirely of non-parliamentarians. If all this party's deputies vote against the government, it might not survive.

President Scalfaro last night conferred for more than two hours with Mr Lamberto Dini, the prime minister, to tackle the 73-year-old justice minister's avowed refusal to leave his portfolio.

Underlining the serious of the situation, President Scalfaro postponed a trip to New York planned for October 23.

Revoking Mr Mancuso's mandate is a disciplinary action without precedent in democratic Italy. But this step cannot be formalised until the view of the constitutional court on the validity of the no-confidence motion is known.

Mr Mancuso's suit, filed with the Constitutional Court early yesterday in advance of the Senate vote, involves interpretations of aspects of the 1946 constitution that have never been questioned.

Members of Mr Silvio Berlusconi's Forza Italia insisted yesterday that the nature of the Dini government had been changed by the motion, brought by the centre left parties and won by 173 votes to 3 against and 8 abstentions. President Scalfaro postponed a trip to New York planned for Monday.

Japanese property

Continued from Page 1

ming from its previously unrealised deficits on property holdings. About ¥153bn will come from direct losses of the parent company's own land holdings, and ¥37bn from the sale of land at an affiliate.

It was not clear yesterday why the company had taken the decision to act now. But in recent months evidence has grown that the decline in land prices has begun to accelerate again.

Daewoo buys Steyr stake

Continued from Page 1

about Sch3.1bn of the group's Sch10.8bn sales this year and employ 1,900 of its 5,900 staff.

Mr Guido Schmidt-Chiari, Creditanstalt chief executive, said final prices for the transactions had not been set.

Independent auditors would carry out valuations to make sure that the prices paid by the bank for its purchases were fair.

Daewoo would pay no less than the Sch160 per share closing price of Steyr shares on Wednesday for its stake, said Mr Schmidt-Chiari.

No offer is being made to the minority public shareholders, who hold about 26 per cent of Steyr's shares.

However, the group, which returned to profit last year, would pay a dividend on this year's results for the first time since 1991, he said.

Steyr has had a difficult time in the past 15 years. It had to be refinanced in 1986 after large losses and the government's refusal to authorise tank exports, and has shed many of its activities or put them into joint ventures.

FT WEATHER GUIDE

Europe today
High pressure over the north-western British Isles will produce settled conditions with sunny spells. A strong north-westerly flow around this high will push colder air into north-western Europe. Cloud will dominate the leading edge of the colder air and drizzle or light rain will linger over the southern UK, the Benelux, Germany and Poland. In the wake of this cold front, the contrast between the cold air and the relatively warm seas will cause showers over Denmark and the Baltic Sea. High pressure west of France will promote sunny spells. France, Spain and the Alps will be dry. The Mediterranean countries will have plenty of sun.

Five-day forecast
Over the next couple of days, a high pressure area near the UK will move east, ensuring settled conditions over the north-west of the continent at least until Sunday. The UK will be unsettled from tomorrow because of a series of depressions. The unsettled conditions will reach the north-west of the continent this weekend. The central and western Mediterranean will have rain and thunder showers for a couple of days from the weekend.

TODAY'S TEMPERATURES

Location	Max	Min	Location	Max	Min	Location	Max	Min
Abu Dhabi	31	24	Amsterdam	13	10	Beijing	16	11
Accra	31	24	Atlanta	22	14	Belfast	15	11
Algiers	27	22	Bangkok	31	24	Berlin	15	11
Ankara	13	10	Bombay	31	24	Birmingham	15	11
Antwerp	13	10	Buenos Aires	24	17	Bombay	31	24
Athens	22	14	Calcutta	31	24	Bombay	31	24
Atlanta	22	14	Chennai	31	24	Bombay	31	24
B. Aires	24	17	Dubai	31	24	Bombay	31	24
Bombay	31	24	Hong Kong	28	21	Bombay	31	24
Buenos Aires	24	17	Jaipur	31	24	Bombay	31	24
Calcutta	31	24	Kuala Lumpur	31	24	Bombay	31	24
Chennai	31	24	London	15	11	Bombay	31	24
Dubai	31	24	Lyon	15	11	Bombay	31	24
Hong Kong	28	21	Mumbai	31	24	Bombay	31	24
Jaipur	31	24	Nairobi	28	21	Bombay	31	24
Kuala Lumpur	31	24	Rangoon	31	24	Bombay	31	24
London	15	11	Singapore	31	24	Bombay	31	24
Lyon	15	11	Taipei	28	21	Bombay	31	24
Mumbai	31	24	Tokyo	28	21	Bombay	31	24
Nairobi	28	21	Yokohama	28	21	Bombay	31	24
Rangoon	31	24				Bombay	31	24
Singapore	31	24				Bombay		

INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

Colgate-Palmolive posts \$250m deficit

Colgate-Palmolive, the US soap and toothpaste company, yesterday reported a loss of \$250m, or \$1.76 a share, for the third quarter due to a restructuring charge announced last month. This compared with a profit last time of \$151m, or \$1 a share.

Excluding the \$369m charge, which was taken to cover the costs of an 8.5 per cent reduction of its workforce and the closure or reconfiguration of 24 factories worldwide, Colgate's net income came to \$119m, or 78 cents a share. This was in line with the forecast made by Mr Reuben Mark, chief executive, late last month. Earnings for the third quarter were off 32 per cent from net income of \$151m, or \$1, for the same period last year.

Colgate said its businesses in North America, Asia/Africa and Latin America outside Mexico all achieved excellent growth.

Mr Mark said Colgate-North America continued to gain momentum and increased unit volume by 13 per cent, while the Latin America and Asia/Africa businesses had double-digit unit volume growth, with the exception of Mexico.

"As anticipated, sales and earnings in the most recent quarter were impacted by the severe recession in Mexico," the company said, in line with earlier forecasts.

Colgate said it continued to grow strongly in Asia/Africa, which accounts for 20 per cent of sales. Sales increased 17 per cent and unit volume was up 12 per cent in the third quarter, with large increases from India, China, Malaysia, the Philippines and Kenya.

Colgate-Europe (accounting for 25 per cent of total sales) had 3 per cent unit volume growth, which, when combined with the strengthening of European currencies, resulted in an 11 per cent sales increase.

Countries showing the best growth were France, which is Colgate's largest European market, the United Kingdom, Portugal, Greece and Holland.

In early trading Colgate's shares added 1 1/2% at \$69 1/2.

Lisa Branstetter, New York and Extel

McDonald's posts 15% advance

McDonald's, the US fast food chain, yesterday posted net profits up 15 per cent from \$98m to \$112m during the third quarter. Revenues were ahead from \$5.0bn to \$5.6bn. Earnings per share increased from 49 cents to 56 cents. Mr Michael Quinlan, chairman and chief executive, said the global results were strong even before taking into account the benefit of stronger foreign currencies. "We remain confident that we can raise US sales and operating income at a compound annual rate the mid-single digits or better over a five-year period," he said.

In an "intensely competitive" US environment, he said, McDonald's was "sacrificing near-term margins for the long-term interest of the business." Mr Quinlan said the international sales growth percentage was expected to be "in the mid-to-high teens" with a focus on building market share. He said McDonald's was increasing its 1995 expansion target for traditional restaurants to 1,600 from between 1,200 and 1,500 previously, at the same time as cutting the target for new satellite restaurants from 1,000 to 700.

The key to market share growth was penetration and the "low-cost approach," he said. In the US, expansion and sales driven by "extra value meals," "happy meals" and promotions led to a 5 per cent increase in sales. But operating income rose only 2 per cent due to higher expenses and payroll costs, it said. McDonald's said sales outside the US rose 24 per cent, with "excellent" results in Canada, Australia, Hong Kong, France, Germany and Brazil. Stronger foreign currencies also helped comparisons, it said.

APX News, Oak Brook, Illinois

HK group takes control of Gordon Capital

By Bernard Simon in Toronto

Mr Richard Li, son of Mr Li Kashing, the Hong Kong tycoon, emerged yesterday as the new controlling shareholder of Gordon Capital, the Canadian securities firm.

The move is designed to expand Mr Li's interests in North American financial services, strengthen Gordon's financial resources and help repair the firm's tarnished reputation.

Gordon has a name as a maverick, secretive firm, and has been tarred by several

brushes with Canadian securities regulators in recent years.

Mr Li's Hong Kong-based holding company, Pacific Century, will boost its voting stake in Gordon from the present 15 per cent to 50.1 per cent. Gordon's senior employees will gradually acquire a 60 per cent equity stake.

Pacific Century said no funds would change hands for the time being. However, Pacific Century is expected to make a significant, undisclosed capital infusion in the future, and will provide financing packages to enable senior Gor-

don executives to increase their investment in the firm.

Mr Jimmy Connacher, Gordon's controversial chairman, will relinquish day-to-day management responsibilities. However, Mr Connacher, who is credited with many of Gordon's successes but also blamed for its setbacks, will retain his 10 per cent interest in the firm.

Mr Frank Sixt, who represents Mr Li's interests in Canada, will take over as interim chairman and chief executive. Two senior Gordon executives, Mr Jeffrey Green and Mr Ron

Lloyd, were named co-presidents.

Gordon, with a capital base of \$315m (US\$112m), is one of the largest Canadian securities firms not owned by a bank. According to Mr Sixt, Pacific Century's involvement will make the firm more competitive in its existing businesses, and bring opportunities for growth, especially in the US and Asia.

Gordon made its name in the mid-1980s by pioneering the "bought deal", in which a small number of firms buy an entire share offering and then

distribute it to their clients.

Mr Li is best known as the founder of Star TV, the Asian satellite TV network. He worked for Gordon for several years in the late 1980s.

The investment in Gordon follows numerous others by the Li family in Canada. Mr Li Kashing owns a controlling stake in Calgary-based Husky Oil, and a big property developer in Vancouver.

He is the biggest single shareholder in Canadian Imperial Bank of Commerce, the country's second-biggest financial institution.

Hollinger aims for the best of two worlds

The newspaper group's chief is concentrating on the short term, writes Bernard Simon

Ask Mr David Radler about Hollinger International's plans and it becomes apparent that the media group's chairman prefers to dwell on more immediate challenges such as squeezing trade unions, maximising cash flow and the three deals that he says are on his desk.

"I don't know what [Hollinger] is going to look like next year," says Mr Radler, a long-time business partner of Mr Conrad Black, Hollinger's controlling shareholder. In recent years, Mr Radler has overseen Mr Black's North American interests.

Hollinger International has a simple strategy, Mr Radler added in an interview after a shareholders meeting last Friday to approve a restructuring of Mr Black's far-flung media interests: "We believe in the newspaper business. We think there's value and growth in this business. So why wouldn't we look at every opportunity that comes our way? I don't want to exclude anything."

Under the restructuring, Hollinger International, formerly American Publishing Company (APC), has replaced Toronto-based Hollinger Inc as the lynchpin of Mr Black's media empire. APC was the holding company for Mr Black's North American papers including the Chicago Sun-Times, Chicago's second-biggest daily, about 400 small US daily, weekly and free-sheet titles, and the Jerusalem Post. Hollinger International has

become the main holding company for most of Mr Black's media assets worldwide. Mr Black's small Canadian newspapers remain under the wing of Hollinger Inc.

The enlarged company's stable includes a 63 per cent stake in the UK's Telegraph group, a sizeable minority interest in Southern, Canada's biggest daily newspaper chain; and papers in Costa Rica and the Cayman Islands. The Telegraph owns 25 per cent of Australia's John Fairfax chain.

Under Mr Black's original plan, the restructuring would have included a buy-out of The Telegraph minorities. But this proposal was shelved last summer after Mr Black and The Telegraph's independent directors failed to agree on a price. Mr Black's relations with the City were also strained in mid-1994 when he sold a stake of nearly 10 per cent shortly before the Telegraph joined the UK newspaper price war.

According to Mr Radler, another attempt to buy out The Telegraph minorities is not a high priority. Mr Steve Barlow, analyst at Smith Barney in New York, predicts that the US is Hollinger International's most likely area of expansion over the next year or two.

The company has spent almost \$100m buying 18 papers from Thomson, the Canadian-controlled publishing group. Many more proprietors may be encouraged to put papers up for sale if Republicans in the US Congress push through pro-

posals for a cut in the capital gains tax.

Whatever Hollinger's plans, the restructuring is designed to give it more muscle to carry them out. Hollinger International in its present form would have earned \$106.9m last year, about eight times more than the old American Publishing's earnings. Revenues

electronic information comprising representatives of the group's main newspapers who first met this year. The Telegraph and the Chicago Sun-Times have emerged as leaders in the provision of online services in their respective markets and are being encouraged to share ideas with other Hollinger papers.

The Sun-Times recently launched a regular section, similar to a TV guide, covering its online services. The paper hopes to attract advertisers to the printed supplement and its worldwide web site. The site includes a Chicago traffic map which shows travel times, updated every minute, on the city's main commuter routes.

In other areas, the Edmonton Journal, a Southern paper, recently provided a training course for Sun-Times circulation staff.

However, Mr Radler acknowledges "there's been more resistance to [co-operation among papers] than there should be."

"It's not the kind of thing I can mandate. It's got to come about on its own."

Hollinger International's appeal to outside investors is limited. The company is 86 per cent owned by its Toronto-based parent, leaving only a small public float. Mr Black controls more than 95 per cent of the votes, because of multiple voting shares. Although Hollinger International does not carry a significantly heavier debt burden than APC, relative to its size, its debt-to-equity ratio is



Conrad Black, Hollinger's controlling shareholder

would have more than doubled to 387.2m.

But a number of other things need to fall into place before the rewards of the reorganisation can be realised.

Mr Radler hopes all Hollinger's papers will reap tangible benefits by coming under one umbrella. "I'm going to encourage the use of the facilities and strengths available to this worldwide organisation," he says.

He cites, for example, an

Wallace rejects sweetened Moore bid

By Bernard Simon

Wallace Computer Services, the Chicago-based information services group, has rejected a sweetened US\$1.4bn takeover offer from Canada's Moore Corp.

However, the 12-week-old battle appears to be entering its final stages. According to analysts, Moore's sweetened offer of \$60 a share, or a slightly higher one, will probably succeed. Wallace has so far failed to find a white knight, in spite of an international search.

Moore raised its offer from \$56 a share last week, with a warning that it would walk away unless a "significant percentage" of shares is tendered by November 3. Wallace shares were trading in the low \$40s prior to Moore's initial bid. Wallace's shares are widely held, but arbitrageurs seeking a quick profit are estimated to have snapped up between a quarter and a third of the stock.

One New York-based arbitrageur predicted yesterday that, barring a last-minute appearance of a rival bidder, an overwhelming majority of shareholders would tender to Moore's offer. He added, however, that Moore "may throw in an extra dollar or two. If they're able to reach a happy marriage with Wallace on that basis, it may be worth it."

Wallace urged shareholders to reject the latest offer on the grounds that earnings for the current quarter, ending October 31, were likely to be significantly higher than analysts' estimates. The company, which specialises in electronic forms, labels and other information management products, forecasts a 50 per cent jump in quarterly income and a 33 per cent advance for the fiscal year ending next July. "In light of the company's future prospects, shareholders would be best served by Wallace remaining an independent entity," directors said.

Moore, whose annual sales are about four times higher than Wallace, has been trying for the past two years to shake off the image of a slow-moving behemoth.

Bristol-Myers registers record results

By Daniel Green

Bristol-Myers Squibb, the second biggest US pharmaceuticals company, reported record profits and sales for the third quarter and nine months yesterday, with fellow research-based drugs company Schering-Plough also reporting good growth.

Their results appear to confirm industry surveys showing world drugs sales rising at the fastest rate for at least three years.

BMS said third-quarter net income climbed 11 per cent from \$621m to \$689m. Sales rose 16 per cent to \$3.4bn, driven by a 23 per cent increase in non-US sales. Mr

US drugs companies: third quarter				
	Sales (\$m)	Change on year (%)	Net profit (\$m)	Change on year (%)
AHP	3,258	5*	277	-38†
Werner-Lambert	1,775	8.2	214	-27
Schering-Plough	1,257	15	253	+13
BMS	3,413	16	689	+11

* *Per force to include American Ophthalmic for all of 1994*
† *Including a \$180m restructuring charge in 1995*
‡ *Including a special pre-tax gain of \$117m*

Source: Companies

* Pro ratios to exclude American Cyanamid for all of 1994

† Including a \$100m restructuring charge in 1995

‡ Including a special pre-tax gain of \$117m

Charles Heimbold, chairman, said gains had come primarily from volume increases. The pharmaceuticals division grew 15 per cent, held back by a 2 per cent fall in sales of the heart drug Capoten "due to increased competition". Capoten is one of the oldest drugs in a category of

heart treatment called ACE-inhibitors. Capoten's misfortune was partly offset by a 62 per cent rise in sales of the new cancer drug Taxol. Glucophage, a newly launched diabetes treatment, "performed exceptionally well".

Schering-Plough said net income grew 13 per cent in the

third quarter from \$224.3m to \$252.6m.

The domestic drugs market was the strongest part of the business, with sales up 27 per cent. Non-US sales rose 9 per cent, or by 3 per cent excluding exchange rate movements.

Mr Robert Luciano, chairman, said he expected 1995 "will be another year of good earnings growth", adding that earnings per share from continuing operations should be "slightly above \$2.80", compared with \$2.42 in 1994. Third-quarter sales of animal health products rose 18 per cent, while sales in the healthcare division, which makes non-prescription medicines, fell 2 per cent.

American Home Products lags behind rivals

By Daniel Green

American Home Products and Warner-Lambert, two US drugs companies with strong sales in consumer markets, posted slower growth from continuing businesses than several of their rivals yesterday.

American Home Products had 44 per cent sales growth to \$3.26bn, almost entirely ascribed to last year's \$10bn acquisition of rival American Cyanamid.

If Cyanamid's figures are included for the whole of last

year, sales growth was only 5 per cent. The acquisition also depressed net profits, down 33 per cent to \$277m because of a \$188m restructuring charge from the integration of Cyanamid.

Excluding the acquisition, sales growth was driven by higher sales of agricultural products and medicines outside the US. It was partly offset by lower US sales of healthcare products and food products.

US pharmaceuticals sales increased 1 per cent in the third quarter compared with

the same period in 1994. Non-US pharmaceuticals sales rose 13 per cent, helped in part by favourable foreign exchange movements.

Consumer health followed a similar pattern, with US sales down 2 per cent and foreign sales up 8 per cent. Agricultural product sales rose 39 per cent, helped by crop protection products such as Prowl (called Stomp in non-US markets). Food product sales fell 21 per cent, mainly because of declines in such products as Crunch and Munch.

Warner-Lambert's sales rose 6.2 per cent to \$1.8bn, with profits up 27 per cent to \$244m. The rise included a pre-tax gain of \$117m following the sale of the Pro toothbrush business to Gillette. Consumer health care sales rose 8 per cent in the quarter to \$370m.

Pharmaceutical sales rose 4 per cent to \$568m, and confectionary sales rose 5 per cent in the quarter to \$348m. Mr Melvin Goodes, chairman, said that the company "will continue to dispose of non-strategic assets".

NEW ISSUE

This announcement appears as a matter of record only.

October, 1995



PARAMOUNT BED CO., LTD.

U.S.\$100,000,000

2 3/4 per cent. Bonds due 1999

with

Warrants

to subscribe for shares of common stock of Paramount Bed Co., Ltd.

ISSUE PRICE 100 PER CENT

Daiwa Europe Limited

Kankaku (Europe) Limited

DKJ International

Merrill Lynch International Limited

Nomura International

Barclays de Zoete Wedd Limited

BNP Capital Markets Limited

IBJ International plc

Nikko Europe Plc

Sanyo International Limited

Universal (U.K.) Limited

Baring Brothers Limited

Fuji International Finance PLC

D. E. Shaw Securities International

Salomon Brothers International Limited

Bayerische Landesbank Girozentrale

Coryo International U.K. Ltd.

Lehman Brothers

Sanwa International plc

UBS Limited

Yamaichi International (Europe) Limited

ECU 2,000,000,000

Euro Medium Term Note

Euro Depositary Receipt Programme

of

Lavoro Bank Overseas N.V.

and

Banca Nazionale del Lavoro S.p.A.

Series N° 3

Banca Nazionale del Lavoro S.p.A.

- Hong Kong Branch -

US\$ 100,000,000 Subordinated Floating Rate

Depository Receipts due 1999

In accordance with the terms of the Series N° 3 Depository Receipts (the "Receipts") described in the Pricing Supplement dated as of July 15, 1994, notice is hereby given that for the Interest Period from October 20, 1995 to January 22, 1996 the Receipts will carry an Interest Rate of 8 1/4% per annum.

The Interest Amount payable on the relevant Interest Payment Date, January 22, 1996 will be US\$ 13.19 per US\$ 800 principal amount of Receipt, US\$ 131.96 per

US\$ 8,000 principal amount of Receipt and US\$ 1,318.61 per

US\$ 80,000 principal amount of Receipt.



NOTICE TO THE HOLDERS OF

Bearer Warrants (the "Warrants")

to subscribe to US\$19,590,000,000

for shares of common stock ("Shares") of

EBARA CORPORATION

(the "Company")

issued in conjunction with

US\$150,000,000

3 per cent. Notes 1996

Pursuant to Clause 4(C) of the Instrument (the "Instrument") dated as of 12th

March, 1992 constituting the Warrants, notice is hereby given as follows:

The Board of Directors of the Company at its meetings held on 28th

September and 5th October, 1995, resolved to issue US\$19,590,000,000 3 1/4%

Swiss Franc Notes with Warrants due 18th October, 1999 (the "Notes").

The initial exercise price per Share in respect of the Notes was determined

to be Yen 1,405 on such day as determined in accordance with Clause 3 (viii) of

the Instrument. The number of Shares outstanding as at the date of issue of

the Notes was 287,322,580. As a result, the following adjustment of the

Subscription Price relating to the Warrants shall be made pursuant to

Clause 3 (vi) of the Instrument.

1. Subscription Price before adjustment: Yen 1,579 per Share.

2. Subscription Price after adjustment: Yen 1,577.50 per Share.

3. Effective Date of adjustment: 18th October, 1995 (Japan Time).

EBARA CORPORATION

By: Dai-ichi Kangyo Trust Company of New York,

as Disbursement Agent.

20th October, 1995

مركز الأعمال

Restructuring charges cut into AT&T earnings

By Tony Jackson in New York

AT&T, the US telephone company, reported a 6 per cent drop in sales of telephone network equipment in the third quarter, highlighting the pressures which prompted the group's decision to split from its equipment business a month ago. For the quarter as a whole, earnings were up 13 per cent at \$1.43bn, or \$0.90 a share, before special items.

After a net charge of \$1.2bn for restructuring Global Information Solutions, the former NCR computing business, earnings were down sharply to \$820m, or \$0.16 a share. AT&T said the charges, slightly higher than expected, would cover the loss of 7,200 jobs and 1,300 contractors. It also warned of possible future charges to cover the group's restructuring.

AT&T made an operating loss of \$170m before charges in the quarter, after a \$180m loss in the second quarter. Sales rose 3 per cent to \$2.03bn. The charges, totalling \$1.6bn before tax, are for shrinking and consolidating GIS operations around the world and halting the manufacture of personal computers.

AT&T said the 6 per cent drop in sales of network equipment partly reflected deferred capital expenditure by telephone companies and delayed decisions on the choice of new technologies. However, some companies had also been reluctant to award business to a

competitor. Mr Robert Allen, AT&T chairman, said the separation of the business would help remove these conflicts.

Sales of other equipment were stronger, with business phone systems and consumer equipment up 16 per cent. The entire equipment division, including GIS, produced a 1.5 per cent rise in revenues to \$3.14bn. However, gross margins excluding the GIS charges fell from 37 per cent to 35 per cent, and gross profits fell 5 per cent.

Revenues in telephone services increased 7 per cent to \$12bn, and gross profit margins rose from 43.5 per cent to 46 per cent. Growth continued to be led by wireless services - the former McCaw Cellular - with a 38 per cent rise in revenues to \$750m and a 38 per cent increase in subscribers to almost 5m. Revenues from financial services rose 18 per cent to \$950m. Sales were higher at AT&T Capital, which is to be sold, and at the AT&T credit card operation, which will be retained.

Bell Atlantic's growth in wireless was an important factor in its better-than-expected rise in third-quarter profits, analysts said. The company saw net profit rise to \$600m, compared with a loss of \$1.87bn in the third quarter last year. "The 47 per cent increase in cellular subscribers (from a year ago) in the joint venture with Nynex was tremendous," said Mr Bill Vogel, an analyst at NatWest Securities.

Salomon 'spectacular' in third period

By Maggie Urry in New York

Third-quarter results from Salomon, parent of the Salomon Brothers investment bank, far exceeded market expectations, demonstrating the volatility and unpredictability of the group's earnings. After several quarters of disappointments, the figures were "spectacular", one analyst said.

Net income for the period was \$268m, which compares with a loss of \$104m in the third quarter of 1994, and a loss of \$60m in the second quarter this year.

Earnings per share, fully diluted, swung from a loss of \$1.13 in the comparable quarter and from a loss of 78 cents in

the second quarter to \$2.10. Earnings per share would have been higher if Salomon had taken into account Mr Warren Buffett's decision to take cash rather than shares for the \$140m of convertible preferred stock which is due to redeem on October 31.

For the first nine months net income turned round from a loss of \$242m to \$299m profit, with earnings per share of \$2.19 compared with a loss of \$2.57.

The recovery was largely caused by a sharp rise in pre-tax income from proprietary trading, both at Salomon Brothers and in the Philbro commodity trading business. At Salomon Brothers, proprietary trading business made

\$349m before tax, compared with a loss of \$114m in the 1994 third quarter and a loss of \$83m in 1995's second quarter. Philbro made \$68m, after losing \$27m in the comparable quarter and \$162m in the preceding quarter.

Pre-tax income at Salomon Brothers' client-related business fell from the \$146m in the second quarter to \$32m, although it compared with a \$2m loss a year ago. Salomon said this partly reflected a change in the amount set aside for paying staff.

The improvement in the results meant higher salaries and bonuses would be paid for the compensation year to the end of September than had been anticipated earlier in the

year. As a result the extra amount - totalling \$90m - was taken in the third quarter rather than being spread over the four quarters.

However, compensation was 55 per cent of revenues, not far above the industry average of around 60 per cent.

Analysts said that excluding the effect of the compensation top-up, the income from client related businesses ran at about \$100m in the quarter. Even so, this was below that for the previous quarter, reflecting a drop in equity underwritings as Salomon slipped down the league tables after its strong second quarter.

The loss at Philbro USA, the oil refining activity, rose from \$4m to \$9m quarter on quarter.

Steady growth at Coca-Cola

By Lisa Branstetter in New York

Coca-Cola, the US soft drinks company, yesterday reported a 13 per cent increase in net income for the third quarter of 1995, due to steady growth in domestic and international markets.

Profits for the third quarter came to \$802m, up from \$708m in the same period last year. Earnings per share rose by 16 per cent to 64 cents from 55 cents in 1994 - a larger rise than the overall increase in net income because of Coke's share buy-back plan.

So far this year Coke has bought 25m shares leaving 1.26m outstanding as of the end of the quarter. Sales volume grew by 6 per cent in the US in the quarter, and by 7 per cent internationally.

Mr Roberto Goizueta, Coca-Cola chairman and chief executive, said that he was especially pleased with the growth in international sales volume given the economic difficulties in three important markets: Japan, Mexico and Argentina.

"Obviously, we expect higher long-term growth out of those markets. But our global strength continues to produce superior results, even when selected markets turn sluggish," he said.

Sales volume declined by 6 per cent in Mexico in the third quarter, but the fall was more than offset by 34 per cent growth in Brazil and 16 per cent growth in Chile. Overall, sales volume gained 5 per cent in Latin America.

Coke said sales volume in Japan increased slightly, but

strong growth in China and the Philippines led to 9 per cent growth overall in the middle east and far east.

Volume jumped by 34 per cent in China in the third quarter and by 14 per cent in the Philippines.

The company also gained ground in the UK, where sales volume rose by 27 per cent helping the company's greater Europe group to a 6 per cent rise in volume.

Coke's results were in line with forecasts made by the company's president, Mr Doug Ivester, in late September.

At that time Coke's shares rose by \$1 to \$69½ after Mr Ivester's comments helped alleviate concerns that the company's strong volume growth would flag in the second half. Yesterday, the shares slipped by \$½ to \$70.

TWA upbeat on prospects despite loss

Trans World Airlines (TWA), the US carrier, is bullish on its year-over-year comparisons for the current fourth quarter and the first quarter of next year, even though traffic appears soft in those two periods, reports AP-DJ from New York.

The US's seventh-largest airline had third-quarter operating income before charges of \$103.3m, compared with the year-ago operating profit of \$34.7m. The net loss for the quarter was \$82m, against an \$8m net deficit a year earlier.

Mr Jeffrey Erickson, chief executive, said that TWA expects to post "continuing profitability from here on out". The company emerged from a pre-packaged Chapter 11 bankruptcy plan at the end of August.

Load factor, or the percentage of seats filled, rose 2 per cent and the airline's unit costs were 7.8 cents per available seat mile in the quarter.

The carrier ended the quarter with \$251m in cash - not including the \$55m from its recent equity offering. That compares with the \$114m TWA had at the end of the third quarter last year. The group plans to use some of that cash to spruce up its infrastructure - including painting its aircraft - as well as to acquire new ones.

The airline's debt now stands at less than \$1.2bn.

AMERICAS NEWS DIGEST

Canadian railway slips in third term

Canadian National Railways, due for privatisation in November, said lower grain movements reduced third quarter revenues by 9 per cent to C\$897m (US\$744.9m), down from C\$1.1bn a year earlier, and net profit was C\$81m, against C\$88m in the 1994 period.

Expenses dipped 6 per cent due primarily to lower labour costs and reduced depreciation. CN has downsized drastically in the past two years and in the second quarter wrote down asset values.

CN's underwriters have set the public offering price at C\$22.50 to C\$25.50 a share, with the final pricing to be set in mid-November. They hope to sell all 80m CN shares owned by the Federal Government, plus a further 3.8m CN treasury shares, to raise a total of about C\$2bn.

Nearly half the issue is expected to be sold in the US, because of strong interest there in the railway industry. The rest will be marketed in Canada and Europe.

CN has already begun its international road show for the issue. Amended prospectuses have been filed in Canada and the US. Payment for the CN shares will be in two instalments. Robert Gibbins, Montreal

Stone-Cons maintains advance

Stone-Consolidated, the newspaper arm of Chicago's Stone Container, continued its recovery in the third quarter with net profit of C\$30.8m (US\$60.4m), or 98 cents a share, against a deficit of C\$4.5m a year earlier.

Revenues were C\$417m, up 49 per cent, with strong newspaper and groundwood paper presses. The mills in eastern Canada and Britain produced at peak capacity.

Nine months' earnings were C\$123m, or C\$1.89 a share, against a loss of C\$22.8m, or 35 cents, a share, against C\$1.1bn against C\$780m.

In November the company will absorb Boise Cascade's newspaper assets in a deal worth US\$740m, making it one of North America's biggest newspaper producers with annual capacity of about 2.2m tonnes. Stone Containers will have about 46 per cent of the merged company and Boise 7 per cent. Robert Gibbins

Canadian gas field progressing

Mobil Oil Canada says Sable Island offshore gas could reach production by 2000 if regulatory approvals are given by mid-1997. The project would produce up to 400m cubic feet of gas daily by developing six fields in the Sable Island area nearly 200 miles east of Halifax, Nova Scotia.

About C\$500m (US\$373.5m) has been spent on exploration and development in the area since the early 1970s. The new project would cost about C\$2bn and the distribution system on shore will cost a further C\$1bn.

Mobil and Shell Canada are joint operators for the production consortium. This is owned 41 per cent by Mobil, 26 per cent by Shell, 18 per cent by Petro-Canada, 9 per cent by Imperial Oil and 6 per cent by a Nova Scotia government unit.

The project will require seven offshore platforms, 30 production wells, 150 miles of gas gathering pipeline to shore, a gas processing plant, located 90 miles north east of Halifax, and an onshore pipeline to take by-products (propane and butane etc) to an upgrading plant and storage at Point Tupper, further north. Mobil said the Sable project had completed almost all public hearings and environmental evaluation. The full development plan will be filed with governments by the year-end and approvals are sought for mid-1997. Robert Gibbins

Computer Associates outstrips expectations

By Christopher Parkes in Los Angeles

Computer Associates, the acquisitive software company, outstripped analysts' expectations in the second quarter of its 1995-96 year with a 31 per cent rise in net income before charges.

Revenues rose 30 per cent to \$12m, partly as a result of the purchase of Legend - CA's 50th acquisition since 1976. Income

before the charges associated with this acquisition was \$171m, or 68 cents a share, compared with last year's 52 cents. Analysts' aggregate forecasts had indicated a figure of 62 cents.

Net loss after the charge was \$67m, or \$2.04 a share.

Mr Stanley Kumar, group president, said CA ranked second in sales terms behind Microsoft, would continue to look for purchases. "There are

more opportunities in the market place than ever before," he said.

While there were a lot of successful new entrants, he expected consolidation to be concentrated in the middle ranks of companies in CA's market segment: those specialising in software for mainframe computers and, increasingly, client-server applications.

The Legend purchase was seen by analysts as marking a

decisive strategic switch from mainframe applications to providing product for client-server networks which typically comprise large numbers of PCs linked through one large machine.

Mr Kumar said he expected mainframe software sales in the US to decline to 60 per cent of the group total, compared with some 80 per cent in the current period, 70 per cent in 1994-95

(before the Legend acquisition) and 100 per cent three years ago. The Legend workforce was already fully integrated, although there was still some work to be done on products, he added.

Group revenues for the six months to end-September were up 26 per cent at \$1.39bn. Cumulative net income and income per share - excluding acquisition-linked charges - were up 30 per cent.

SCHRODER INTERNATIONAL SELECTION FUND
SOCIÉTÉ D'INVESTISSEMENT À CAPITAL VARIABLE
Registered office: L-1736 Senningerberg
5, rue Hohenhof
RC Luxembourg B5202

Notice is hereby given that an

EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS of Schroder International Selection Fund will be held at the registered office at 5, rue Hohenhof, L-1736 Senningerberg at 10.00 a.m. on Tuesday 31st October, 1995, for the purpose of considering and voting upon the following matters:

AGENDA

1. Amendment of Article 16 of the Articles of Incorporation of the Company, by the inclusion of the following paragraph:
"No more than twenty-five per cent of the total net assets may at any time consist of cash, cash at banks or financial instruments in the form of futures, forward contracts and options for hedging purposes this restriction applying solely to classes with an investment policy achieved through investment in equity and equity related securities only."

In these classes the aggregate of the commitments relating to the use of financial instruments may exceed neither the aggregate estimated market value of the assets to be hedged nor twenty-five per cent of the total net assets.

The company may not invest in assets other than those specified in this article.

2. Amendment of Article 21 of the Articles of Incorporation adding the following phrase to paragraph 9 of this Article so that the amended paragraph reads as follows:
Shares of a class having a specific sales charge system as provided in Article 5 above, may not be converted to shares of a class of shares having a different sales charge, "other than those differing only in the specific sales charge".

3. Amendment of Article 23 of the Articles of Incorporation adding the words "or more" after the word "and" and replacing the word both with "all" in paragraph C(a) of this Article so that the amended paragraph reads as follows:
a) the proceeds from the issue of each Portfolio shall be applied in the books of the Company to the pool of assets established for the classes of shares of such Portfolio provided that, whenever a same pool is established for two "or more" classes of shares, the rules set out below shall apply mutatis mutandis to "all" such classes, and the assets and liabilities and income and expenditure attributable thereto shall be applied to such pool subject to the provisions of this article;

4. Any other business

VOTING

Resolution on the items of the agenda of the Extraordinary General Meeting will require a quorum of 50 per cent, and a majority of 2/3 shareholders present or represented at the meeting voting in favour.

Registered shareholders who cannot attend the meeting in person are invited to send a duly completed and signed proxy form to the registered office of the company to arrive not later than 27 October 1995.

Separate proxy forms will be sent to registered shareholders with a copy of this notice.

The Board of Directors

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Notice to the Noteholders

ECU 2,500,000,000

Republic of Italy

9½% Notes due 2011

In accordance with the Terms and Conditions of the above-mentioned issue, notice is hereby given that as from October 20th, 1995, Morgan Guaranty Trust Company of New York, Zurich Branch resigns from its duties as Paying Agent.

On behalf of the Republic.

BANQUE PARIBAS

as Fiscal and Principal Paying Agent

SWEDBANK

(Sparbanken Sverige AB)

US\$150,000,000

Undated Subordinated

Floating Rate Notes

Notice is hereby given that the notes will bear interest at 7.71575% per annum from 20 October 1995 to 22 April 1996. Interest payable on 22 April 1996 will amount to US\$396.66 per US\$10,000 note. Agent: Morgan Guaranty Trust Company

The Shareholders of

SKANDIA INSURANCE COMPANY LTD (publ)

are hereby invited to attend an Extraordinary General Meeting, to be held Thursday, 9th November, 1995 at 1.30 pm (Swedish time) in Skandiaalen, Sveavägen 44, Stockholm, Sweden.

Agenda

The following matters will be addressed at the Meeting:

1. Opening of the Meeting.
2. Election of a Chairman to preside over the Meeting.
3. Verification of the voting list.
4. Election of a person to check and sign the Minutes together with the Chairman.
5. Questions as to whether the Meeting has been properly called.
6. Approval of an Agreement whereby Skandia Insurance Company Ltd (publ) shall transfer to Arbetsmarknadsförstärkt trygghetsförsäkring förskäringsskatteskola, presently in formation, its share of the workers' compensation insurance portfolio of TFA (Trygghetsförsäkring, vid arbetskadat). The Board of Directors' complete proposal for a decision and the Agreement concerning the transfer of the insurance portfolio, as well as other documents pursuant to Chapter 15, §1, third paragraph, of the Insurance Business Act (1962:713), are available for inspection at the Company's Head Office located at Sveavägen 44, Stockholm, Department of Corporate Law, from Thursday, 2nd November 1995.
7. Closing of the Meeting

Notice of Participation

Shareholders wishing to participate in the Extraordinary General Meeting must:

- be recorded in the share register maintained by the Swedish Securities Register Center (Värdepapperscentralen VPC AB) on Monday, 30th October, 1995, and must
- notify the Company of their intention to participate in the Extraordinary General Meeting not later than 4.00 pm (Swedish time), on Monday, 4th November 1995.

Notification of intent to participate in the Extraordinary General Meeting should be made in writing to Skandia, Department of Corporate Law, S-103 50 Stockholm, Sweden or by telephone: +46-8-788 32 62.

SHAREHOLDERS WHO HAVE THEIR SHARES registered in the name of a nominee must temporarily have their shares registered in their own name with Swedish Securities Register Center (Värdepapperscentralen VPC AB) on Monday, 30 October, 1995, to be able to participate in the Extraordinary General Meeting. A request for such temporary registration should be received by the nominee well in advance of the deadline.

A **SHAREHOLDER** MAY vote at the Extraordinary General Meeting in person or by proxy. Such proxies, which shall be in writing and which shall be dated, may not be older than one year. Shareholders wishing to vote by proxy should submit their forms of proxy to the Company. Forms of proxy may be obtained from the Company.

STOCKHOLM in October, 1995

The Board of Directors
SKANDIA INSURANCE COMPANY LTD (publ)

NOTICE OF REDEMPTION TO THE HOLDERS OF

ISSUE OF UP TO US \$ 600,000,000

BANQUE FRANÇAISE DU COMMERCE EXTERIEUR

FLOATING RATE NOTES DUE 1996

OF WHICH US \$ 350,000,000 IS BEING ISSUED

AS THE INITIAL TRanche

Notice is hereby given, that in accordance with Condition 4 (b) of the Terms and Conditions of the Notes, all of the Bonds will redeem at the option of the Issuer at their principal amount on November 27, 1995.

Interest on the Notes will cease to accrue on and after the Redemption Date.

Fiscal Agent.

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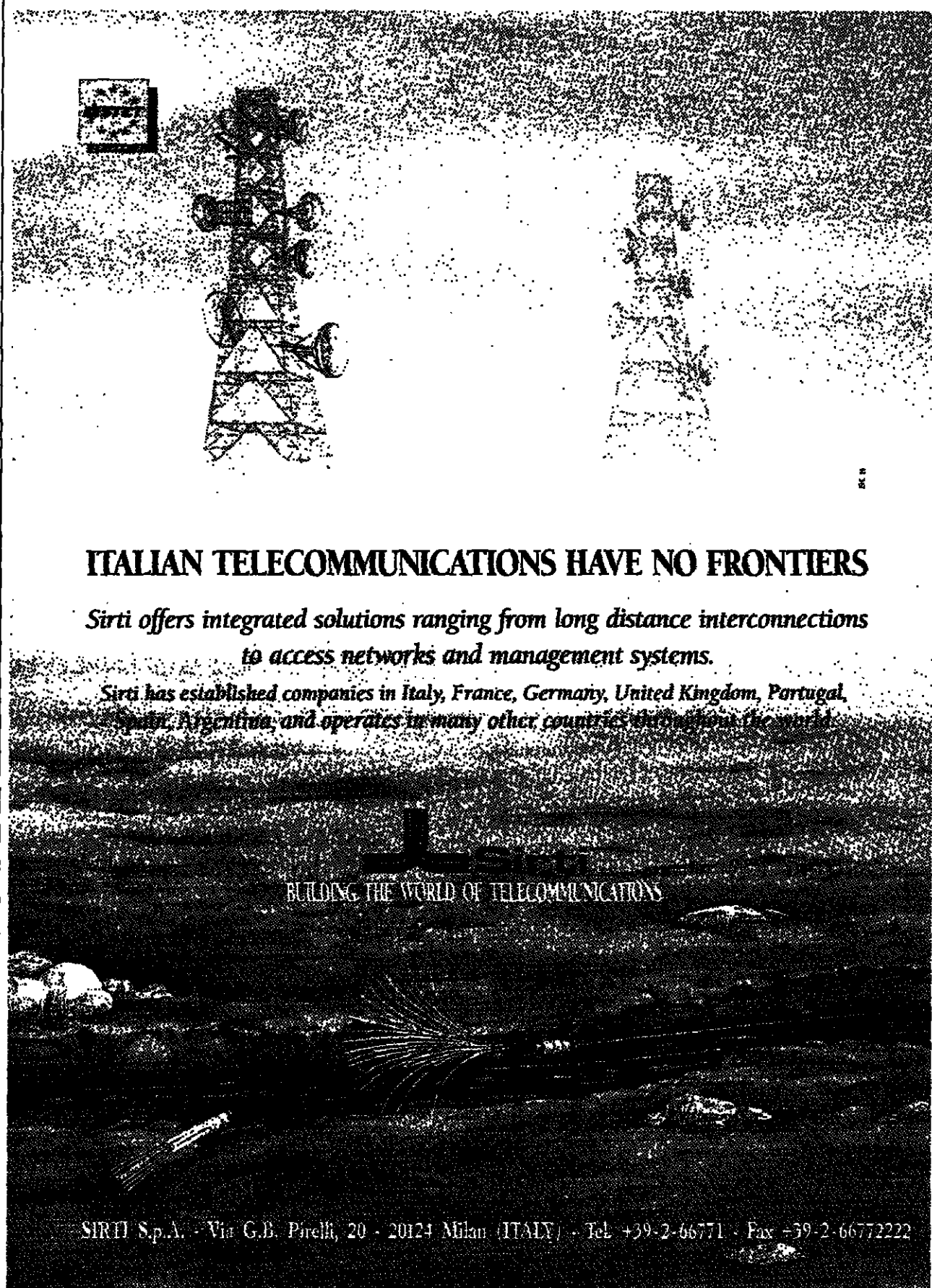
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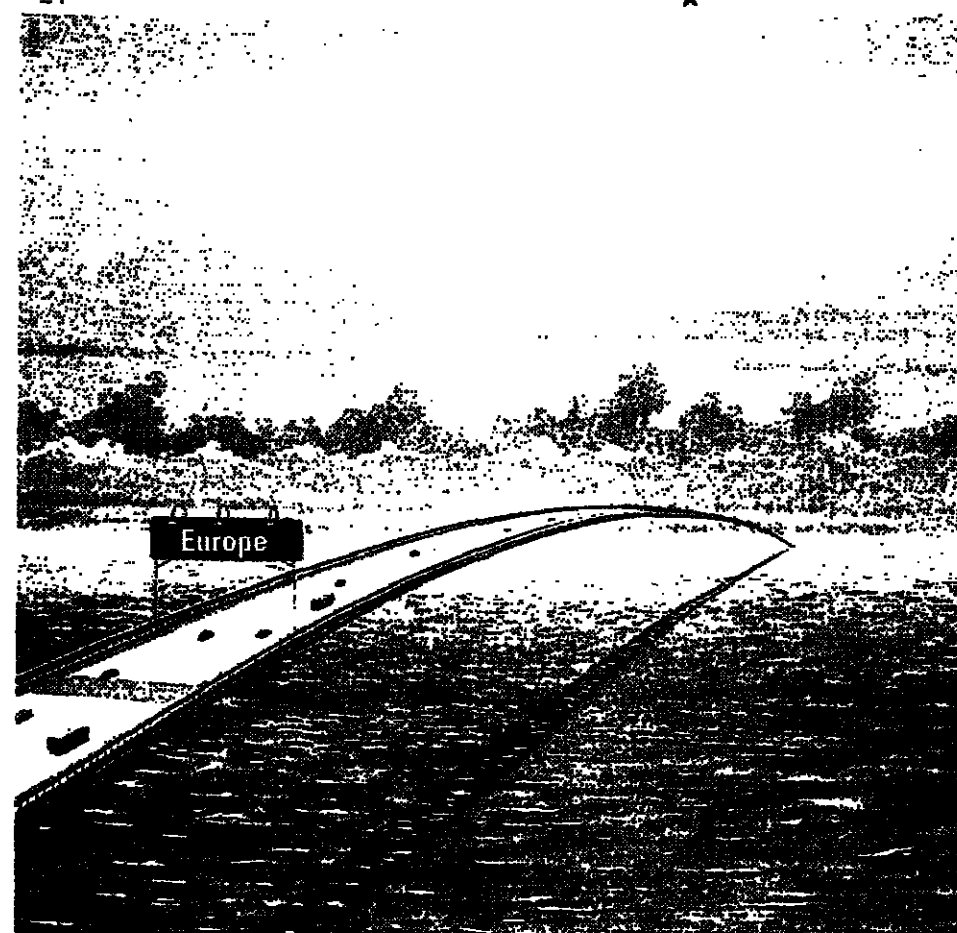
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Facility agent
Den Danske Bank

JPMorgan

October 1995

Den Danske Bank
Morgan Guaranty Trust Company of New York

Bank of Paris
Chemical Bank
The Dai-ichi Kangyo Bank, Limited
The Dai-ichi Kangyo Bank, Limited
Société Générale
Union Bank of Switzerland
Citibank

Euskilda
The Sunam Bank, Limited
The Tokai Bank, Limited

This announcement appears as a matter of record only.

NOTICE OF REDEMPTION
FORD CREDIT EUROPE PLC
£200,000,000 FLOATING RATE NOTES DUE 1996 (the "Notes")
NOTICE IS HEREBY GIVEN, that pursuant to Clause 5(c) of the Terms and Conditions of the Notes, Ford Credit Europe PLC will be exercising its option to redeem the Notes in full on the interest payment date falling on December 1, 1995, at their principal amount plus accrued interest to, December 1, 1995. Notes must be presented for payment together with all unremitted coupons and all unremitted coupons shall become void and no payment shall be made in respect of them. The interest coupon due December 1, 1995 may be presented in the normal manner.

October 20, 1995, London
By: Citibank, N.A. (Issuer Services), Principal Paying Agent

DIXONS FINANCE B.V.
US\$50,000,000
GUARANTEED FLOATING RATE NOTES DUE 1997
GUARANTEED BY DIXONS GROUP PLC
In accordance with the provisions of the Notes notice is hereby given that for the period 20 October 1995 to 22 April 1996 the Notes will carry a rate of interest of 6.71875% per annum with a coupon amount of US\$482.00 per US\$100,000.00

CITIBANK

U.S. \$50,000,000

Hysung (America), Inc.
(Incorporated with limited liability in the State of New York, U.S.A.)
Guaranteed Floating Rate Notes due 1996

For the three month interest period 19th October, 1995 to 19th January, 1996 the Notes will carry an interest rate of 6.5825 per cent. per annum, with a Coupon Amount of U.S. \$658.54 per U.S. \$50,000 Note, payable on 19th January, 1996.

Issued on the Luxembourg Stock Exchange
KDB Asia Limited
Hong Kong Agent Bank

Lew agrees to step down as Coles Myer chairman

By Nikki Tait in Sydney

Mr Solomon Lew yesterday said he would step down as chairman of Coles Myer, Australia's largest retailer, just days after three institutional investors called for the appointment of an independent chairman.

Mr Lindsay Fox, the Melbourne-based trucking magnate, and Mr Will Bailey, a former deputy chairman of the ANZ banking group, both of whom were seen as close allies of Mr Lew on the Coles board, also resigned as directors of the retail group. Earlier in the day, Sir James Goffe, a non-executive director, announced separately that he was leaving to become Lieutenant Governor of Victoria.

Mr Lew will remain as vice-chairman of the company, in which he holds a 13.5 per cent stake and to which his private companies are substantial suppliers. However, the diminished seven-man Coles board will appoint a new non-executive chairman and five non-

executive directors. "Subject to the new board's agreement", Mr Lew will also remain chairman of Coles' strategy committee, the company said in a statement.

Mr Nick Greiner, one of the remaining non-executive directors, said discussions would start with the institutions on Monday about the new appointments. He said the new chairman should be from Melbourne, where Coles is based.

Yesterday's developments are the culmination of a long battle by institutional investors to get some basic corporate governance safeguards implemented at Coles. They have been concerned over Mr Lew's tripartite role at the retail group - where he was executive chairman, the largest single shareholder, and big supplier - and the group's poor performance in terms of profits growth and share price appreciation.

The concerns turned into action last month when Coles sacked Mr Philip Bowman, its new finance director, and the

so-called "Yannou transaction" came to light - a deal which one barrister has deemed lawful but which cost Coles A\$18m (US\$13.6m) and benefited Mr Lew's interests by a like amount.

The Coles saga has been described as a "watershed" in Australian corporate history. As in other countries, institutional investors have become more pro-active in the past few years, but Coles was always thought to be a tough target because of its links to the Melbourne establishment and Mr Lew's personal stake.

This was also the first time that Australian institutions challenged incumbent directors primarily over corporate governance issues, rather than financial matters.

Yesterday, the investors which led the revolt - the AMP Society, Bankers Trust Australia and State Super - said they hoped "all shareholders will join with us in support of the proposed new board and its efforts to add value to the company".

Shrewd acquisition leaves Sons of Gwalia glowing

Reynolds deal will propel the group into the top 10 gold producers in Australia, writes Kenneth Gooding

The deal that will propel Sons of Gwalia into the top 10 Australian gold producers has turned out to be so profitable for the company that Mr Peter Lalor, the managing director, is almost embarrassed to give details.

SoG paid A\$22.8m (US\$17.2m) in March for the Marvel Loch and Southern Cross gold mines, bought from Reynolds Metals, the US aluminium group that was making a strategic withdrawal from Australian gold to concentrate on its core business.

The acquisition brought with it A\$7m of tax losses which SoG could use, so the net cost was A\$15m.

Mr Lalor says that since the acquisition SoG already has recovered half the net cost in profit from the historic Marvel Loch mine and the nearby Southern Cross operations in Western Australia. "It is the best deal we have ever done," he says.

SoG has transformed prospects for Marvel Loch by paying A\$2.5m for land surrounding the mine and that way removing a severe constraint on its future physical development - previously, there was not enough room to slope the walls of the open pit at a convenient angle.

Also, even though they were only about 20km apart, each of the Reynolds' mines had its own mill and SoG immediately closed one down to gain substantial cost savings.

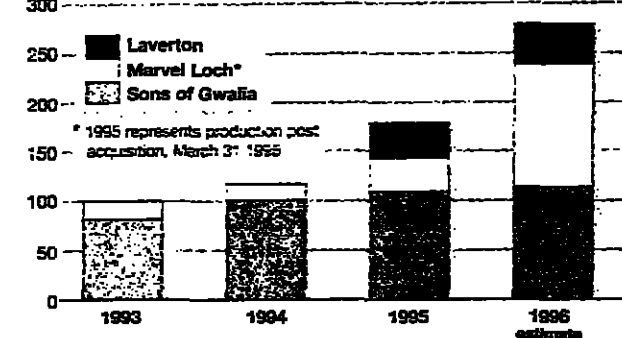
The deal will help SoG's gold production rise 55 per cent in the present financial year - ending in June 1996 - from 180,361 troy ounces to about 280,000 oz. Some of this increase will come from SoG's original mine at Leonora, also in Western Australia.

Mr Lalor is certain that next year SoG will increase its annual production rate to a sustainable 300,000 oz, the level required for consideration for inclusion in the new Financial Times Gold Mines Index. As some institutional investors said last gold share only if they are in the index, this has obvious advantages.

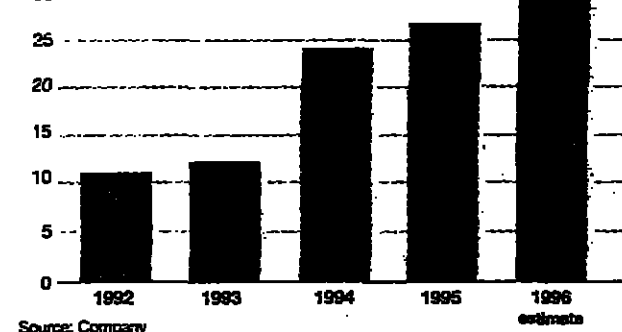
However, the changes at SoG have not gone unnoticed and since the acquisition it has been one of the top performing gold shares on the Australian Stock Exchange. This performance also reflected a range of strong fundamentals, including record pre-tax profits of A\$30.8m, up from A\$24.99m, operating cash flow of A\$47.5m, equivalent to 66.61 cents a share and up from 62 cents, and earnings per share up from 34.4 cents to 38.1 cents.

Sons of Gwalia

Gold production (1000 ounces)



Net profit after tax (A\$m)



Source: Company

An important contributor to the company's strong financial performance has been its gold hedging programme. Mr Lalor recalls that SoG was the first gold company in the world to start serious hedging. That was in 1984, a year after a small group of investors, led by Mr Lalor and his brother, Chris, now executive director responsible for legal and commercial affairs, decided to redevelop the old Sons of Gwalia underground mine.

During the 1994-95 financial year, SoG's hedging gave it a price of A\$563.35 an ounce, compared with an average spot price of A\$517.92. It has subsequently sold forward 1.1m oz to achieve A\$660 an ounce for all the gold it will produce in the next three years. Mr Lalor says: "You have to be an extreme optimist to think that the spot price will go above A\$660."

One cloud on the SoG horizon is that the Reynolds acquisition resulted in costs, never an issue at the Gwalia mine, rising. They increased from A\$288 an ounce to A\$307 last year and are expected to be about A\$330 in the present financial year.

Underground mining at the Gwalia mine, where Herbert Hoover, later president of the US, was once mine manager, went down about 305 metres.

SoG has developed a large open pit operation and is using new techniques to get at gold finely dispersed through the ore and not visible to the old-time miners. Gwalia will produce about 120,000 oz of gold this financial year, up from 109,225 oz, helped by a big cutback in the pit wall that has revealed rich ore grades and will allow open cut operations to continue for another six or seven years. The

final pit depth will be 280 metres, compared with the present 175 metres and Mr Lalor says: "I am sure there will then be underground development."

At SoG's Marvel Loch mine, production this year should be 120,000 oz. The acquisition from Reynolds substantially increased SoG's gold reserves and resources, which jumped last year by 50 per cent, from 2.4m oz to 3.6m oz.

Mr Lalor says the company's aggressive exploration effort - costing A\$13m this year - has enabled it to build over the years the highest land holdings in two of the most prospective gold areas in Australia (Leonora/Laverton and Marvel Loch) and one of the biggest in a third (in the Tanami desert of the Northern Territory).

Four exploration projects in particular stand out: Red October, Kallias and Sunbeam (all not far away from either the Gwalia mine or the company's small Laverton mine in Western Australia) and the projects in the Tanami desert.

Mr Lalor says Red October, which forms part of the Butcher Well joint venture with Mount Burgess Mining, is likely to be in production as early as next year. SoG is earning 50 per cent of the Red October deposit, which lies under Lake Carey, 80km south of Laverton. Mr Lalor says: "The infrastructure is already there, the mill is waiting and we won't need to spend much capital. It will be a high-grade, open-cut mine and our share should be 40,000 oz to 50,000 oz a year."

That would be more than enough to take SoG into the list of 300,000 oz a year producers.

Low ratings for Philippine banks

By Edward Luce in Manila

Moody's, the US credit rating agency, said it had assigned relatively low financial strength ratings to the Philippines' five largest banks yesterday.

The five banks - Metro Bank, Philippine National Bank (PNB), the Far East Bank and Trust Co, the Bank of the Philippine Islands (BPI) and the Philippine Commercial and International Bank - received

grades of either C or D from Moody's on a scale of A to E.

At C+, BPI received the highest rating, while PNB, the partly privatised state bank, received the lowest with a straight D. Metro Bank, the country's largest private bank, was awarded a rating of D+.

Metro yesterday announced a 46 per cent increase in third-quarter net profit to 939m pesos (US\$38m). The banks, which have previously been awarded separate

credit ratings of on average Baa3 by Moody's, had good intrinsic financial strength but were still hampered by an unstable operating environment and vulnerable business franchises, the agency said.

"The Philippines is in a stronger position to sustain steady growth in the future," Moody's said. "However, structural weaknesses, such as a low savings rate, poor infrastructure and wide income gaps, could impede further progress."

ASIA-PACIFIC NEWS DIGEST

Nippon Credit Bank lifts profits forecast

Nippon Credit Bank, one of Japan's weakest financial institutions, said yesterday strong profits from the country's soaring bond market had helped it revise upward its earnings estimates for the six months to end-September.

NCB, a long-term credit bank, estimated recurring profit before extraordinary items and tax - had reached ¥18bn (US\$176.7m), on revenue of ¥680bn. In May, the bank forecast recurring profit of ¥8bn and revenue of ¥580bn. After-tax profits are estimated at ¥6.5bn, unchanged from the May estimate.

The surge in revenue is largely the result of a strong bond market in the half-year period. Fears of continuing economic stagnation have forced bond yields sharply lower, raising prices and producing much-needed capital gains for the country's banks. Unofficial estimates suggest the six-month period could prove to have been one of the best ever for banks operating profits. The extra earnings should help them to step up bad loan write-offs.

NCB has one of the highest proportions of non-performing assets in its loan book - the bank itself puts the figure at more than 5 per cent of total loans - but the opacity of Japan's accounting rules means the actual figure is likely to be more than 10 per cent.

Gerard Baker, Tokyo

Australis remains suspended

Shares in Australis, the Australian MDS/satellite broadcaster which is planning to merge with Foxtel, the cable-based pay-TV consortium, remained suspended yesterday "pending the outcome of further discussion with the Australian Stock Exchange... concerning the provision of additional information in relation to the proposed merger".

The company announced the deal on Wednesday night, saying it would acquire 100 per cent of Foxtel, which is owned jointly by Rupert Murdoch's News Corporation and the government-owned Telstra telecommunications group, and issue securities to these organisations so that they would end up with interests of 28.75 per cent each in the economic entity. However, few other details were given beyond these outline arrangements.

Separately, Standard & Poor's, the US rating agency, said it had placed Australis on credit watch with a view to a possible upgrade.

Nikki Tait, Sydney

ANI warns of earnings decline

ANI, the Sydney-based engineering group which also owns the Aurora business in the UK, warned it expects earnings for the current half-year to be "significantly lower" than in the same period a year ago. It said "poor results" from the ANI Bradken and Holter divisions were expected to contribute to a 35 per cent decline in earnings before interest and tax.

However, it added that prospects for the second half were more encouraging. "It is expected that the profits before tax for the full year will be of a similar magnitude to those reported in the 1994-95 financial year," it said.

Nikki Tait

Strong sales rise at Indian group

India's Bharat Heavy Electricals posted a strong advance in first-half sales to end-September, from Rs13.79bn a year ago to Rs17.76bn (US\$60m) this year. The chairman was quoted by United News of India as saying pre-tax profits rose 30 per cent year-on-year, but he did not give details.

AFX News, Bombay

Additional Interest Statement

The Walt Disney Company

U.S. \$400,000,000

Senior Participating Notes Due 1999

Quarterly Statement
Semiannual Statement
Annual Statement

Pursuant to the terms of the above-referenced Notes, this Additional Interest Statement (the "Statement") is being furnished to Holders of such Notes of The Walt Disney Company (the "Company"). Capitalized terms used in this Statement have the meanings ascribed to them in the Notes and the Fiscal Agency Agreement, dated as of October 1, 1992, between the Company and Citibank, N.A., as Fiscal Agent, Principal Paying Agent, Transfer Agent and Registrar. The information contained in this Statement is given for both the Period covered by this Statement (indicated by the box checked above) and for the period from October 20, 1992, to the date of issuance of the Notes (the "Issuance Date"), through the end of the Period covered by this Statement.

This Statement is accompanied by a descriptive report discussing the activity and status of Eligible Films. Copies of such descriptive report can be obtained by Holders of the Notes upon request to the Fiscal Agent at the following address and telephone number: Citibank, N.A., 120 Wall Street, New York, New York 10038. Attention: Corporate Trust Department; telephone: (212) 412-6215. If this Statement is an Annual Statement, it is also accompanied by a Supplemental Audit Report of the Company's independent public accountants. In this Statement, references to "3" are to United States dollars.

1. Names of Eligible Films included in the Portfolio:

a. For the Period: N/A
b. From the Issuance Date through and of Period: N/A

2. Names of short subjects to which any portion of Total Revenues has been allocated:

a. For the Period: N/A
b. From the Issuance Date through and of Period: N/A

3. Aggregate Negative Costs of Eligible Films in the Portfolio

4. The Portfolio Amount

5. Aggregate Domestic Theatrical Revenues of Eligible Films in the Portfolio

6. Calculation of Contingent Interest

Total Revenues

Distribution Fees

Estimated Third Party Participation Payments

Residuals

Short Subject Revenues

Eligible Film Revenues

Base Amount

Eligible Film Revenues in Excess of Base Amount

Contingent Interest

7. Contingent Interest paid per \$1,000 principal of Notes

8. Domestic Theatrical Revenues of Eligible Films in the Portfolio are adjusted on a pro rata basis in the same manner as Eligible Film Revenues are provided pursuant to the Notes.

Actual Third Party Participation Payments are used with respect to the Final Interest Payment.

9. Supplemental Interest

10. Provisional Interest

11. Provisional Interest paid per \$1,000 principal amount of Notes

If this Statement is an Annual Statement, the Company has indicated below whether any default by the Company in the performance and observance of its obligations under the Notes or the Fiscal Agency Agreement has occurred and/or is continuing.

No Default
Yes, Description:

The Walt Disney Company

By: Edward M. Philie
Title: Director of Corporate Finance

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World Business Year 1996

مكتبة الأصيل

INTERNATIONAL COMPANIES AND FINANCE

BBV on target with 26% advance in third quarter

By Tom Burns in Madrid

Banco Bilbao Vizcaya (BBV), which has the largest deposit base among Spain's private banks, has shown its earnings momentum, recording a 3.3 per cent increase in pre-tax profits to Pta107,400 (\$872.7m) for the first nine months.

The results suggest BBV is on line to top its Pta235,600 pre-tax profit target for the year, which is 21.5 per cent above the 1994 pre-tax figure. The target was set under its "1,000 day plan", launched to ensure double-digit growth in earnings per share and dividends through to 1997.

"Our third-quarter results reflect our expectations for the end of the year," Mr Luis Bastida, BBV financial director, said yesterday. "We are consolidating our presence in the domestic sector and gaining market quota in all our business lines."

The bank's increased strength was underlined by a 16.5 per cent year-on-year surge in its loan portfolio to Pta5.5bn and one of 15.9 per cent in its on-balance sheet customer funds to Pta5,100bn.

Attributable profit after minorities was up by 16.2 per cent to Pta55.6bn, and interest income grew 3.1 per cent -

compared with the first nine months of last year - to Pta2,820bn.

In the first half of this year BBV raised its pre-tax profits by 23.7 per cent and its continued strong profitability after nine months had been anticipated by analysts.

"We are definitely seeing BBV at the upper end of the Spanish banking range in terms of delivering earnings growth," said Ms Nicola Mann of Smith New Court in London.

BBV's performance has heightened its rivalry for leadership of the domestic banking sector with Banco Santander which is due to announce its

third-quarter results next week.

In the first half Santander's pre-tax consolidated group profits dropped year-on-year by 2.74 per cent to Pta67bn, a fall that was blamed on its efforts to absorb Banco Español de Crédito (Banesto), the troubled banking group which it bought for Pta260bn in 1994.

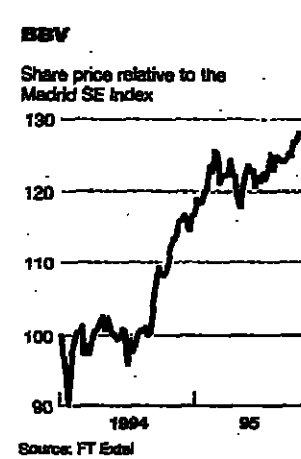
Mr Pedro Luis Uriarte, who conceived BBV's "1,000-day plan" shortly after he was appointed chief executive a year ago, aims to make BBV the best alternative among Spanish banks within three years.

Santander has countered

with the claim that it is ahead of schedule on its Banesto takeover strategy and it will break even on its investment in 1997 instead of in 1998.

BBV's third-quarter results consolidated a 50 per cent stake in Peru's Banco Continental, which BBV acquired for \$100m in March, and its \$350m investment in May to gain control of Mexico's Pro-bursa bank.

The acquisitions raised the Spanish banking group's overall costs from 2.4 per cent to 8 per cent but Mr Bastida said the bottom line impact of the consolidation had been "neutral".



Crédit Foncier struggles with dependency culture

Andrew Jack on the loan company's restructuring

For a former civil servant appointed by the French government to run an organisation that distributes state-subsidised loans, Mr Jean-Claude Collin has a remarkable amount of attention to his group's share price.

But Mr Collin is the president of Crédit Foncier de France - no simple public sector enterprise - and the fluctuations in its shares have given him good reason for concern. "It has been my *annus horribilis*," he remarks with a smile.

Crédit Foncier is in highly unusual position. Established by law in 1852, it is not classified as a "specialist financial institution". That gives the government the power to appoint the chairman "governor", as he is called, who has authority to over-ride the vote of the board.

Yet the French site has never held either direct or indirect control of the bank, which is quoted on the Paris bourse. And until the 1950s, Crédit Foncier has not even involved in state-backed loans.

The bank was set up by Napoleon III to reduce the excessive interest rate being imposed on farmers to look out loans. While the word "foncier" means "land" in French, that did not stop the business switching into property loans as the country's agricultural population diminished.

About 40 years ago, the shareholders had little hesitation in approving an even more radical decision: to turn the bank into a vehicle for distributing property loans largely for housing at subsidised rates, with the risk underwritten by the state. "It became a big machine for generating dividends," says Mr Collin.

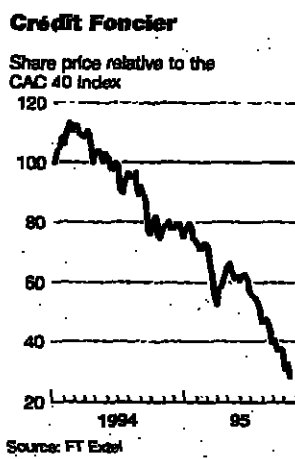
Since then, Crédit Foncier has relied on supply - normally as a monopolist - to provide government-backed loans at preferential rates: the PAP, LA, PLI, PLI-DOM and others.

It also offers the IS, home loans without subsidy. These are attractive because their classification for accounting purposes has far less impact on international solvent requirements than conventional loans.

All banks can offer the PAS, but Crédit Foncier's expertise has helped it win 25 per cent of the market this year, Mr Collin, however, expects the share to fall to 20 per cent in 1996.



Jean-Claude Collin: "It has been my *annus horribilis*"



But dependency has its price. When two months ago the French government decided it was going to abolish the PAP, another form of state-subsidised domestic mortgage, Foncier's share price dropped sharply.

The share price had already been falling for some months as the prospects for subsidised loans began to look threatened, and its ventures into property development - like those of many of its peers - forced high provisions.

On Wednesday last week, the authorities of the French stock market added a new humiliation when they knocked Crédit Foncier's shares out of the prestigious CAC-40 index of leading quoted companies.

Mr Collin is not ignoring the troubles, nor does he shy away from the criticism of the bank. For the first time in the institution's history, he held a meeting for financial analysts this year to outline his plans for the future.

"There is, he says, 'confusion about what Crédit Foncier will become. My priority is to put in place a plan of adaptation.'"

While he admits the withdrawal of PAPs is a significant blow, he believes the stock market's reaction to the challenges facing the bank has been far too negative.

He stresses that for nearly a decade - since he became deputy governor - he has been diversifying Crédit Foncier away from state-subsidised loans. Over the next few years, he expects the amount provided through the government to be perhaps 5 per cent of all credits.

In the short-term, he is claiming a significant victory in the battle for handling loans

Berlusconi set to complete sale of Mediaset stake

By Andrew Hill in Milan

Mr Silvio Berlusconi, the media magnate and former Italian prime minister, is poised to complete the £1,800bn (\$1.1bn) sale of a minority stake in Mediaset, the sub-holding company for his media interests, in the run-up to a planned flotation of the company next year.

A group of international investors headed by Kirch, the German media group, agreed in July to buy a 25 per cent stake in Mediaset, which should be diluted to 20 per cent by a subsequent increase in capital. The new investors have already paid a deposit for the shares, and Fininvest said yesterday they should pay the balance before the end of this month.

Few details of the deal were released in July, when Mr Berlusconi agreed to sell the Mediaset stake to Kirch, Richmond, the Swiss-based company controlled by the Rupert family of South Africa, and Prince al-Waleed bin Talal bin Abdul of Saudi Arabia. The aim was to reduce the conflict between his business interests and his political ambitions and to cut debt at Fininvest, the private holding company which owns Mediaset.

Two Italian banking groups - Imi and Banca di Roma - are now understood to be working on plans for the sale of a further stake in Mediaset. A consortium of banks is expected to buy some shares directly from Fininvest itself and subscribe to an increase in capital before the end of this year.

The banks' direct investment in Mediaset is likely to be less than the 20 per cent envisaged in July, but the aim is they should also commit themselves to underwriting a further increase in capital and stock market flotation of Mediaset, which Fininvest hopes to carry out by June 1996.

The restructuring of Mr Berlusconi's television and public utility activities has also generated interest from other potential investors, including Vebacom, the telecoms group jointly owned by Veba, the German industrial conglomerate, and Cable & Wireless of the UK.

Vebacom had considered sharing the 10 per cent stake in Mediaset which Kirch is committed to buying. However, it is understood Vebacom is no longer interested in pursuing a direct investment in television.

Separately, the Italian arm of Cable & Wireless Europe, another C&W/Veba joint venture, is talking to Fininvest about using the group's television transmission infrastructure to develop a second mobile telephone network in Italy, as part of plans to create a city-based "personal communications network" operating alongside existing mobile phone services.

EUROPEAN NEWS DIGEST

Philips to increase BSO/Origin stake

Philips, the Dutch electronics group, is to increase its 41 per cent stake in BSO/Origin, the Dutch software consultancy, to an unspecified majority holding by transferring its own information technology services business to the company.

The new company, to be called Origin, will have annual turnover of about F1.2bn (\$1.25bn) and a workforce of 10,000, making it one of Europe's largest providers of computer services. It is expected to be established in early 1996.

Philips' consultancy business, Philips C + P, specialises in communication and data processing, while BSO/Origin, which had 1994 turnover of F1.8bn, concentrates on tailoring software to companies' needs.

The deal will enable Philips and BSO/Origin to respond to the growing need for integrated computer services, including linking up networks of computers within companies. The two companies declined to give any financial details. Further information on the deal is expected to be released in November, BSO said. BSO/Origin and Philips work jointly in several countries, including the UK, Sweden and Mexico. The new company will have operations in 27 countries.

Ronald van de Krol, Amsterdam.

Dyno Industrier advances

Dyno Industrier, the Norwegian explosives and chemicals manufacturer, reported a rise in net profits from Nkr283m to Nkr287m (\$45.8m) for the first nine months. Sales increased from Nkr7,290m to Nkr7,850m.

Net profit included an extraordinary gain of Nkr200m on the sale of its petrol station division, and an extraordinary cost of Nkr107m for the settlement of US anti-trust charges of price-fixing in chemicals. It also took a Nkr90m charge in the third quarter for restructuring its explosives division.

The company said demand in its main markets had been rising steadily for the past couple of years, and no significant changes were expected in the level and composition of demand in the fourth quarter.

APX News, Oslo

Safra Republic rises 7%

Safra Republic, the Geneva-based private banking group controlled by Mr Edmond Safra, reported a 7 per cent rise in net income in the third quarter to \$41.2m, or \$2.33 a share.

Income from interest rate business, commissions and trading were all ahead, leading to a 12.4 per cent rise in operating income to \$63.8m. Pre-tax profit increased 7.9 per cent to \$43.9m after a \$3.3m charge for the depreciation of the US dollar against European currencies.

For the nine months, net income was flat at \$120m, or \$6.77 a share. At September 30, the group had \$16bn under management, up from \$13.1m a year earlier. Consolidated assets at September 30 were \$14.2bn and shareholders' equity was \$1.37bn.

Jan Rodger in Zurich

GAN halves losses in first six months despite charge

By Andrew Jack in Paris

Groupe des Assurances Nationales, the French state-owned insurance group, yesterday more than halved its losses to FF387m (\$77.6m) for the first half of the year.

Turnover rose from FF63bn to FF76.3bn, and a balance sheet total from FF38.8bn to FF62.1bn. French life assurance profits last year were FF627m from FF4m, and losses from non-life business fell from FF728m to FF359m.

Business from outside France rose sharply, including in the UK in the face of the difficulties affecting the sector - with total net income rising

from FF42m last time to FF221m.

However, GAN took a charge of FF1.3bn as part of its restructuring plan, including provisions in UIC, the property development arm of its banking group CIC. Provisions as a proportion of doubtful loans in UIC rose from 83 per cent to 55 per cent during the period.

Mr Jean-Jacques Bonnaud, chairman, reiterated his objective of GAN returning to profitability from the 1996 financial year, and producing a 10 per cent return on shareholders' funds for 1997-98.

He said the new French accounting regulations for insurance companies had had

little effect on GAN, because it had already taken substantial provisions, totalling FF14bn during 1993 and 1994, as part of its restructuring.

Under the new rules, the group made provisions of FF1.7bn against property and share investments, and allowed FF800m in its contribution to a pension scheme being introduced across the insurance sector.

Mr Bonnaud said UIC would continue a programme of shrinking its loan portfolio by FF70bn-FF75bn over three years, and that at group level GAN would cut non-strategic investments by FF1.5bn in three years.

Now is the time to look at investment in Russia.

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6.5 PER CENT SUBORDINATED CONVERTIBLE BONDS 2008

NOTICE IS HEREBY GIVEN to holders of the above Bonds that, pursuant to paragraph 6(b)(i) of the terms and conditions of the Bonds, the conversion price of the Bonds has been adjusted as of the close of business on 26th July 1995 from 154p to 182p as a result of the Scheme of Arrangements of S. Warburg Group plc. Any bondholders considering arrangements to exercise conversion rights should be aware that the London Stock Exchange has confirmed that the ordinary shares arising on conversion would be suitable for listing under current circumstances.

Dated 20th Oct. 1995
S.G. Warburg & Co. Ltd.
as Principal Paying Agent

BRADFORD & BINGLEY

£200,000,000

Floating rate notes due 1999

Notice is hereby given that the notes will bear interest at 6.85% per annum from 18 October 1995 to 18 January 1996. Interest payable on 18 January 1996 will amount to £173.08 per £10,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

COMPANY NEWS: UK

N American price boost for Albert Fisher

By David Blackwell

Better prices for fresh produce in North America helped Albert Fisher Group, the food processor and distributor, to push annual profits before exceptional items up 14 per cent.

However, progress was restrained by lower operating profits in the seafood division, even though turnover almost doubled following the acquisition in April 1994 of Rabek, the producer of chilled and frozen seafood dishes.

Pre-tax profits in the year to August 31 were £38.5m (£61m) before an exceptional charge of £8.4m, against £34.8m previously. The exceptional charge related to discontinued businesses and included £5m of goodwill previously written off.

The final dividend is maintained at 1.9p, giving a total for the year of 3.75p, compared with 3.71p. Earnings per share were 4.09p (3.72p) before exceptional items, or 2.9p after.

Mr Stephen Walls, chairman, said that "by any definition it has been a year of considerable progress".

The group had been successfully restructured, and "with all the building blocks in place we see ourselves with an abundance of growth opportunities".

Turnover from continuing operations advanced from

£1.34bn to £1.62bn, with the bulk of the increase from organic growth.

Operating profits from the North American produce division jumped from £6.4m to £16.9m, on sales up from £483m to £575m. The group was able to exploit its size to procure supplies after shortages caused by floods in California and hurricanes in Texas. The weather factor boosted profits by £2.5m to £3m, but most benefits came from better produce prices.

Seafood sales rose from £166m to £205m, but operating profits were slightly down at £7.5m, because of strong currencies in the Benelux countries and Denmark, as well as higher prawn and plaice prices. The group said the tough markets and low prices last year would lead to some consolidation in the industry, and it expected "significant progress" this year.

European produce profits were flat at £10.7m, on sales slightly ahead at £496m, hampered by results from Germany. European Food processing profits rose 6 per cent to £12.4m on sales of £246m.

Profits could emerge well up or well down on the average forecast of £43m. As long as the dividend is maintained, the shares will give a yield of 9 per cent.

Decision to pursue Eagle Star through courts resulted in £14m provision Mowlem chief executive resigns

By Andrew Taylor, Construction Correspondent

John Mowlem, the troubled construction group, yesterday announced it had parted company with Mr John Marshall, its chief executive, just four weeks after reporting substantial losses.

He was promoted to chief executive last year when Mowlem was forced to make a £83.1m rights issue after it revealed it would breach its loan covenants.

However the group has continued to suffer and last month announced a £21.8m loss in the six months to the end of June.

That figure included a £17.8m charge to cover restructuring and a £14m provision to settle its long-running legal battle over the Carlton Gate housing development in west London.

Mr Marshall was closely

associated with the decision to pursue legal action against the developer, Eagle Star. The action resulted in Mowlem apologising unreservedly to the insurance group and Philippen Randall & Parkes, the architects, and paying their legal costs.

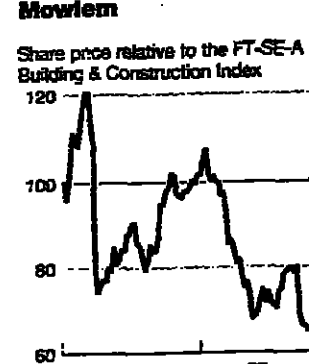
Mowlem last month announced plans to sell or close underperforming subsidiaries, including its French scaffolding operation and its German construction business, BauTec. It also proposed to slim its UK engineering division. Some 700 jobs were expected to be lost in the restructuring.

In the interim statement Mr Marshall said the company "planned to cut the throats" of its loss-making businesses. He said the group was also negotiating with at least two serious buyers for its 90 per cent stake in London City Airport.



John Marshall: left after discussions with board

Mr Kenneth Minton, Mowlem's chairman said: "Like everybody else we have been suffering from the downturn in UK construction activity. But we have had other problems as well. After discussing these with the board, Mr Marshall decided to resign."



Source: FT Data

Yorkshire Electricity plans another special dividend

By James Harding

Yorkshire Electricity announced its second special dividend in less than a year yesterday, demonstrating the pressure on regional electricity companies to put cash in shareholders' hands.

It is spending £100m (£87m) on a 100p share dividend, but the pay-out is smaller than the stock market expected and the shares fell 15p to 889p.

Mr Malcolm Chatwin, chief executive, said the payment,

which follows a 90p special dividend in January, "underlines our intention to deliver excellent returns to investors".

The payment, to be made in January, was accompanied by a pledge to increase aggregate dividends by 10 per cent this year and next. Yorkshire also promised to distribute to shareholders most of its interest in the National Grid, jointly owned by the rees and due to float in December.

Yorkshire forecast that the special dividend would lift its

gearing to 75 per cent at the financial year end in March. Gearing would briefly touch 100 per cent next year when the company makes exceptional tax payments incurred in the demerger of the grid.

Mr Angelos Anastasiou, analyst at Panmure Gordon, who had forecast a dividend of 25p, said the offer was "slightly lower than expected", but said future demerger and dividend payments still made it a "pretty good deal for shareholders".

Eurotunnel hot seat for Bill Dix

By William Lewis

Eurotunnel, the Anglo-French operator of the Channel tunnel, has appointed a new chief commercial officer following the departure of Mr Christopher Garnett last March.

Mr Bill Dix, who has been running his own business since 1993, takes over from Mr Bill Mackenzie who was acting commercial director.

Mr Mackenzie is expected to return to his normal post in the company's corporate finance department.

In September, ahead of Eurotunnel's decision to suspend interest payments on £28m of debt, several of the company's 225 banks expressed concern that Eurotunnel had failed to appoint a commercial director. Mr Dix will be responsible for all of Le Shuttle's commercial and retail operations and report directly to Mr Georges-Christian Chazot, chief executive.

The long-awaited announcement did not impress everyone in the City. One analyst said that the appointment to such a senior post of someone with Mr Dix's level of experience "smacks of desperation".

Dobson Park accused of complacency

By Tim Burt

Harnischfeger Industries, the US mining equipment manufacturer bidding for Dobson Park Industries, yesterday accused its UK rival of complacency over competition and ignoring customer demands for integrated suppliers.

The Milwaukee-based group, which has offered 110p a share for Dobson Park, said the company had underestimated the potential threat to Longwall International - its roof supports and conveyor business - from overseas producers such as Marmon Group of the US and manufacturers in emerging countries.

It also questioned the future for Longwall once such competitors offered fully integrated product ranges.

Dobson Park, which has rejected Harnischfeger's £172m offer, is today expected to rebut the criticisms in a detailed defence document.

Scottish Amicable

Scottish Amicable is this week launching an operation to sell life insurance and critical illness plans in Germany through independent advisers.

The company is using a provision in the third European life directive allowing life companies to manufacture products in one European Union state and sell them in another.

Standard Life last month announced plans to enter the German market early next year.

LEX COMMENT UK insurers

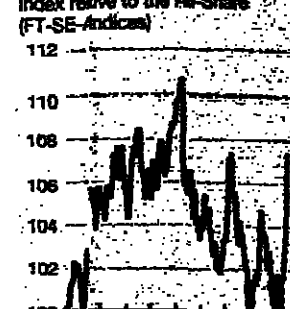
Talk of a merger in Britain's crowded insurance market may be an old chestnut but that has not stopped it finding new life. If consolidation in the banking sector is so good for shareholders, the logic runs, why not insurance as well?

In fact, the businesses are very different. A banking merger offers the prospect of big cost cuts through rationalising branch networks. Insurers do not have these networks; a merger would leave their distribution costs - commissions paid to brokers - untouched. Only the direct costs of managing the insurance business could be seriously cut. But these should not be ignored: since underwriting profits represent a tiny proportion of income, cost cuts could have a dramatic effect on the bottom line.

The non-life insurance business is notoriously cyclical. The fact that the market is overcrowded by international standards makes this worse, encouraging drastic rate-cutting in the downturn of the cycle. By rationalising the sector, mergers would make

UK insurance companies

Index relative to the All-Share (FT-SE-100)



Source: Flight

that is likely. Cutting costs could so make the difference between profit and loss when the cycle hits bottom.

Whether mergers will materialise remains to be seen. The big composite insurers have performed well recently and may feel little pressure for change. If so, they should beware of hubris. Strong performance at the top of the cycle is not necessarily a sign that the bottom will be less grim. They should be thinking about consolidation before the downturn hits.

Royalties help to net Elan £24m

By Daniel Green

Growth in fees and royalties helped net profits at Elan, the healthcare company, rise from £19.6m to £24m (£36.8m) for the six months to September 30.

Sales by the company, based in Athlone, Ireland, edged up from £239m to £260.1m, but the company recorded much faster growth from research revenues, from £10.7m to £11.7m and royalties, from £18.9m to £21.7m.

The product sales division was hit by the sale of some nutrition product lines and lower shipments of the heart drug Cardizem SR.

Mr Donald Geaney, chief executive, expects "renewed growth in product sales in the second half following the approval of products in the

final stages of the regulatory process.

Elan, which is quoted in New York, specialises in drug delivery - it repackages of existing drugs into forms that are better absorbed into the body. Its joint venture companies showed sales rises of 25 per cent, with the Taiwanese venture doing particularly well.

In response to a warning from the US Food and Drug Administration about Elan's plant in Georgia, the company said it had an independent audit which demonstrated certified compliance with current good manufacturing practice. The FDA had scheduled a re-inspection.

Elan yesterday announced a new worldwide head of regulatory compliance. Mr Ronald Karzine from Swiss drugs company Ciba.

Independent Rado raises £10m in placing in Aim

By Christopher Price

The largest capital-raising exercise so far on the Alternative Investment Market was announced yesterday when Independent Radio Group raised £10m through a placing.

The move will give a boost to the fledgling market, which before yesterday had raised just £30m for companies since its inception in June.

Independent Radio has been formed by former executives of Trans World Communications, the radio advertising group bought by Emagnum one year ago.

The new company said it intended to use the proceeds to acquire "underdeveloped" commercial assets and apply for new licences.

The shares, placed at 100p, went to 17p premium at the end of the first day's trading.

Personal contact oils the wheels

Robert Corzine on the secret of Ramco's success in Azerbaijan

Only a dim light illuminates the room in a rest home outside Baku, the capital of Azerbaijan. The building, which once served as the summer house of one of the early millionaires from Azerbaijan's first oil boom in the late 1800s, is an appropriate venue for an informal discussion between a western oil man and an ailing Azeri oil official.

US connection helps turnover

Net profits at Ramco Energy, the small Aberdeen oil group with interests in Azerbaijan, surged from £61,000 to £415,000 in the six months to June 30. Operating profits were £585,000, against £226,000 in the previous period. The decision by the Azerbaijan International Operating Company to go ahead with its giant fields in Caspian Sea means revenue should begin to flow sometime in 1997.

In the meantime the company will continue to receive payments from Pennzill, the US independent which it introduced into the consortium. Its interim results published yesterday showed a \$1.25m (£800,000) payment for the first half. A similar amount will be paid in the current half, with a final payment of \$8m due at the end of 1996.

Some analysts wonder, however, if a small company such as Ramco can repeat the success it has achieved in Azerbaijan. After all, no other small independent exploration and production company has so far followed it into Azerbaijan, which many consider the preserve of the international majors.

Mr Steve Remp, the chief executive who has made more than 60 trips to Azerbaijan since 1989, believes Ramco does have a continuing role to play in the country. "Small

companies can often be more responsive to the country's needs," he says.

An example is their ability to develop smaller reserves that may not interest larger companies.

Although Ramco is keen to take part in new, high-potential offshore areas being opened to study, it is also pursuing a separate agreement to develop the proven reserves of the Muradhanli onshore field.

Oil from such a development

could be piped via a newly approved pipeline route to neighbouring Georgia, or by rail if capacity in the pipeline was not available, say company executives.

An alternative could be a swap arrangement with Iran, says Mr Sven Bertram, Ramco's financial director.

For the time being the company has plans to extend its oil interests beyond Azerbaijan. After all, say executives, their competitive advantage is in their ARI contacts.

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1995 Interim Report

This is to inform you that 1995 interim report is available upon request at Credito Italiano's Registered Office in Genova as well as at all offices of the Sck Exchange Board.

A copy may also be obtained from Ufficio Relazioni con il Pubblico - Direzione Centrale - Piazza Cordoglio - Milano (Tel. 02/8862-2595/2755/3419 - Fax 02/862-3998).

THE BOARD OF DIRECTORS

SUN LIFE GLOBAL PORTFOLIO (SICAV)

Registered Office: 14, rue d'Arlington, Luxembourg
R.C. Luxembourg B27526

DIVIDEND ANNOUNCEMENT

The Board of Directors announces that a dividend has been declared on each of the below mentioned portfolios at the rate per share which will be paid on 11 November 1995 to the respective Shareholders of those portfolios as recorded at those of business on 29th September 1995.

0.90p (UK) per share for Haven Portfolio
1.54p (UK) per share for Distribution Portfolio

The Board of Directors 29th September 1995

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Airtown Streamlines	6 mths to Aug 31	51.3	(43.5)	2.96	(0.915)	22.91	2	7
Albert Fisher	Yr to Aug 31	1,650	(1,424)	31.16	(34.8)	2.91	1.9	3.75
Amintex S	6 mths to June 30	5,965	(5.9)	0.35L	(0.79)	0.87L	1.04	-
Artisole	6 mths to June 30	2.51	(2.87)	3.5L	(1)	2.2L	(1.2)	0.5
Cherfield Props	6 mths to June 30	17.6	(16.5)	2.72	(4.51)	8.76	(11.9)	13
Ele S	6 mths to Sept 30	60.1	(59)	24.2	(19.8)	0.67	(0.55)	-
Ferguson Intl	6 mths to Aug 31	104.4	(80.5)	5.63L	(6.01)	8.51	(11.9)	13.25
Formanex G	Yr to July 31	5	(2.74)	0.902	(0.483)	7.78	(3.96)	2
Gleason (USA)	Yr to June 30	191.8	(174)	8.45	(8.31)	32.66	(36.79)	14.16
Kennametal Resources	6 mths to June 30	(1)	(1)	0.025L	(0.03L)	0.03L	(0.04L)	-
Ramco Energy S	6 mths to June 30	3.61	(2.4)	0.61	(0.81)	2.16	(0.33)	1
Wescol	Yr to July 31	24.3	(16.3)	0.765	(0.26)	2	(1)	0.25

	NAV (p)	Attributable Earnings (£m)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Fidelity Special	11 mths to Aug 31	111.76	(1)	0.485	(1)	1.32	(1)	1.1
Personal Assets	6 mths to Oct 31	(1)	(1)	(1)	(1)	110	100	200
Shirescot	9 mths to Sept 30	159.5	(144.74)	0.891	(0.733)	4.59	(4.52)	5.4

Dividends shown net. Earnings shown basic. Figures in brackets are for corresponding period. After exceptional charge. 10p increased capital. SUS currency. *Net income. *After currency. *Airtown stock. *SUN stock. *Includes special of 0.5p. *At December 31. *Third interim; excludes 3.75p to date.

This notice shall not constitute an offer to sell or the solicitation of an offer to buy any securities of First Place Tower Inc. Any such offer may be made only by the Meeting Materials referred to herein, and any sale may be consummated only after all applicable court and regulatory approvals have been obtained.

NOTICE OF SPECIAL SERIAL MEETINGS OF SERIES 1, SERIES 2 AND SERIES 3 BONDHOLDERS OF OLYMPIA & YORK FIRST CANADIAN PLACE LIMITED

TAKE NOTICE that Special Serial Meetings of the holders of the "Bondholders" of 10,775 Series 1 Secured Bonds due November 4, 1995 ("Series 1 Secured Bonds"), 11,007 Series 2 Secured Bonds due November 4, 1995 ("Series 2 Secured Bonds") and 11,007 Series 3 Secured Bonds due November 4, 1995 ("Series 3 Secured Bonds") (collectively, the "Bonds") issued pursuant to the Trust Indenture for the Secured Bonds dated as of September 19, 1993 between Olympia & York First Canadian Place Limited and The Royal Trust Company, as trustee, as amended and supplemented the "Trust Indenture", will be held at the First Canadian Place, 37th Floor, 100 King Street West, Toronto, Ontario on Tuesday, November 28, 1995, at 11:30 am (Toronto time/individually, a "Meeting" and collectively, the "Meetings"). In August 1995, Olympia & York First Canadian Place Limited ("OYFCL") was appointed as successor trustee to The Royal Trust Company, because the business to be transacted at the Meetings is hereinafter described is deemed pursuant to Section 14.14 of the Trust Indenture to be in the best interests of the holders of the Bonds of each series in a manner substantially differing from that in which it affects the rights of holders of the Bonds of the other series, the provision of the Trust Indenture relating to Serial Meetings as defined in the Trust Indenture apply to the Meetings.

The Meetings are being convened to consider and, if thought appropriate, pass extraordinary resolutions, with or without variation (for each series, the "Restructuring Resolution" and collectively, the "Restructuring Resolutions"), to approve the restructuring plan described in the Report of the Bondholders' Committee prepared by the committee appointed in 1992 by an extraordinary resolution of the Bondholders (the "Bondholders' Committee"), a letter and a report from the Bondholders' Committee and a report from the Bondholders' Committee dated September 19, 1995, and to consider and, if thought appropriate, pass extraordinary resolutions, with or without variation (for each series, the "Restructuring Resolution" and collectively, the "Restructuring Resolutions"), to approve the restructuring plan described in the Report of the Bondholders' Committee prepared by the committee appointed in 1992 by an extraordinary resolution of the Bondholders (the "Bondholders' Committee"), a letter 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RECRUITMENT

27

JOBS: The Channel Tunnel is encouraging commuting between countries

Working out where to live

The growing attractions of "Euro-commuting", travelling to work between European countries in preference to expatriate job transfers, was highlighted in a report this week from Price Waterhouse, the accountancy firm.

The report also noted that many UK companies were considering or had already begun to treat jobs within Europe as relocation rather than expatriation packages. The difference between the two is that relocation - normally used when transferring staff within a country - puts the employee on a local salary structure with limited financial assistance for schooling and housing. An expatriate deal usually involves a much more generous package of allowances, including cost of living premiums.

The trend towards commuting between countries, usually either weekly or bi-weekly, is still, perhaps, at the experimental stage. Nearly half of the 180 companies surveyed for

the report said they had considered allowing employees to commute on a weekly basis as an alternative to an expatriate posting.

Of those companies which had introduced such arrangements, 91 per cent rated it as either very or quite successful. Less than 10 per cent said the idea had failed.

The main worries were that commuting between countries could be stressful if prolonged, and prevented an individual settling in the host country. On the plus side, it allowed employees' partners to follow their own careers without disruption and did not interrupt the schooling of children.

Since domestic concerns, dual career problems and children's education are the most commonly cited reasons for refusing a foreign assignment, commuting can begin to appear a viable alternative. Some companies had found also that it could be a cheaper alternative to a full expatriate assignment.

Price Waterhouse produced

UK Living Costs		
		%age compared to Greater London
Greater London	£23,451	
Edinburgh	£20,623	-12
Leeds	£18,827	-20
Manchester	£18,636	-21
Nottingham	£17,348	-26
Birmingham	£19,849	-15
Southampton	£18,506	-17
Belfast	£16,401	-30

some costing comparisons between a full one-year expatriate assignment to France compared with the cost of commuting from the UK by train. Each involved an individual who was married with two children and on a base salary of £44,000.

The total assignment costs for the commuter was £28,305 compared with £145,408 for the expatriate. The biggest additional costs for the expatriate involved extra housing costs, education, relocation, air fares and storage and a much larger tax payable on benefits. The

only additional cost falling to the commuter that did not fall to the expatriate was Channel tunnel fares totalling £5,000.

In spite of these figures, the report found that the number of expatriates is expected to continue increasing.

It is not surprising, therefore, that the one message coming out loud and clear from the survey is that the pressure is on to control the costs of expatriate deals. Since the survey was last carried out two years ago, two thirds of the companies questioned had taken steps to reduce the costs of assignments, notably in either pay, living cost allowances or incentive premiums. Nearly one third of the companies, for example, were deducting a sum to recoup part of the cost of housing.

This means there is all the more reason for employees to be sure they are getting a deal which makes the assignment worthwhile.

The cost of living information in the main table (right) should help to ease the prob-

Place	Living cost index	Inflation %	Exch'ge rate £1 =	Place	Living cost index	Inflation %	Exch'ge rate £1 =
Japan, Tokyo	174.75	0.40	133.569	Israel, Tel Aviv	103.49	11.00	4.831
Switzerland, Geneva	132.33	1.50	1.835	Saudi Arabia, Jeddah	102.98	0.50	6.027
Argentina, B A	123.10	4.60	123.10	Italy, Rome	101.41	5.20	2642.214
Norway, Oslo	122.35	2.70	9.908	Netherlands, Amsterdam	100.87	2.20	2.487
Denmark, Copenhagen	121.86	2.40	8.868	London	100.00	3.30	1.00
Germany, Munich	118.65	2.30	2.222	Peru, Lima	98.98	13.70	3.805
Germany, Frankfurt	117.12	2.30	2.222	UAE, Dubai	98.65	1.70	5.902
Hong Kong	115.75	9.50	12.43	Spain, Madrid	98.51	5.20	193.074
Germany, Bonn	115.23	2.30	2.222	USA, Washington	98.29	3.10	1.507
Grenada, St George's	114.98	2.60	4.339	UAE, Abu Dhabi	97.98	1.70	5.902
Nigeria, Lagos	113.83	60.20	35.17	Irish Republic, Dub	97.45	2.50	0.977
Finland, Helsinki	113.39	1.70	6.833	Algeria, Algiers	96.88	35.50	73.903
Belgium, Brussels	113.38	1.70	45.959	Portugal, Lisbon	96.52	4.30	233.859
Italy, Milan	112.73	5.20	2642.214	Indonesia, Jakarta	95.92	10.00	3591.974
Korea, Seoul	110.66	5.10	1222.16	Jamaica, Kingston	95.65	40.60	52.226
Sweden, Stockholm	110.15	2.90	11.668	New Zealand, Well.	94.48	1.80	2.406
Netherlands, Hague	109.98	2.30	2.487	Chile, Santiago	93.50	8.30	603.005
China, Beijing	108.98	20.70	13.348	Greece, Athens	92.73	9.90	381.128
France, Paris	109.59	1.90	7.823	Bahrain, Manama	92.65	1.60	0.606
Singapore	108.82	2.30	2.234	Sri Lanka, Colombo	92.65	4.20	79.415
USA, New York	107.83	3.10	1.507	Poland, Warsaw	92.25	33.10	3.727
Italy, Rome	107.23	5.60	783.286	Kenya, Nairobi	92.04	12.20	871.177
Syria, Damascus	106.82	8.30	67.042	USA, Chicago	91.66	3.10	1.507
Austria, Vienna	105.11	2.60	15.825	Paraguay, Asuncion	91.65	20.80	3163.624
Luxembourg	104.09	2.30	45.669	Jordan, Amman	90.98	4.10	1.125

lem. It can only show a sample of the 140 cities in 127 countries covered in the PE-International Cost of Living Survey. The exchange rate is that current on June 1 1995. To update the index, divide the exchange rate by the new rate and multiply the result by the table's index figure.

To help those outside London make comparisons, The Reward Group has come up with a few differentials from its latest UK Regional Cost of

Living Report. To calculate the difference, an allowance will need to be made for the regional variations.

The figures in sterling (shown in the smaller table, left) are the required incomes for a family of four living in a three-bedroom semi-detached house which they own with a mortgage. The third column shows how much less than living in Greater London it costs in percentage terms. The international cost of liv-

ing table is drawn from PE's newly updated index of six European cost of living indices which are averaged, to minimise "home" bias. It is based on the consumption needs of a married couple with two school-age children. The index excludes house prices and taxation levels. A full package, inclusive of those that can be obtained from PE, price 550. "A Review of European Policy and Practice, Price Waterhouse International Assignment Ser-

rices, tel 01703 330077, price £350. **PE-International, Park House, Wick Road, Egham, Surrey, TW20 0HW, tel 01784 478280, fax 01784 478369. †The Reward Group UK Regional Cost of Living Survey is £170. Reward Group, Reward House, Diamond Way, Stone Business Park, Stone, Staffordshire ST15 0SD. **

Richard Donkin

Investor Relations Manager

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- High level of investor and institutional interest.

THE POSITION

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- Working in support of Group FD and Chairman. Assisting Chairman with Communications, PR and other activities.

QUALIFICATIONS

- Creative, outgoing and practical investor relations professional. Excellent understanding of the City and Stock Exchange.
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- Flexible and resilient. Possibly analyst or agency background.

Please send full cv, stating salary, ref AP4127, to NBS, 37 Queen Square, Bristol BS1 4QS

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quality corporate relationships, the principal focus of each role is to develop new client relationships.

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Whitehead Selection Limited
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Tel: 0171 290 2043

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THE POSITION

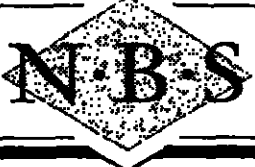
- Marketing Russian and Eastern European equities to UK and continental European investors.
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- Key members of distribution team.

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- Relevant language ability preferred.

Please send full cv, stating salary, quoting reference CP4230, to NBS, 10 Arthur Street, London EC4R 9AY

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EUROPEAN CORPORATE FINANCE

Associates/Analysts

Salomon Brothers is one of the world's leading financial institutions. The London operation is the focal point for European Corporate Finance. This group provides innovative solutions to a broad spectrum of financing requirements, covering a range of geographic and industrial sectors.

We are committed to developing and expanding new and existing sector specialisations to attain global pre-eminence in specific fields. As a consequence opportunities exist for Associates/Analysts with knowledge and experience of a range of individual industry sectors and/or geographic regions.

You will have worked in one of the following areas: corporate finance, equity research or management consultancy. You will have achieved academic excellence, possibly allied to a post-graduate qualification (MBA/MSc). Additional language skills will also be advantageous. In addition you will be numerate, articulate, well presented and literate. You will have the maturity and initiative to work, often unsupervised, in a demanding environment, where your judgement is often critical to the success of the deal.

These challenging roles will provide a high level of exposure to senior management and will offer ambitious young professionals excellent opportunities for career progression within a prestigious global financial organisation. Remuneration will include a highly competitive basic salary, performance related bonus and the full range of banking benefits.

All applications should be made to our co-ordinating consultants, BBN Selection, 76 Watling Street, London EC4M 9BJ. Fax: 0171-248 2814 quoting Ref: 353, enclosing a full CV that includes contact telephone numbers. Any direct applications will also be forwarded to BBN Associates.

All applications will be treated in the strictest confidence.

Salomon Brothers

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Global Client Consulting

Senior Knowledge Manager

Ernst & Young Global Client Consulting is a multinational organisation which provides pan-European management consulting services to the largest companies in Europe and the United States to meet strategic, mission-critical issues facing these clients.

The Group now wishes to appoint a Senior Knowledge Manager, with the prime mission to support the account management process, through providing industry intelligence and business analysis on key multinational target accounts. The knowledge manager's overall mission is to optimize the use of information and knowledge in bringing value to our clients.

A key member of this growing international team, the Senior Knowledge Manager's areas of accountability include the development of business analysis and strategic intelligence to proactively support the multinational partners and their clients. He/she has a key role in supporting international benchmarking activities.

If your experience and abilities match this position, please write, stating your relevant skills profile together with a CV in English, present remuneration package and availability to Brigitte Morel - Ernst & Young Global Client Consulting - Tour Manhattan - 6, place de l'iris - Cedex 21 - 92095 Paris-La Defense 2 - FRANCE.

Candidates for this unique career opportunity must have several years professional experience, partly in a professional services firm, a proven track record in organizing resources and supplying information, and excellent analytical and strategic skills. English is the working language, a good command of French is preferred. A Lotus Notes experience is a plus.

The successful candidate can effectively communicate at partner's level to help them define value propositions, and he/she can present a strong business case. He/she is able to evaluate needs for knowledge and information, and to suggest creative solutions.

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A Marketing Manager is now required to further develop the Thomas Cook MasterCard travellers cheque product range, optimising its profit contribution and potential. With responsibility for product line profitability, you will manage the Group's core international product. You will provide strategic direction for its future development, with a particular emphasis on innovation, working with colleagues in Thomas Cook regions around the world.

Ideally a graduate, you will probably be in your 30's, with a classic marketing background in a leading, relevant financial services organisation, possibly with a grounding in the blue-chip fmeg sector. Experience of travellers cheques or other international payment products is essential.

As a self-starter, you will be proactive and assertive. You will be an effective communicator at all levels, with strong interpersonal skills. You will be able to influence, bringing about change with a tactful and forceful, yet persuasive approach. You will be a team player and able to contribute to all aspects of the marketing function. You will be ambitious to use the appointment as a platform for rapid career development within Thomas Cook.

Please apply in confidence, giving details of your career and current earnings, quoting reference 0347 to AAD Executive Selection, 7 Curzon Street, London W1Y 7FL.



Thomas Cook

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The Canada UK Chamber of Commerce wish to appoint an Executive Director who as Chief Executive will lead the Chamber by example, enterprise and initiative. The Executive Director is responsible to the President, Officers and Council Members for the execution of agreed policies.

The successful Candidate is likely to be in his/her early fifties, have management experience preferably at General manager level, be a good communicator, be able to relate to financial and professional business sectors and have an involvement or interest in Canadian affairs.

Please apply for further information by sending a large s.a.e. to

Mimi Thebo, Rybka Battle, 14-17 Wells Mews, London W1P 3FL

BANKING FINANCE & GENERAL APPOINTMENTS

HEAD OF DOCUMENTARY CREDITS

We are the London branch of a leading Middle East bank, whose primary role is to support the trade and capital flows between Europe and our home market. Having established a strong market presence, we are now looking for someone to head our Documentary Credit division who has the level of managerial and technical skills necessary to support a further expansion of these activities and a broadening of the product range in response to client demand. The successful applicant will have proven experience in a managerial position and will possess a thorough understanding of all of the documentary aspects involved in the full range of trade finance products, including back to backs and other forms of pre-export finance.

An attractive salary is offered which will reflect the calibre of the individual being sought, whilst the usual range of banking benefits will be available.

Please apply with detailed curriculum vitae to: Box A5769, Financial Times One Southwark Bridge, London SE1 9HL

BANKING FINANCE & GENERAL APPOINTMENTS

WHAT'S YOUR CONTRIBUTION TO THE RUSSIAN ECONOMY?

As one of the world's leading providers of electronic technologies, components and related products, Philips Electronics generates over \$30 billion in turnover each year. Approximately 250,000 employees work in 60 countries worldwide, and Philips has sales points in 150 countries.

As part of the overall strategy to expand global production to meet the demands of the rapidly increasing world market, Philips Display Components and Philips Lighting are now entering the Russian market. Philips is continually investing in existing facilities or in setting up its own production facilities. Sound financial management is a precondition for the success of these projects. We therefore need experienced Business Controllers.

Your function
As a member of the Management Team, located in Russia, you will be responsible for Finance and Accounting, Cash management, investment decisions and budget

BUSINESS CONTROLLERS

reporting are the keywords in this job. You will make financial analyses, supply management information and be responsible for internal and external financial reporting. You will also manage the preparation and control of business plans. Communication with the Business Group and Corporate Accounting is an important part of your job.

Your profile
Candidates will have an excellent track record in financial management in a complex environment. Since Western business accounting systems are being introduced, knowledge and experience of change management and a profound understanding of the Russian culture are essential. You will have an excellent command of both English and Russian.

Your application
If you feel your background matches the demands of one of the positions, please submit your written application within two weeks to: Mr. J.P.M. Pieters, Philips Recruitment, Building EDU-2, P.O. Box 80003, 5600 JZ Eindhoven, The Netherlands. E-mail: J.P.M.Pieters@nl.cis.philips.com

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PHILIPS

THE EUROPEAN INVESTMENT FUND

a new European financial agency based in Luxembourg, is looking for:

experienced monitoring officer (m/f)

for a senior position in its Finance and Planning Department.

He/she will be responsible for designing, implementing and operating procedures for the administration of the Fund's outstanding guarantee and equity operations from the time of contract signature until the end of the Fund's commitment. These will include monitoring contract implementation and project execution, invoicing and collecting fees and commissions, analysing the Fund's evolving portfolio risk exposure and reporting to management thereon, and meeting calls on guarantees. From 1996 onwards, similar functions will be performed in respect of the Fund's equity investments.

The successful candidate, who must be a national of a Member Country of the European Union, will be an experienced credit and monitoring officer with university or equivalent education and a minimum of five years' professional experience in a commercial environment. A knowledge of European markets and financial practice is essential, as are fluency in at least two languages of EU Member States, one of which should be English, and familiarity with IT applications to financial work, including experience with PC software (Word, Excel).

accountant (m/f)

for a position in its Finance and Planning Department.

He/she will be responsible for the introduction of a new accounting system at the Fund and for the internal accounting function thereafter, using proprietary software already in operation.

Duties will include the provision of comprehensive financial and management accounts and reporting, the preparation of the annual audit, budget preparation and liaison with the Fund's Board of Auditors and its external auditors.

The successful candidate, who must be a national of a Member Country of the European Union, will be an experienced accountant with full professional qualifications and a minimum of five years' professional experience in a commercial environment. A knowledge of European markets and financial practice is essential, as are fluency in at least two languages of EU Member States, one of which should be English, and familiarity with IT applications to financial work, including experience with PC software (Word, Excel).

The EIF was set up in 1994. Its shareholders are the European Investment Bank, the European Commission and a large group of banks and financial institutions from the Member States of the EU. Its mission is to issue guarantees to lenders to major European infrastructure projects (e.g. trans-European networks - TENs) and to small and medium firms (SMEs). From its third year of activity on it will also be able to take equity in the SME sector.

The EIF is located in Luxembourg and offers an attractive remuneration package. Further information can be obtained from Mr H. Kührt, Secretary General, at the address below. Written applications should be sent to him as soon as possible. All applications will be treated in strictest confidence and will not be returned.

European Investment Fund, 100 boulevard Konrad Adenauer, L-2950 LUXEMBOURG. Fax: +352-4379-3295.

EUROPEAN INVESTMENT BANKING PERSONNEL OFFICER

c.£35,000 PLUS BENEFITS

This new securities house, employing c100 people with operations in London and Geneva, wish to recruit a professional to take responsibility for all aspects of personnel administration. Reporting to the Executive Director - Finance, Administration & Operations the Personnel Officer will take responsibility for key aspects of personnel administration and the duties will include:

Implementation of personnel initiatives in liaison with senior management and in line with company policy

• Administration of employee benefit schemes • Maintenance of personnel records, files and staff manual

• Management of service providers for recruitment, training, employee benefits etc • Management of recruitment processes to include arranging interviews, offers and references and induction of new staff. In addition the successful candidate will manage projects for the introduction of a staff appraisal scheme, the maintenance of the recently set up pension fund and development of a formal process for work permit applications.

Candidates will be aged 35+ with a graduate or equivalent education and at least five years relevant experience in the international securities market. Ideal candidates will be well developed senior managers with proven and practical people management ability, first class interpersonal and motivational skills, combined with an assertive energetic approach. They will also possess a strong will to succeed, be goal driven and possess the energy, commitment and flair required to meet the continuing challenge that this role will present.

Interested individuals should write in strictest confidence to Alex Steele enclosing detailed CV:

John Ross Martin
SELECTION

FIRTH ROSS MARTIN ASSOCIATES LTD
Bell Court House - 11 Blomfield Street - London EC3M 7AY - Telephone 0171-628 2441 - Fax 0171-382 9417
A MEMBER OF THE BLOMFIELD GROUP

CORPORATE FINANCE

Global Sector Experts

Chemicals, Pharmaceuticals, Paper & Packaging

• Deutsche Morgan Grenfell, the investment banking arm of the Deutsche Bank, one of the world's largest AAA rated institutions, operates in over 30 countries with over 7,000 staff.

• We are a leading European investment bank and one of the top investment banks in the world.

• We are committed to a sector-based approach to developing investment banking business, particularly in originating mergers and acquisitions and equity transactions.

The opportunities

• We are seeking to strengthen our corporate finance sector teams in the chemicals, pharmaceuticals and paper and packaging sectors by adding high calibre individuals with exceptional business development skills.

• Working with the head of the sector team in Corporate Finance and other members of the sector group around the international network, you will be expected to translate industry and competitive trends into valuable advice for clients as well as assisting transaction implementation. You will be expected to create close working relationships with a wide range of companies in the industry.

Interested candidates are requested to send comprehensive CVs to: Sharon Hams, Personnel Department, Deutsche Morgan Grenfell, 23 Great Winchester Street, London EC2P 2AX

• Successful candidates demonstrating the necessary skills and commitment for this role will assume significant responsibility for development of business in the sector

The successful candidate

You must have:

• An excellent academic background, possibly including an accountancy or business school qualification.

• Comprehensive knowledge of your sector from an industry and/or investment banking perspective.

• A track record of generating and implementing M&A and equity ideas.

• Outstanding communication and analytical skills. Language skills would be an advantage.

You may currently be working for a sector team in another investment bank or in the corporate planning department of a large multinational company in the sector.

Remuneration

The level of remuneration and benefits package will reflect the applicant's experience and qualifications.

Deutsche Morgan Grenfell

FUND MANAGER

£35,000 + and attractive benefits package

City based Fund Management company seeks a Fund Manager with a minimum of 4-5 years' experience. The ideal candidate will be aged 25-35, with a flexible attitude and the ability to be a good team player.

Please call Jane Harari on 0171 796 4615

or send your cv to her at:

Quest International
Dauntsey House, Frederick's Place
London EC2R 8AB
Fax No: 0171 796 4620



AJG INVESTMENT LIMITED

International Boutique, with offices in Moscow requires Sales person fluent in Russian with contacts to create a viable stock trading business.

Basic annual salary of £20,000 plus bonuses.

Reply in writing to Mr R Gray,

AJG Investments Ltd, Three Quays, Tower Hill, London EC3R 6DS

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For further information please call:

Andrew Skarzynski on +44 0171 873 4054

Toby Finden-Crofts +44 0171 873 3456

Joanne Gerrard on +44 0171 873 4153

BUILDING SOCIETY MANAGING DIRECTOR

Energetic Manager with considerable experience in the business of United Kingdom Building Societies, is required to head up a recently established Building Society in Zambia. The existing Company is part of a large group operating throughout the entirety of Zambia. An attractive three year contract with normal expatriate conditions is available.

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ED KELLEY, President, Korn/Ferry Carré/Orban, Europe

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- Immediate opportunities exist in London, Brussels, Frankfurt, Amsterdam and Luxembourg, for consultants with the following qualifications:
- Outstanding track record in recruitment or related consultancy sector
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 - Team player with the determination to succeed
 - Fluency in English essential, at least one other language desirable
 - Computer literate, able to work with latest industry software and communications

As an outstanding professional you owe it to yourself to find out how you could build a career with Korn/Ferry. Please forward your c.v. in the strictest confidence to: The Managing Director, ref 1234/E, K/F Associates, 252 Regent Street, London W1R 6HL, Telephone 0171 312 3120.

KORN/FERRY CARRÉ/ORBAN INTERNATIONAL



BANK GESELLSCHAFT BERLIN DUBLIN (Ireland) plc

Bankgesellschaft Berlin (Ireland) plc is a fully licensed Bank operating in the International Financial Services Centre, Dublin, and is engaged in a wide range of international banking, treasury and corporate finance activities. The Bank is a subsidiary of Bankgesellschaft Berlin AG, a major German Banking Group with combined assets of over 260 billion Deutschmarks, a branch network of over 450 in Germany and significant operations in London and Luxembourg in addition to representative offices throughout the world. The majority shareholder of the parent Bank is the Federal State of Berlin.

As part of the ongoing development and expansion of the business in Dublin, the Bank now proposes to recruit high calibre people to the following positions:-

Head of International Banking (Director Designate)

The person appointed to this senior position will report to the Managing Director and will be responsible for developing and managing the Bank's international asset portfolio comprising syndicated loans, asset backed securities, FRNs, MTNs and other banking and investment products.

The successful candidate will have a background in international investment banking with an international leading institution. He/she must be able to demonstrate strong credit skills and have a track record in big ticket transactions. He or she will also have a thorough knowledge of the international bond and equity markets, and have excellent contacts in the major international financial centres.

This is a key senior management post in the Bank, requiring a professional international banking executive with strong leadership, motivational and presentational skills. Ideal age c 35. (Ref: S12)

Lending Executive - International Banking

Reporting to the Head of International Banking, the Lending Executive will be responsible for the day to day international lending operations.

The successful candidate will be a professional banking executive with proven strong credit skills in international banking and investment, experience of all relevant financial instruments, and a particular knowledge of the international bond and equity markets. Ideal age c 30. (Ref: S14)

Manager - New Issues

This is a specialised position with responsibility for managing and administering the Bank's international Bond Issues and Funding Operations. The post requires at least five years experience of bringing New Issues to the market with particular knowledge of Euro-Bonds and Global Note Programmes.

The person appointed will be totally familiar with Cash Management and Securities Settlements, and have a working knowledge of the major settlement systems. He/she will be an expert in interest and yield calculations, FX transactions, safe custody agreements, securities lending and repo transactions.

This is a senior post which requires a high level of specialised technical banking knowledge and systems expertise, together with the self motivation and discipline to work to strict deadlines in a team environment. Ideal age c 30. (Ref: S13)

The Bank will offer a very attractive remuneration package (including substantial performance related bonus) to each of the successful candidates for the above positions, and there are excellent prospects for further career growth.

Candidates should write in confidence giving details of their experience and quoting the relevant reference to:

Michael Lenahan, Director,
P-E Executive Search and Selection, 24 Fitzwilliam Place, Dublin 2.
Tel: 00-353-1-676 6453. Fax: 00-353-1-661 4292.

P-E International

Member of the Executive Selection Consultancies Association

HEAD OF PERFORMANCE MEASUREMENT

MARTIN CURRIE

Edinburgh

Martin Currie, an international investment management group is seeking to recruit a Head of Performance Measurement.

The successful applicant will have responsibility for the day to day running of the Performance Measurement Team which provides performance results and analysis for all Martin Currie clients and funds in the UK and overseas. The team also supports the investment, client services and marketing teams with clear and concise presentations of performance returns and attribution analyses.

Applicants should be highly numerate with at least two years experience in the industry. Knowledge of the performance measurement requirements for international equity portfolios and familiarity with appropriate systems software are pre-requisites. A high degree of initiative, an awareness of marketing requirements for statistics and the ability to input data swiftly and efficiently are vital. An understanding of the various methodologies and systems employed by performance measurement companies together with knowledge of the current industry standards for the calculation and presentation of performance statistics are essential.

Attractive package commensurate with experience.

Applications, including salary details, in strictest confidence to: Richard Fletcher or Lynn Muirhead, Fletcher Jones Ltd, 10 Castle Street, Edinburgh EH2 3AT. Tel: 0131 226 5709. Fax: 0131 220 1940.

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JONES**

search and selection

VENTURE CAPITAL SPECIALIST FOR KAZAKHSTAN

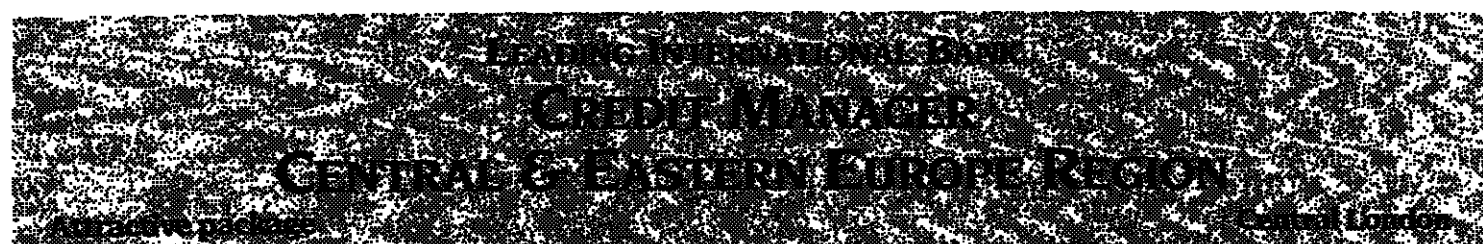
We are looking for a venture capital specialist to work in Kazakhstan. Candidates must have a graduate degree in economics, management or finance. Preference will be given to those who can demonstrate previous experience in the venture capital field. Applicants must be citizens of a European Union nation. The job will involve travel and the successful candidate will be required to live in the capital of Kazakhstan, Almaty. Knowledge of Kazak or Russian would be useful but is not essential. Candidates should fax or post their curriculum vitae and an application letter to the address below. The curriculum vitae should include details of qualifications and work history and the application letter should include expected salary and when you will be available.

Templeton is an international fund management company with research and sales offices in Britain, France, Italy, Germany, Russia, the United States, Hong Kong, Singapore, Canada, Australia, Vietnam, India, South Africa and Argentina.

Mr Angus Barclay, Templeton Investment Management (Hong Kong) Ltd.,
2 Exchange Square, Suite 908, Hong Kong.
Tel: +852 2868 0807 Fax: +852 2810 8358

Templeton: Part of the \$129 billion Franklin Templeton Group.

Templeton



This is a superb opportunity to develop a career within a leading international bank with assets of over US\$200 billion. Business in this region is developing very rapidly and covers trade finance, project finance, capital raising and correspondent banking. This has resulted in a need to recruit a credit manager to support the existing team in managing this expansion.

The Position

- Provide specialist country knowledge and credit support to regional management.
- Responsibility for credit analysis in the countries of Central and Eastern Europe focusing on governments, corporates and financial institutions.
- Management of a diverse loan portfolio.
- Play a key role in developing the bank's activities in these markets.

If you are interested in this position, please send your CV, with current salary details to:

K/F ASSOCIATES

KORN/FERRY CARRÉ/ORBAN INTERNATIONAL

The Requirements

- Graduate calibre; language skills relevant to the region would be an advantage.
- At least 5 years' credit/analytical experience involving major corporate/institutional entities.
- Specialised knowledge of Central and Eastern European and/or other emerging markets is essential.
- Bright, numerate, enthusiastic and motivated.

Karla Dalton, Korn/Ferry Associates, 252 Regent Street,
London W1R 6HL, quoting Ref: 6946/A.

Editor - Investment Research

Kleinwort Benson Securities is part of one of Europe's most successful Investment Banks. Our research analysts perform a vital role in providing a comprehensive range of investment services to an impressive and continually expanding list of institutional clients.

A challenging position has arisen for an Editor to work in close consultation with our research analysts, assisting them in creating clear, concise investment recommendations within agreed standards of style and presentation.

You will possess a proven record of editorial skills within the financial sector, be knowledgeable of the investment research industry and be self-motivated, persuasive, yet diplomatic and well organised to meet strict deadlines. You need to demonstrate an aptitude and enthusiasm for effective written communication.

Ideally, you will already possess one or more of the following qualifications: Registered representative of the SFA; SEC Supervisory Analyst qualification and an appropriate accountancy qualification. We will however give every encouragement to the successful candidate to be trained to qualify in any of these disciplines.

If you are interested in fulfilling this important function within our research department, please write to Carol Booth in Group Personnel, Kleinwort Benson Limited, 20 Fenchurch Street, London EC3P 3DB.

**Kleinwort Benson
Securities Limited**



S-E-Banken Fonder, the asset management subsidiary of Skandinaviska Enskilda Banken has global funds under management in excess of US\$8 billion and offers a full spectrum of investment products for institutional and retail clients in all of the major financial markets.

The London Branch of S-E-Banken Fonder is currently seeking to appoint an ambitious investment professional to manage European equities. This person will be part of a larger European investment team. The position includes responsibility for the management of a Micropal measured Mediterranean equity fund.

Applicants should have 3-5 years experience of the Mediterranean or Continental European equity markets. They should be computer literate and have good written and oral communication skills.

A competitive salary with bonus scheme is offered together with an attractive benefits package.

Please apply in writing enclosing your CV to:

Asa Barman,
SEB Fonder, Scandinavian House
2 Cannon Street, London EC4M 6XX

BANKWATCH

BANK ANALYSTS CYPRUS

THOMSON BANKWATCH, the world's largest bank rating agency, is looking for bank analysts for THOMSON BANKWATCH-BREE, based in Cyprus. THOMSON BANKWATCH specialises in research and ratings on financial institutions around the world. The Cyprus office of THOMSON BANKWATCH-BREE focuses on research of banks throughout Eastern Europe and Russia.

THOMSON BANKWATCH is currently seeking computer-literate, experienced bank analysts who possess a mastery of written and spoken English. Extensive knowledge of banking and credit analysis is essential. The position, which will be based in Cyprus, requires travel, regular contact with senior officers of Eastern European and Russian banks, preparation of high quality reports for publication and the ability to meet tight deadlines. Candidates must be flexible, detail-oriented and have at least five years' bank credit analysis experience.

Please send resumé to:

Lesley Singleton
THOMSON BANKWATCH-BREE,
PO Box 6951, 3311 Limassol, CYPRUS.
Fax: 357 5 748 974.

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European Investment Bank - PARIS SENIOR BOND SALES Paris based

Our Client :

• Well established European Investment bank active in government bonds primary dealing

The Position :

• Senior government bonds sales to European investors and Central Banks
• Manage a 5 salesmen team and lead sales effort
• Develop a business and sales plan

The Person :

• University graduate, aged 30-35
• Experienced bond salesman with a well-developed clientele base either in the UK or in Germany or with Central Banks
• Fluent in English, French and German
• Entrepreneurial behaviour and proven management skills

The highly competitive remuneration package will be tailored to suit the right candidate.

Please reply with full details to Danielle ELOUEIS.

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CORPORATE RECRUITMENT

11, avenue Myron Herrick - 75008 Paris

Venture Capital

NatWest Ventures (NWV) is one of the largest and most successful providers of private equity across Europe delivering all forms of unquoted equity investment from large buy-outs to expansion finance for growing companies. We are now seeking to recruit a small number of high quality Executives to join our new business teams.

The positions will involve all aspects of venture capital work, including the assessment of new business opportunities, negotiation of new transactions, conduct of due diligence and portfolio management. The successful candidates will have an outgoing personality and will have graduated with a good degree.

While no previous venture capital experience is necessary, NWV is seeking individuals probably in their mid to late 20's who have been thoroughly trained in a leading UK or US corporate finance or investment banking environment and are searching for a role which will provide greater challenge for their abilities. The willingness to relocate and a working knowledge of a second European language, will be advantageous.

Candidates should reply by writing with a CV to Gail McManus, BMI International, 2 South Audley Street, London W1Y 5DQ. Tel: 0171 495 3906. Fax: 0171 495 6983.



Olsen & Associates Ltd., is a leading developer of forecasting technology for the financial markets. Headquartered in Zurich, Switzerland, we are a research-driven company with strong links to the international academic community. Our products and services are currently in use in major financial institutions and corporations worldwide, including a number of Europe's leading banks.

We provide our customers with real-time directional forecasts, timing indicators and trading models for applications ranging from trading to investment and risk management. Our main product line is currently the O&A Information System (OIS), a service offering real time, 24-hour-a-day decision support to currency traders and portfolio managers.

To support our expanding customer base we are seeking a

Forex Customer Adviser

You will be in contact with investment professionals worldwide on a daily basis, provide active trading support, respond to customers' questions and problems, keep your clients abreast of the latest developments and provide customer training. You'll be part of a young, dynamic team, with a great deal of freedom for independent work and opportunity for advancement, and your close relationship with customers will provide a unique opportunity to affect customer satisfaction and the company's future development.

The successful candidate will be young, with a solid background in banking, several years' experience as a foreign exchange trader or customer dealer, and in depth knowledge of the Forex market as well as experience in options and derivatives trading. This position requires initiative, creativity, independence, flexibility, a well-developed sense of personal responsibility, strong interpersonal skills, and a professional appearance. We expect candidates to be multilingual with fluency in written and oral English.

Please send your detailed CV to:

Ms. Irene Jensen,
Olsen & Associates AG,
Seefeldstrasse 233, CH-8008 Zurich, Switzerland.

Interviews will be conducted in London or Zurich. Workplace will be Zurich.
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on +44 0171 873 4027



FINANCIAL TIMES

unicef United Nations Children's Fund

The United Nations Children's Fund, with Headquarters in New York and offices throughout the world, seeks qualified candidates for the following position:

DIRECTOR, SUPPLY DIVISION

Duty Station: Copenhagen, Denmark (Level: D-2)

Responsible for the direction and management of UNICEF supply activities worldwide ensuring cost effective provision of supplies and equipment to UNICEF assisted programmes and projects in all countries where UNICEF is working. Establish policies for the management of supply and logistics for UNICEF globally. Establish policies and procedures relating to the purchase and delivery of supplies and equipment in accordance with UNICEF Financial Regulations and Rules. Ensure that these policies and procedures are followed by reviewing all audit reports of offices and divisions in UNICEF and from time to time examination of local purchase and logistics activities. Manage financial and accounting actions in respect of all supply activities to ensure efficient use of funds and compliance with UNICEF Financial Regulations and Rules. Manage effectively and efficiently the human resources of Supply Division to ensure optimum utilization by the provision of appropriate leadership, direction, guidance and motivation (over 170 staff members, 70 contracted warehouse workers).

Minimum Qualifications: Advanced university degree in business management. Specialization in purchasing or financial management would be an advantage. 15-20 years of progressive responsibility in management with specialization in supply activities with a major government or international commercial organization. Fluency in English and French. Good managerial, negotiating and communication skills required. Knowledge and senior level experience in manufacturing, production and human resource management. Proven ability to conceptualize, plan and execute ideas as well as transfer knowledge and skills. Knowledge of computer systems and applications. UNICEF, as part of the United Nations common system, offers competitive international salaries, benefits and allowances. Please send detailed resume, in English, quoting reference number D-2 to: Recruitment and Placement Section (SRG), UNICEF, 3 UN Plaza (H-5F), New York, NY 10017, USA.

Applications for this position must be received by 3 November 1995. Acknowledgement will be sent only to shortlisted candidates.

UNICEF is a smoke-free environment

NOTE: Applications by female candidates are especially welcome.

REPUBLIC OF GHANA Ministry of Finance/Controller and Accountant-General's Department

The Government of Ghana requires for immediate appointment, suitably qualified Ghanaians for the following positions:

1. PROJECT MANAGER

2. FINANCE MANAGER

3. INFORMATION TECHNOLOGY MANAGER

BACKGROUND INFORMATION

The Government of Ghana in collaboration with the World Bank, Canadian International Development Association (CIDA), and the Overseas Development Administration (ODA) of the United Kingdom, is undertaking a comprehensive Public Financial Management Reform Programme (PFMRP) to improve financial management in the country. The PFMRP framework identifies component parts of the project which could be implemented through independent consultants and donors.

PROJECT OBJECTIVES

- To design a modern governmental system;
- To provide accurate, timely and reliable financial information to Central Government and Decentralised institutions and organisations;
- To improve budgetary, financial management and reporting systems;
- To improve accountability, control, monitoring and auditing of government finances;
- To strengthen financial management skills and capabilities;
- The project will be managed by a Steering Committee. A Project Secretariat made up of Project Manager, Finance Manager, Information Technology Manager, and support staff, shall be established to support the Steering Committee and to ensure project objectives and decisions of the Steering Committee are followed up and implemented.

QUALIFICATIONS AND EXPERIENCE

1. PROJECT MANAGER

QUALIFICATIONS

- Degree in Economics or Finance or Business administration;
- Post-graduate qualification in financial management as well as computer literacy, will be an advantage;
- At least fifteen (15) years relevant post qualification experience.

DUTIES AND RESPONSIBILITIES

- The Project Manager who is the Head of the Project Secretariat will be responsible to the Steering Committee for the management of the Project and;
- Co-ordinate the work of the Finance Manager and Information Technology Manager and the support staff regarding Financial Systems Study, Capacity Building, review of Financial Legislation and Regulation and Development of Manuals and the Accounting System.
- Liaise with Ministries, Departments, Agencies (MDAs) and the Metropolitan Municipal, District Assemblies (MMDAs) and Donor Agencies.
- Ensure the effective and efficient implementation of the project.
- Prepare progress reports.

2. FINANCE MANAGER

QUALIFICATIONS

- Degree in Economics or Finance or Business Administration specialising in Accounting and or a recognised professional qualification eg CA, ACCA, CIMA;
- Must be Computer literate;
- At least ten (10) years experience in public financial management.

MAIN DUTIES AND RESPONSIBILITIES

- Finance Manager will report to Project Manager and;
- Collate and analyse reports on financial systems study and related subjects;
- Liaise with MDAs and MMDAs on specific aspects of the project as may be directed by the Project Manager;
- Develop action/work programmes;
- Prepare progress reports.

3. INFORMATION TECHNOLOGY MANAGER

QUALIFICATIONS

- Degree in Information Technology and appreciable knowledge in Financial Management;
- At least five (5) years post qualification experience.

DUTIES AND RESPONSIBILITIES

- The Information Technology Manager will report to the Project Manager and
- Design an efficient system that will make for timely and accurate reporting of all financial data;
- Liaise with MDAs and MMDAs on specific aspects of the project as may be directed by the Project Manager;
- Ensure effective operation of the management information system;
- Co-ordinate all aspects of information management technology of the project.

OTHER INFORMATION

DUTY STATION:

Accra, Ghana

SALARY AND BENEFITS:

Attractive and comparable to those offered by other international institutions.

TERMS OF APPOINTMENT:

An initial two (2) years contract appointment renewable for a further two (2) years.

Applications with Curriculum Vitae and copies of relevant Certificates and names, addresses and telephone numbers of three referees should be submitted not later than NOVEMBER 15, 1995 to:

PROFESSOR ATO GHARTY

THE PFMRP, CO-ORDINATOR, CONTROLLER & ACCOUNTANT-GENERAL'S DEPARTMENT
PO BOX M79 ACCRA, GHANA FAX NO: 233 21 668158

Research Manager

The world's leading media research and consulting firm, Frank N. Magid Associates, is expanding its London office. We are seeking an acknowledged expert to manage and continue to develop our research department. Our growing worldwide client base requires the finest in research design and execution, and we require your expertise to enhance our already sophisticated consumer research.

Minimum qualifications for this newly created manager of research position are an advanced degree, Ph.D. in psychology, social science or statistical field or an MBA in international business preferred; a proven reputation as an innovator in behavioural, attitudinal, perceptual or psychological research design; strong desire to move your laboratory concepts into commercial application; experience maintaining P & L and budgeting for a large division of a company, a history of managing a staff, and extensive experience in survey design. Five years of experience in research, broadcast management telecommunications or a related field in an international company is a plus, as well as fluency in German, Spanish, Mandarin or French.

Please respond in confidence including your curriculum vitae, three references and the most recently published writing to:

Amy Jo Remmer, Corporate Recruiter,
Frank N. Magid Associates Ltd, 12 Markham Street, London W1R 9PL
An Equal Opportunity Employer

ACCOUNTANCY APPOINTMENTS

GROUP TREASURER

Salary negotiable to £80,000 pa

Our client is an expanding, UK owned, industrial public company operating in over 30 countries. The company has an annual turnover of £1 billion and an impressive record of profit growth. Following a very successful major acquisition during 1994, the Group is now preparing to take the next step in its expansive growth strategy.

Reporting to the Group Finance Director and based in London, you will create the strong Treasury function that is needed to support a business that is growing internationally both organically and by acquisition.

You will probably be a graduate qualified accountant and ACT in your early 30s on a career fast track, with at least two years' experience in a significant Treasury appointment of a well managed international organisation. The search is for a resourceful, creative, enthusiastic, determined self starter - someone who would be stimulated by the informal, fast moving, open style business environment.

Please write to us in strict confidence, stating age and current earnings quoting reference 95/45

Boyden

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REVISORE INTERNO

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LONDON

Competitive
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Benefits

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Based near London, the European audit team is young, multi-cultural and commercial. As a key member of this team and working closely with all levels of management, you will review operational and financial aspects of the activities in Europe with a clear focus on Italy (Florence, Milan and Turin). Trouble-shooting, systems development and special project work such as analysing business and technical accounting issues will be important aspects of this role. The successful candidate will therefore be:

- A qualified accountant or equivalent with at least 3 years auditing experience.
- Fluent in English and Italian.
- Refreshing the prospect of a multi-cultural role with approximately 40% international travel.

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The successful candidate will have the intelligence to conceptualise and implement with a capacity to interpret and guide on international tax issues and their implications on a US corporation (and vice-versa). A graduate ACA with 5+ years of corporate tax exposure from one of the big 6 and/or a large multinational corporation. Fluency in another European language would be useful. Technical skills will be high and the ability to establish a base of excellence that US Tax and Treasury management can call upon will be important.

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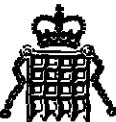
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The advertisement of 12 October for Deloitte & Touche Eastern Europe contained a fax number that has changed. CVs should be sent to fax number #42 (2) 232 6369 (Czech Republic). Please refer to last week's advertisement for further details.

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INTERNATIONAL OPERATIONAL REVIEW

WEST OF LONDON

Our client is an information technology company specialising in systems integration with world wide revenues in excess of \$4 billion. It is currently building an international operational review team headquartered in London. As a result, a number of exciting career development opportunities exist for ambitious and well qualified finance professionals.

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Interested individuals should forward a comprehensive CV

to Alan Hine ACA at Robert Walters Associates.

25 Bedford Street, London, WC2E 9HP. Fax: 0171-915 8714.

Internet: commerce@rwa.co.uk

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Candidates who should be aged 28-32, will ideally have an Accounting qualification and should have completed or be studying for the Associate or Membership examinations of the Association of Corporate Treasurers.

The successful candidate, who will be part of a team which works closely together, should have had a minimum of 2 years relevant experience in the treasury operations of an international group, should possess good communication skills and have had working experience of computer-based treasury systems.

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Alcan Aluminium considers building smelter in China

By Robert Gibbons in Montreal

Alcan Aluminium is considering building a 300,000-tonne-a-year smelter in Shanxi Province in central China.

Its associate is the China National Non-Ferrous Metals Industry Corporation (CNNC), a state agency.

A coal-fired power station with a capacity of 250MW would be built nearby and analysts estimated that the capital

cost of the two projects would be around the US\$1bn mark.

Alcan said that it was developing a project plan with its associate on which talks with government bodies and potential partners would be based. A full feasibility study would follow.

CNNC controls 65 per cent of China's non-ferrous metals output through 150 subsidiaries employing 1m people, said Alcan. In the aluminium sector it owns all China's alumina

(aluminium oxide) capacity and 60 per cent of its ingot capacity.

Before the second world war, Alcan owned part of a Shanghai aluminium rolling mill. In 1986 it joined CNNC in a joint venture making extrusion and building products. It has been shipping ingot to China for many years.

Its Japanese affiliate Nippon Light Metal has explored business opportunities in China with CNNC.

Demand from can makers 'to fall'

By Kenneth Gooding, Mining Correspondent

Demand for aluminium from manufacturers of beverage cans - accounting for about 20 per cent of total demand for the metal - will fall in the next five years after a decade of substantial growth, according to the CRU International consultancy organisation.

Aluminium can stock demand in the combined markets of the US, Japan and Europe has been rising at an annual average rate of 4.5 per cent.

But the metal's old adversary, tinplate, is resurgent in Europe and the PET (polyethylene terephthalate) beverage container is gaining widespread consumer acceptance

and is poised to gain market share in both the US and Europe, CRU suggests.

While there will be dramatic growth in emerging markets - CRU predicts by the year 2000 consumption of aluminium can stock in Brazil will quadruple to an annual 300,000 tonnes and consumption in China will triple to 400,000 tonnes - this will not be enough to compensate for the fall in the three big markets.

CRU sees aluminium ingot prices rising by about 40 per cent from the 1995 level against a rise of 15 per cent for tinplate, while PET resin will fall by 15 per cent. It suggests: "Can stock producers will have to trim their margins because they cannot risk a wholesale shift away from the aluminium

can. This is because the can stock market accounts for 3.4m tonnes of aluminium consumption world wide." A further redoubling of efforts to make aluminium cans lighter, to alleviate the impact of higher metal costs, must also be expected.

CRU indicates that can stock producers in the US would be vulnerable if the US dollar strengthened more than expected as they would lose many of their important export markets and might even become the target of European and Japanese exporters.

Aluminium Can Stock - 1995: Prices and competition in the short and medium terms. \$7,750 from CRU, 31 Mount Pleasant, London WC1X 0AD.

Irish farmers find strength in numbers

Geoff Tansey on the continuing growth of the country's agricultural co-operatives

Farmers the world over are noted for their individualism. And the Irish are no exception. But in Ireland that individualism is tempered with an appreciation of the value of strength in numbers.

Many Irish farmers both produce milk and, through membership of co-operatives, own the companies that process and sell dairy and other farm. And their horizons are widening. At the end of August the 5,600 members of the Waterford Foods co-op took control of The Cheese Company in the UK, bringing the combined annual turnover to more than £1bn.

This is the latest manifestation of a trend that began in the mid-1980s as the Republic of Ireland prepared to join the European Community, says Mr Greg Tierney, Secretary of the Irish Co-operative Organisation.

At that time some 185 dairy co-ops accounted for about 80 per cent of the milk produced in Ireland, and the ICO was proposing that that number should be greatly reduced. The idea met with considerable opposition at first, but by 1993 the number of co-ops had fallen to 35.

Five major co-ops dominated the south of the country, which is the key area, says Mr Tierney. "By the mid-1980s, some co-operatives' management felt restricted to the scale of development by not having access to relatively cheap funding." One, Kerry, established a wholly-owned subsidiary, registered as a public limited company. Rather than sell shares, it expanded its shareholding, which brought the overall co-op shareholding down to 85 per cent of the total. Quotation on the unlisted securities market began to give the co-op access to capital on the market.

At the same time, "existing members of the co-op, all executives and employees were offered the chance to invest in the PLC at attractive rates", says Mr Tierney. To everyone's

great surprise, he says, the farmers' section of the PLC was grossly oversubscribed - even though it had been hard to get farmers to invest in the co-op before that. Subsequent share placings left the farmers' controlling interest fall below 75 per cent and the company

the smallest in dairy terms, having expanded in other areas such as food ingredients - is nearest the lower limit. Now, he says, 57 per cent of shares are controlled by the co-op following its purchase of the Donut Corporation of America, a catering and food ingredients



Irish dairy farmers have grouped into fewer and larger co-operatives following EU accession

was listed on the Dublin and London stock markets.

Other co-ops - Waterford and Avonmore dairies and IWAS (a wholesale operation) - followed suit. One, Golden Vale, became a PLC with no intermediary. However, every member of the co-op became a member of Golden Vale Food Products as did the PLC, each with one vote, so ensuring farmer control.

Control is the crucial issue for co-op members, says Mr Tierney. When the PLC subsidiaries were established, each co-op amended its rules to retain a majority stake in the equity. Control could not be given up without the approval of two special general meetings, each with a 75 per cent majority in favour of change. At present, the Kerry co-op

company, for \$450m - rather more than the £120m (\$1.6m) Waterford paid for the Cheese Company.

About 68 per cent of Waterford PLC is still owned by the co-op, says Mr Michael Patten, Waterford's corporate affairs manager. Waterford bought the cheese company to enhance its ability to contend with increasing concentration in the retail sector, to achieve benefits of scale and to gain direct access to the market to which 80 per cent of its production is exported.

Not every large co-op has gone for PLC status. Dairy Gold was formed from the merger of two co-operatives that opposed the stock market route. Now, says Mr Tierney of

"get all their profit via the price for milk", he says, but "if Waterford farmers get a 40c less for milk - then they get added value back through dividends."

The European Union is the biggest outlet for Irish food and agricultural products and within that the UK alone accounts for about a third of exports, says Mr Michael Duffy, chief executive of the Irish Food Board, which was set up at the end of 1994 to promote Irish Food and Drink abroad.

In February, the government announced a £540m National Food Development Plan for investment in the development of food, drink and agribusiness. This aims to increase overall gross output from £59bn

"Overall, though, he says, "the biggest support we've had in Ireland has been the co-ops, originally very small but now very big businesses that have moved into pigmeat and beef processing too."

Tate and Lyle in Vietnam sugar venture

By Jeremy Grant in Hanoi

Tate and Lyle, the British sugar company, said yesterday it had signed a \$71.5m joint venture contract with a Vietnamese company to grow and refine sugar-cane for sale to the Vietnamese market.

The joint venture would initially plant 15,000 hectares of seed cane at a site in Nghe An province 250km south of Hanoi, rising to 30,000 hectares later, said Mr Peter Etherley, managing director of Tate and

Lyle's international sugar investment. Eventual annual output of raw and refined sugar would be 55,000 tonnes.

The venture would require an investment licence from the Vietnamese authorities before it could go ahead.

Hanoi has been trying to attract foreign investment into its sugar sector as a way of reducing dependence on imports, put at 160,000 tonnes in the first eight months of this year, compared with an earlier, government-set quota of

140,000 tonnes for the whole year. Demand from Vietnamese soft drinks, dairy and confectionery companies is soaring.

Tate and Lyle is the fourth foreign company to decide to invest in Vietnamese sugar this year and it is considering further projects in Vietnam. Mr Etherley said. France's Sucrerie de Bourbon, India's Nagarjuna and a consortium of Taiwanese companies have invested a total of \$178m in the sector.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Cash 3 mths

Close 1821-32 1869-70

Previous 1821-32 1869-70

High/Low 1821-32 1869-70

AM Official 1825-26 1862-63

Kerb close 211.153 1871-2

Open int. 56,590

Total daily turnover 56,590

ALUMINIUM ALLOY (\$ per tonne)

Close 1285-95 1425-30

Previous 1285-95 1425-30

High/Low 1285-95 1425-30

AM Official 1285-95 1425-30

Kerb close 1415-25 1430-40

Open int. 3,060

Total daily turnover 2,057

LEAD (\$ per tonne)

Close 640-50 648-45

Previous 651-55 650-51

High/Low 651-55 650-51

AM Official 651-55 650-51

Kerb close 641-42 647-8

Open int. 32,710

Total daily turnover 7,303

NICKEL (\$ per tonne)

Close 7870-80 7905-10

Previous 7870-80 7905-10

High/Low 7870-80 7905-10

AM Official 7870-80 7905-10

Kerb close 7870-80 7905-10

Open int. 44,678

Total daily turnover 10,717

TIN (\$ per tonne)

Close 6105-15 6175-80

Previous 6120-25 6185-90

High/Low 6120-25 6185-90

AM Official 6120-25 6185-90

Kerb close 6120-25 6185-90

Open int. 18,780

Total daily turnover 3,117

ZINC, special high grade (\$ per tonne)

Close 964.5-65.5 969-80

Previous 964.5-65.5 969-80

High/Low 964.5-65.5 969-80

AM Official 964.5-65.5 969-80

Kerb close 964.5-65.5 969-80

Precious Metals continued

GOLD COMEX (100 Troy oz; \$ per oz)

Sett. Day's price change High Low Vol

Oct 381.8 -1.9 381.8 381.6 28 344

Nov 382.8 -1.1 382.8 382.6 28 344

Dec 383.8 -1.1 383.8 383.6 28 344

Jan 384.8 -1.1 384.8 384.6 28 344

Feb 385.8 -1.1 385.8 385.6 28 344

Mar 386.8 -1.1 386.8 386.6 28 344

Apr 387.8 -1.1 387.8 387.6 28 344

May 388.8 -1.1 388.8 388.6 28 344

Jun 389.8 -1.1 389.8 389.6 28 344

Jul 390.8 -1.1 390.8 390.6 28 344

Aug 391.8 -1.1 391.8 391.6 28 344

Sep 392.8 -1.1 392.8 392.6 28 344

Oct 393.8 -1.1 393.8 393.6 28 344

Nov 394.8 -1.1 394.8 394.6 28 344

Dec 395.8 -1.1 395.8 395.6 28 344

Jan 396.8 -1.1 396.8 396.6 28 344

Feb 397.8 -1.1 397.8 397.6 28 344

Mar 398.8 -1.1 398.8 398.6 28 344

Apr 399.8 -1.1 399.8 399.6 28 344

May 400.8 -1.1 400.8 400.6 28 344

Jun 401.8 -1.1 401.8 401.6 28 344

Jul 402.8 -1.1 402.8 402.6 28 344

Aug 403.8 -1.1 403.8 403.6 28 344

Sep 404.8 -1.1 404.8 404.6 28 344

Oct 405.8 -1.1 405.8 405.6 28 344

Nov 406.8 -1.1 406.8 406.6 28 344

Dec 407.8 -1.1 407.8 407.6 28 344

Jan 408.8 -1.1 408.8 408.6 28 344

Feb 409.8 -1.1 409.8 409.6 28 344

Mar 410.8 -1.1 410.8 410.6 28 344

Apr 411.8 -1.1 411.8 411.6 28 344

May 412.8 -1.1 412.8 412.6 28 344

Jun 413.8 -1.1 413.8 413.6 28 344

Jul 414.8 -1.1 414.8 414.6 28 344

Aug 415.8 -1.1 415.8 415.6 28 344

Sep 416.8 -1.1 416.8 416.6 28 344

Oct 417.8 -1.1 417.8 417.6 28 344

Nov 418.8 -1.1 418.8 418.6 28 344

Dec 419.8 -1.1 419.8 419.6 28 344

Jan 420.8 -1.1 420.8 420.6 28 344

Feb 421.8 -1.1 421.8 421.6 28 344

Mar 422.8 -1.1 422.8 422.6 28 344

Apr 423.8 -1.1 423.8 423.6 28 344

May 424.8 -1.1 424.8 424.6 28 344

Jun 425.8 -1.1 425.8 425.6 28 344

Jul 426.8 -1.1 426.8 426.6 28 344

Aug 427.8 -1.1 427.8 427.6 28 344

GRAINS AND OIL SEEDS

WHEAT LCE (\$ per tonne)

Sett. Day's price change High Low Vol

Oct 118.75 +0.25 119.00 118.50 5,107

Nov 118.75 +0.25 119.00 118.50 5,107

Dec 118.75 +0.25 119.00 118.50 5,107

Jan 118.75 +0.25 119.00 118.50 5,107

Feb 118.75 +0.25 119.00 118.50 5,107

Mar 118.75 +0.25 119.00 118.50 5,107

Apr 118.75 +0.25 119.00 118.50 5,107

May 118.75 +0.25 119.00 118.50 5,107

Jun 118.75 +0.25 119.00 118.50 5,107

Jul 118.75 +0.25 119.00 118.50 5,107

Aug 118.75 +0.25 119.00 118.50 5,107

Sep 118.75 +0.25 119.00 118.50 5,107

Oct 118.75 +0.25 119.00 118.50 5,107

Nov 118.75 +0.25 119.00 118.50 5,107

Dec 118.75 +0.25 119.00 118.50 5,107

Jan 118.75 +0.25 119.00 118.50 5,107

Feb 118.75 +0.25 119.00 118.50 5,107

Mar 118.75 +0.25 119.00 118.50 5,107

Apr 118.75 +0.25 119.00 118.50 5,107

May 118.75 +0.25 119.00 118.50 5,107

Jun 118.75 +0.25 119.00 118.50 5,107

Jul 118.75 +0.25 119.00 118.50 5,107

Aug 118.75 +0.25 119.00 118.50 5,107

Sep 118.75 +0.25 119.00 118.50 5,107

Oct 118.75 +0.25 119.00 118.50 5,107

Nov 118.75 +0.25 119.00 118.50 5,107

Dec 118.75 +0.25 119.00 118.50 5,107

Jan 118.75 +0.25 119.00 118.50 5,107

Feb 118.75 +0.25 119.00 118.50 5,107

Mar 118.75 +0.25 119.00 118.50 5,107

Apr 118.75 +0.25 119.00 118.50 5,107

May 118.75 +0.25 119.00 118.50 5,107

Jun 118.75 +0.25 119.00 118.50 5,107

Jul 118.75 +0.25 119.00 118.50 5,107

Aug 118.75 +0.25 119.00 118.50 5,107

Sep 118.75 +0.25 119.00 118.50 5,107

Oct 118.75 +0.25 119.00 118.50 5,107

Nov 118.75 +0.25 119.00 118.50 5,107

Dec 118.75 +0.25 119.00 118.50 5,107

Jan 118.75 +0.25 119.00 118.50 5,107

Feb 118.75 +0.25 119.00 118.50 5,107

Mar 118.75 +0.25 119.00 118.50 5,107

Apr 118.75 +0.25 119.00 118.50 5,107

May 118.75 +0.25 119.00 118.50 5,107

Jun 118.75 +0.25 119.00 118.50 5,107

Jul 118.75 +0.25 119.00 118.50 5,107

Aug 118.75 +0.25 119.00 118.50 5,107

SOFTS

COCOA LCE (\$/tonne)

Sett. Day's price change High Low Vol

Oct 919 +15 920 924 2,329 23,072

Nov 949 +14 949 953 3,248 32,680

Dec 965 +12 966 972 6,011 15,269

Jan 981 +11 981 987 10,192 4,948

Feb 998 +11 998 1,004 16,124 2,124

MARKETS REPORT

D-Mark lifted by strong German monetary growth

By Graham Bowley

The D-Mark advanced on the foreign exchanges yesterday after signs of stronger growth in German money supply increased scepticism about future cuts in German interest rates.

It gained ground against the dollar and against most other European currencies as the Bundesbank's decision to leave interest rates unchanged at its council meeting reinforced the view that German rates could be on hold for some time yet.

The Swiss franc was among those hardest hit by the D-Mark's strength amid some speculation of a move in Swiss interest rates. Against the D-Mark, it finished at DM1.227, compared with DM1.231 at the previous close.

But the D-Mark's rise was most marked against the yen. It rose to new recent highs against the Japanese currency before finishing at ¥70.77. Analysts said traders

could be aiming to push the D-Mark to a target rate of ¥73 against the yen.

The only exception to the general picture of D-Mark ascendancy was in Sweden, where the Swedish krona continued to register strong gains. It closed at SKr4.793 from SKr4.816.

Against the dollar, the D-Mark closed at DM1.414, compared with DM1.423 at the previous close.

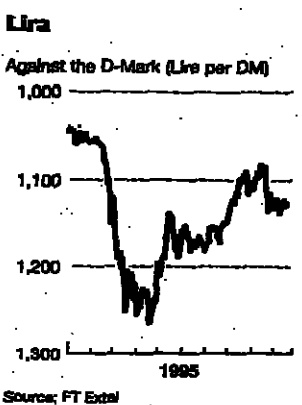
Starting fell back against the D-Mark after official figures showed that growth in the UK money supply was slower last month. The M4 measure of the

DM2.2233, from DM2.2344, against the D-Mark. But it gained ground against the dollar, closing in London at \$1.5715 from \$1.5697.

The dollar suffered a gradual decline against the D-Mark throughout the European session as Wednesday's gains on the back of the sharp improvement in the trade deficit were unwound.

But the trade figures did continue to have an impact on the D-Mark/yen cross-rate. The figures, which were seen as positive for the dollar versus the yen, and the German money supply data, which boosted the D-Mark, combined to push the German currency to new highs against the yen.

Some dealers said that the dollar's current position continued to look fragile. "The markets are not convinced that a turnaround in the US trade gap is imminent," said Mr Neil MacKinnon, chief economist at Citibank in London.



month, compared with 0.3 per cent in August - provided the strongest downward pressure on the dollar.

Against the yen, the dollar lost some ground, finishing at ¥100.65 from ¥100.75.

Most European currencies lost ground to the D-Mark. In Italy, political uncertainty continued to hang over the lira after Mr Filippo Mancuso, justice minister, lost a vote of no confidence in the Italian senate. The lira finished at L1.128 against the D-Mark, down from L1.127 at the previous European close.

The French franc found some support from strong industrial output data before falling back after the German money supply figures and the Bundesbank's decision on interest rates boosted the D-Mark.

Analysts said the franc still looks vulnerable to further weakness. They said there are continuing worries over the

government's ability to maintain high interest rates while unemployment remains high and there is concern over lack of progress on budget reform.

The franc closed in London at FFf3.509 from FFf3.506, against the D-Mark.

In the UK, data for September due today is expected to confirm the recent trend of a widening of the UK visible trade deficit with countries outside the EU. But analysts said that this is unlikely to exert any significant downward pressure on sterling.

The Bank of England provided assistance of a forecast towards clearing a 2897m shortage of £300m in its daily money market operations.

POUND SPOT FORWARD AGAINST THE POUND

	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change
Europe	(Sch)	15.6300	-0.0005	313	467	15.7231	15.6300	15.6300	2.3	15.55	2.3	107.2			
Austria	(Sch)	45.7378	-0.0008	004	751	45.9560	45.7378	45.9560	2.5	45.928	2.5	44.7178	2.2	108.9	
Belgium	(Bfr)	6.6338	-0.0018	287	309	6.6991	6.6338	6.6991	1.1	6.6296	1.1	6.5471	1.0	110.2	
Denmark	(DKr)	6.8285	-0.0015	786	815	6.7310	6.8285	6.7310	0.9	6.673	0.7	6.5701	0.1	108.8	
France	(FFr)	7.7890	-0.0041	945	015	7.8271	7.7890	7.8271	0.1	7.8105	0.6	7.8051	-0.1	109.8	
Germany	(DM)	2.2223	-0.0011	212	233	2.2348	2.2223	2.2348	2.2	2.2378	2.6	2.1988	2.5	112.6	
Greece	(Dr)	385.170	-0.0003	775	167	387.600	385.170	387.600	1.0	387.600	0.5	387.600	0.5	107.2	
Ireland	(Ir£)	0.9784	-0.0003	775	167	0.9784	0.9784	0.9784	1.0	0.9784	0.5	0.9784	0.5	107.2	
Italy	(L)	2507.01	-0.0010	480	923	2505.00	2507.01	2505.00	-0.5	2505.00	-0.5	2505.00	-0.5	107.2	
Luxembourg	(Lfr)	45.7378	-0.0008	004	751	45.9560	45.7378	45.9560	2.5	45.928	2.5	44.7178	2.2	108.9	
Netherlands	(Gld)	2.4894	-0.0017	890	807	2.5012	2.4894	2.5012	0.1	2.479	2.8	2.4258	2.6	109.8	
Norway	(Nkr)	9.7803	-0.0006	748	357	9.8704	9.7803	9.8704	1.0	9.745	1.4	9.5706	1.1	109.5	
Portugal	(Esc)	234.232	-1.192	079	385	235.905	234.232	235.905	-0.7	235.905	-0.7	235.905	-0.7	109.5	
Spain	(Ptas)	182.116	-1.044	008	224	183.177	182.116	183.177	-0.2	183.177	-0.2	183.177	-0.2	109.5	
Sweden	(Skr)	10.6486	-0.0007	378	600	10.7479	10.6486	10.7479	-0.1	10.655	-0.3	10.6788	-0.3	109.5	
Switzerland	(Sfr)	1.8112	-0.0004	086	125	1.8188	1.8112	1.8188	0.4	1.7922	4.2	1.7988	0.4	115.5	
UK	(£)	1.2084	-0.0003	075	082	1.2185	1.2084	1.2185	1.1	1.205	1.1	1.1957	1.1	107.2	
SDR	(S)	1.05015	-0.0003	075	082	1.2185	1.05015	1.2185	1.1	1.205	1.1	1.1957	1.1	107.2	

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change
Australia	(A\$)	9.8517	-0.0055	498	534	10.0125	9.8517	10.0125	1.8	9.9085	1.8	9.7972	1.6	107.0	
Belgium	(Bfr)	29.1045	-0.0005	500	190	29.2800	29.1045	29.2800	1.7	28.9845	1.7	28.9845	1.7	109.3	
Denmark	(DKr)	5.4840	-0.0028	925	955	5.5238	5.4840	5.5238	0.2	5.4905	0.3	5.5	-0.1	108.9	
France	(FFr)	4.9822	-0.0013	517	587	4.9822	4.9822	4.9822	0.1	4.9822	0.1	4.9822	0.1	109.3	
Germany	(DM)	1.4141	-0.0004	138	143	1.4235	1.4141	1.4235	0.1	1.4075	1.9	1.389	1.8	111.7	
Greece	(Dr)	232.340	-1.2	280	380	234.110	232.340	234.110	-0.9	237.285	-0.5	250.74	-7.9	68.8	
Ireland	(Ir£)	1.0000	-0.0014	082	072	1.0000	1.0000	1.0000	-0.1	1.0000	-0.1	1.0000	-0.1	107.2	
Italy	(L)	1.9553	-0.0005	440	420	1.9553	1.9553	1.9553	0.1	1.9553	0.1	1.9553	0.1	109.3	
Luxembourg	(Lfr)	29.1045	-0.0005	500	190	29.2800	29.1045	29.2800	1.7	28.9845	1.7	28.9845	1.7	109.3	
Netherlands	(Gld)	1.5841	-0.0008	837	844	1.5841	1.5841	1.5841	0.1	1.5841	0.1	1.5841	0.1	109.3	
Norway	(Nkr)	6.2285	-0.0006	220	250	6.2285	6.2285	6.2285	0.7	6.2285	0.7	6.2285	0.7	109.3	
Portugal	(Esc)	148.050	-0.0005	000	100	148.050	148.050	148.050	-0.1	148.050	-0.1	148.050	-0.1	109.3	
Spain	(Ptas)	122.250	-0.0005	220	250	122.250	122.250	122.250	-0.1	122.250	-0.1	122.250	-0.1	109.3	
Sweden	(Skr)	6.7782	-0.0007	712	812	6.7782	6.7782	6.7782	-0.3	6.7782	-0.3	6.7782	-0.3	109.3	
Switzerland	(Sfr)	1.5125	-0.0005	020	030	1.5125	1.5125	1.5125	0.7	1.5125	0.7	1.5125	0.7	115.2	
UK	(£)	1.5715	-0.0010	710	720	1.5715	1.5715	1.5715	0.4	1.5692	0.4	1.5692	0.4	109.3	
SDR	(S)	1.3005	-0.0002	000	010	1.3005	1.3005	1.3005	-0.4	1.3016	-0.3	1.3016	-0.3	109.3	

CROSS RATES AND DERIVATIVES

	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change
Belgium	(Bfr)	100	18.87	17.05	4.850	2.138	5491	5.442	21.38	512.0	420.0	23.28	3.859	2.185	4.591
Denmark	(DKr)	52.98	10.10	8.033	2.574	1.133	2804	2.883	11.39	271.3	222.5	12.34	2.088	1.188	2.433
France	(FFr)	58.86	11.07	10.249	1.254	3815	3.182	12.54	300.3	246.3	15.88	2.222	1.282	2.883	2.018
Germany	(DM)	20.55	3.885	3.009	1	0.440	1129	1.120	4.400	38.45	4.783	0.815	0.450	0.945	0.707
Italy	(L)	48.712	8.827	7.973	2.772	1	2.593	2.545	10.00	238.5	10.86	1.852	1.022	2.147	1.818
Netherlands	(Gld)	1.824	0.344	0.311	0.089	0.039	100	0.089	0.344	7.883	0.423	0.072	0.040	0.084	0.083
Norway	(Nkr)	16.38	3.489	3.133	0.889	0.389	1007	3.589	94.08	77.18	4.278	0.728	0.402	0.844	0.632
Portugal	(Esc)	25.26	4.767	4.308	1.227	0.540	1384	1.374	5.400	129.3	108.1	5.881	1	1.052	1.190
Spain	(Ptas)	26.81	4.994	4.309	0.948	0.418	1070	1.063	4.176	100	82.02	4.247	0.773	0.427	0.877
Sweden	(Skr)	42.85	8.108	7.322	2.089	0.918	2334	2.337	8.103	219.9	182.4	10	1.700	0.889	1.972
Switzerland	(Sfr)	45.7378	4.767	4.308	1.227	0.540	1384	1.374	5.400	129.3	108.1	5.881	1	1.052	1.190
UK	(£)	45.7378	4.767	4.308	1.227	0.540	1384	1.374	5.400	129.3	108.1	5.881	1	1.052	1.190
US	(\$)	28.10	5.482	4.981	1.413	0.622	1585	1.585	8.221	148.0	122.2	8.775	1.192	0.886	1.395
Japan	(¥)	29.91	5.457	4.980	1.405	0.618	1585	1.585	8.221	148.0	122.2	8.775	1.192	0.886	1.395
SDR	(S)	37.86	7.147	6.455	1.839	0.810	2075	2.080	8.008	193.9	159.0	8.915	1.489	0.828	1.738

EXCHANGE CROSS RATES

	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change	Oct 19	Close	Change
Belgium	(Bfr)	100	18.87	17.05	4.850	2.138	5491	5.442	21.38	512.0	420.0	23.28	3.859	2.185	4.591
Denmark	(DKr)	52.98	10.10	8.033	2.574	1.133	2804	2.883	11.39	271.3	222.5	12.34	2.088	1.188	2.433
France	(FFr)	58.86	11.07	10.249	1.254	3815	3.182	12.54	300.3	246.3	15.88	2.222	1.282	2.883	2.018
Germany	(DM)	20.55	3.885	3.009	1	0.440	1129	1.120	4.400	38.45	4.783	0.815	0.450	0.945	0.707
Italy	(L)	48.712	8.827	7.973	2.772	1	2.593	2.545	10.00	238.5	10.86	1.852	1.022	2.147	1.818
Netherlands	(Gld)	1.824	0.344	0.311	0.089	0.039	100	0.089	0.344	7.883	0.423	0.072	0.040	0.084	0.083
Norway	(Nkr)	16.38	3.489	3.133	0.889	0.389	1007	3.589	94.08	77.18	4.278	0.728	0.402	0.844	0.632
Portugal	(Esc)	25.26	4.767	4.308	1.227	0.540	1384	1.374	5.400	129.3	108.1	5.881	1	1.052	1.190
Spain	(Ptas)	26.81	4.994	4.309	0.948	0.418	1070	1.063	4.176	100	82.02	4.247	0.773	0.427	0.877
Sweden	(Skr)	42.85	8.108	7.322	2.089	0.918	2334	2.337	8.103	219.9	182.4	10	1.700	0.889	1.972
Switzerland	(Sfr)	45.7378	4.767	4.308	1.227	0.540	1384	1.374	5.400	129.3	108.1	5.881	1	1.052	1.190
UK	(£)	45.7378	4.767	4.308	1.227	0.540	1384	1.374	5.400	129.3	108.1	5.881	1	1.052	1.190
US	(\$)	28.10	5.482	4.981	1.413	0.622	1585	1.585	8.221	148.0	122.2	8.775	1.192	0.886	1.395
Japan	(¥)	29.91	5.457	4.980	1.405	0.618	1585	1.585	8.221	148.0	122.2	8.775	1.192	0.886	1.395
SDR	(S)	37.86	7.147	6.455	1.839	0.810	2075	2.080	8.008	193.9	159.0	8.915	1.489	0.828	1.738

EMERGENCY CURRENCY UNIT RATES

FIS INTERNATIONAL EUROPEAN CURRENCY UNIT RATES											
Oct 19	U.S. cent. rate	Rate against U.S.	Change on day	% +/- on cent. rate	% spread v. w.f. rate	Div. int.					
Netherlands	2.15214	2.06238	-.00915	-.28	6.73	21					
Belgium	39.9800	38.4321	-.00124	-.25	6.37	18					
Germany	10.1900	1.88915	-.00014	-.24	8.10	22					
France	13.4335	13.1477	-.00286	-.21	6.06	16					
Spain	182.493	161.555	-.014	-.58	4.37	4					
Denmark	7.23580	7.25748	-.000087	-.39	4.18	3					
United Kingdom	196.782	196.872	-.038	5.55	3.20	4					
Sweden	1.65700	6.59768	-.000448	-.23	1.31	29					
Ireland	0.782214	0.822089	-.000347	3.77	0.00	-25					
NON ERM MEMBERS											
Switzerland	250.867	308.948	-.806	4.77	-.98	-					
Italy	2106.15	210.872	+.022	0.12	3.64	-					
U.S.	0.786552	0.84000	-.002403	6.78	-2.83	-					
U.S. cent. rates set by the European Commission. Circled rates are in descending relative strength.											
Percentage change for the day. Percent change denotes a weekly percentage. Downward shows the ratio between bid and spread; the percentage difference between the actual market and U.S. cent. rates. Downward shows the ratio between bid and spread; the percentage difference between the actual market and U.S. cent. rates.											
Percentages are based on the maximum permitted percentage (percentage of the currency's market rate from its U.S. cent. rate).											
11/7/74 New York and Spain lists suspended from ERU. Adjustment calculated by the Financial Times.											
■ PHILADELPHIA DEU 2/5 OTCUS \$31.250 (cents per pound)											
CALLS											
Strike	Oct		Nov		Dec						
1.50	2.91	3.53	4.01	0.21	0.88	1.54					
1.54	2.91	3.53	4.01	0.21	0.88	1.54					
1.58	2.91	3.53	4.01	0.21	0.88	1.54					
1.62	2.91	3.54	2.84	0.80	1.74	2.36					
1.50	1.59	1.24	2.39	1.28	2.24	2.83					
1.54	1.59	1.24	1.87	1.89	2.52	3.59					
1.58	1.59	1.42	1.85	1.89	2.77	4.01					
Puts											
Strike	Oct		Nov		Dec						
1.50	2.91	3.53	4.01	0.21	0.88	1.54					
1.54	2.91	3.53	4.01	0.21	0.88	1.54					
1.58	2.91	3.53	4.01	0.21	0.88	1.54					
1.62	2.91	3.54	2.84	0.80	1.74	2.36					
1.50	1.59	1.24	2.39	1.28	2.24	2.83					
1.54	1.59	1.24	1.87	1.89	2.52	3.59					
1.58	1.59	1.42	1.85	1.89	2.77	4.01					
P.S. 10/20/74. Oct. 19, 1974. P.S. 10/20/74. P.S											

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4378 for more details.

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LONDON STOCK EXCHANGE

MARKET REPORT

Lack of follow-through halts market's advance

By Steve Thompson,
UK Stock Market Editor

An inevitable flurry of profit-taking took the leading UK equities back from their hard won record levels yesterday.

A broad retreat across the stock market was said to have been partly due to profit-taking but also to the increased nervousness affecting Wall Street and bond markets.

In the background, the recent concerns about currencies put renewed pressure on some of the continental European stock markets. Some international strategists talked of switching out of vulnerable, overbought markets and

into so-called safe haven areas.

At the end of a session featured by disappointingly low turnover, the FT-SE 100 index settled a net 14.4 lower at 3,578.6. There was more comfort for holders of second-tier stocks, with the FT-SE Mid 250 index finishing the day only 3.1 off at 3,938.2.

There was also an element of disappointment at the more speculative end of the market with the absence of any of the much rumoured takeover bids expected by many in the financial sector. And dealers began to adopt a cautious stance in equities ahead of the expiry today of October index options.

Traders said that, given a reasonable performance by Wall Street and the bond market, the FT-SE 100 should be in good enough form to enable dealers to pin the expiry around the 3,600 level. Thereafter, the market is expected to make further progress.

Bank shares have been racing ahead, ever since the proposed link-up between Lloyds Bank and TSB at the beginning of last week, while many of the fund management stocks have surged on talk of imminent bids from home and abroad. Insurances are the latest stocks to attract the attention of speculators who see the sector as ripe for consolidation.

The day's economic news from Europe and the US caused only minor ripples across the market. In the UK, the M4 money supply figures were easily absorbed, while news from the US of an increase in the prices paid component of the Philadelphia Fed survey caused few problems in the US bond market.

The FT-SE Mid 250's good showing owed much to some excellent gains in the fund management sector, where Gartmore, in which Banque Indosuez's 75 per cent stake is up for sale, figured prominently. M&G was another stock to attract keen support.

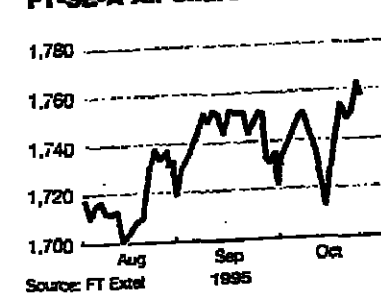
Pearson, the media group which owns the Financial Times, was the

second-best performer in the FT-SE 100, with the market full of stories of break-up valuations, ranging from 550p to 900p a share.

On the downside, Smith & Nephew, the healthcare group, was hit by news that Johnson & Johnson, the US group long seen as a potential bidder for the UK group, had bid \$1.6bn for Cordis, the US medical company, thereby diminishing hopes of a move against S&N.

Turnover reached 639.7m shares, well down from recent levels of activity in the market. Customer business on Wednesday was worth £1.5bn, a disappointment to many who had expected the total to exceed £2bn.

FT-SE-A All-Share index



Source: FT Data

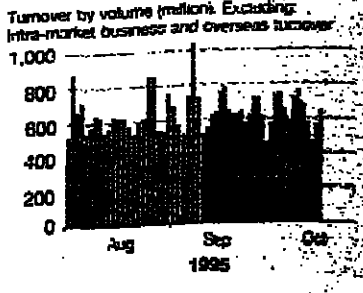
Indices and ratios	FT-SE 100	FT-SE Mid 250	FT-SE-A All-Share	FT-SE-A All-Share yield
	3578.6	3938.2	3757.3	3.80
	-14.4	-3.1	-5.9	(3.79)
	1779.4	1779.4	1779.4	
	3578.6	3938.2	3757.3	

Best performing sectors	Other Financial	Media	Banking	Insurance	Leisure & Hotels
	+0.9	+0.5	+0.1	+0.1	+0.1

Worst performing sectors

Gas Distribution	Tobacco	Retailers, Food	Health Care	Engineering, Vehicles
-2.2	-1.8	-1.1	-1.0	-0.8

Equity shares traded



Turnover by volume millions. Excluding intra-market business and overseas turnover.

FT Ordinary index	2651.2	+15.3
FT-SE New Fin p/e	17.01	(17.03)
FT-SE 100 Div Dec	3608.0	-20.0
10 yr Gilt yield	8.07	(8.05)
Long gilt/yield ratio	2.20	(2.21)

1 Gas Distribution	-2.2
2 Tobacco	-1.8
3 Retailers, Food	-1.1
4 Health Care	-1.0
5 Engineering, Vehicles	-0.8

FUTURES AND OPTIONS

■ FT-SE 100 INDEX FUTURES (LIFTS) £25 per full index point

	Open	Sett price	Change	High	Low	Est vol	Open int
Dec	3622.0	3608.0	-20.0	3628.0	3597.0	11270	6577
Mar		3608.0	-20.0			0	0
Jun		3608.0	-20.0			0	0

■ FT-SE MID 250 INDEX FUTURES (LIFTS) £10 per full index point

	Open	Sett price	Change	High	Low	Est vol	Open int
Dec	3938.0	3938.0	-5.0			0	3538

■ FT-SE 100 INDEX OPTION (LIFTS) £10 per full index point

■ FT-SE 100 INDEX OPTION (LUFFE) (3579) £10 per full index point																
	3400		3450		3500		3550		3600		3650		3700		3750	
	C	P	C	P	C	P	C	P	C	P	C	P	C	P	C	P
Oct	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Nov	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Dec	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Jan	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Feb	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Mar	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Apr	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
May	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Jun	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Jul	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Aug	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Sep	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Oct	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Nov	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Dec	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Jan	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Feb	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Mar	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Apr	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
May	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Jun	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
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Sep	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Oct	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Nov	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Dec	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
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Mar	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Apr	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
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Feb	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
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Jun	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
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Dec	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Jan	18	110	110	110	110	110	110	110	110	110	110	110	110	110	110	110
Feb	18	110	110	110	110	110	110	110	110	110	110</					

WORLD STOCK MARKETS

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INDICES

[illegible]

INDEX FUTURES

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US INDICES

Dow Jones	Oct 17	Oct 17	Oct 15	1995	Low	Share completed	
					High <td></td>		
Industrials	4777.52	4765.94	4784.38	4891.28	3922.08	4891.28	
				(1991)	(2001)	(1991)	
House Bonds	105.82	104.03	104.04	104.04	93.63	100.77	
				(1991)	(2001)	(1991)	
Transport	1834.62	1835.89	1840.48	1838.00	1473.19	2003.38	
				(1991)	(2001)	(1991)	
Utilities	216.68	216.74	217.82	217.44	193.03	226.45	
				(1991)	(2001)	(1991)	
DJ Ind. Div's High	4827.49	4821.26	4742.03	16747.80	(Theoretically)		
DJ Ind. Div's Low	4810.78	4776.11	4741.26	16747.80	(Theoretically)		
Standard & Poor's Composite 2	587.44	587.33	587.33	587.44	587.44	587.44	
				(1991)	(2001)	(1991)	
Industrials	587.7	585.77	591.11	587.7	546.28	587.7	
				(1991)	(2001)	(1991)	
Financial	61.50	61.24	61.18	61.28	41.54	61.29	
				(1991)	(2001)	(1991)	
NYSE Comp	314.28	314.10	312.89	314.28	292.73	314.28	
				(1991)	(2001)	(1991)	
NYSE Mid Cap	535.18	538.77	534.77	535.18	433.15	583.38	
				(1991)	(2001)	(1991)	
NASDAQ Comp	1045.37	1035.44	1037.13	1067.00	743.58	1067.48	
				(1991)	(2001)	(1991)	
■ RATIOS							
			Oct 13	Oct 26	Year ago		
Dow Jones Ind. Div. Yield			2.45	2.45	2.75		
			Oct 11	Oct 26	Year ago		
S & P Ind. Div. Yield			2.69	2.67	2.97		
S & P Ind. P/E Ratio			17.74	17.08	20.4	20.38	
■ NEW YORK ACTIVE STOCKS							
			Oct 18	Oct 17	Oct 16		
Wednesday	Stocks traded	Close price on day					
			● Volume (millions)				
				Oct 18	Oct 17	Oct 16	
All-items	115,540,000	724 +1	New York SE	41,280	32,945	298,648	
Consumer	8,550,220	949 +3%	Amex	23,748	18,017	34,329	
COMEX	7,340,000	94% +	NYSE	589,894	657,210	932,365	
Energy	5,490,000	224 -					
Metals	5,080,220	57% +1	Index				
Oil/Gas	4,850,500	58% -3%	Index	3,144	3,045	3,048	
Special-Themes	4,330,000	49% +4%	Index	1,053	1,084	1,002	
Digest-Stocks	4,330,400	924 +	Index	628	654	802	
NYSE	5,490,000	224 -	Index	218	198	197	
Telephones	3,862,900	28% +	Index	37	46	38	
■ S&P 500							
	Open	Lowest	Change	High	Low	Est. Vol. Open Int.	
Oct	590.95	590.95	-	591.40	598.35	77,702	189,111
Nov	595.50	595.75	-	595.10	594.30	222	9,045
■ S&P 500							
	Open	Lowest	Change	High	Low	Est. Vol. Open Int.	
Oct	1777.0	1801.0	+60	1805.0	1780.0	16,875	155,739
Nov	1820.0	1820.0	+60	1820.0	1820.0	2	4,412
On contract interest for previous day.							

Excluding loans, 2 industrial, plus utilities, financial and transportation.
 and lower are the averages of the highest and lowest prices realized during the day by each stock.
 (Specified by telephone) represent the highest and lowest values that the index has reached during the day.

YigwE3	820	-5.1
YichmBk	738	+2
YichmFib	546	+4

[illegible]

7.9	Brickman	0.70	—
	Buffel	18	—
	CMASol	4.40	+05

Deere	116 7/8	-90	100	78 5/8	94	54
Dow	116 1/2	-10	100	78 1/2	94	54
Eastman	116 1/2	-10	100	78 1/2	94	54
Exxon	116 1/2	-10	100	78 1/2	94	54
General	116 1/2	-10	100	78 1/2	94	54
IBM	116 1/2	-10	100	78 1/2	94	54
Johnson	116 1/2	-10	100	78 1/2	94	54
Kodak	116 1/2	-10	100	78 1/2	94	54
McDonald	116 1/2	-10	100	78 1/2	94	54
Merck	116 1/2	-10	100	78 1/2	94	54
Microsoft	116 1/2	-10	100	78 1/2	94	54
Motorola	116 1/2	-10	100	78 1/2	94	54
Procter	116 1/2	-10	100	78 1/2	94	54
Rockwell	116 1/2	-10	100	78 1/2	94	54
Schlumberger	116 1/2	-10	100	78 1/2	94	54
Spacelabs	116 1/2	-10	100	78 1/2	94	54
Union	116 1/2	-10	100	78 1/2	94	54
Wendover	116 1/2	-10	100	78 1/2	94	54
Wheat	116 1/2	-10	100	78 1/2	94	54
Windsor	116 1/2	-10	100	78 1/2	94	54

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4 pm class: October 19

Stock										Stock										Stock										Stock									
P/E										P/E										P/E										P/E									
12 18m High Low Last Change										12 18m High Low Last Change										12 18m High Low Last Change										12 18m High Low Last Change									
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4 pm close October 19

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AMERICA

Apple surprise helps weaken tech stocks

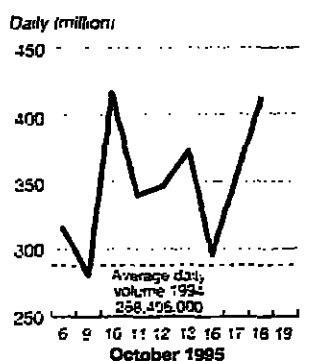
Wall Street

US shares were mostly flat in early trading yesterday, although the technology sector gave back some of the gains it had made earlier this week, writes Lisa Branten in New York.

The technology-rich Nasdaq composite shed 5.30 to 1,039.57 to put an end to the rally that led the index nearly 27 points higher on Tuesday and Wednesday. The Pacific Stock Exchange technology index gave up 1.1 per cent in early trading.

Leading the decline was Apple Computer, which gave investors a negative surprise late on Wednesday by reporting earnings of 48 cents a share

NYSE volume



for the fourth fiscal quarter, 4 cents a share lower than the mean analyst estimate. In early trading Apple shares were 6 per cent or \$2.40 cheaper at \$35.

Microsoft and Intel, the two largest companies on the Nasdaq, also slipped yesterday, giving back some of the strong gains made earlier this week after the software company and the semiconductor manufacturer reported stronger than expected earnings. Microsoft was off 8¢ to \$96.40 and Intel shed 8¢ to \$66.

Meanwhile, the Dow Jones Industrial Average improved 1.51 to 4,773.33 on the heels of modest gains in the bond market. The more broadly based Standard & Poor's 500 was off

0.48 to 587.01, while the American Stock Exchange composite was 2.32 lower at 532.86. Volume on the NYSE came to 331m shares.

Nokia, the Finnish cellular telephone and electronics company, plunged 15 per cent or \$10.40 to \$58.60 after reporting earnings growth of 58 per cent for the quarter.

In spite of the strong growth, the company's results were slightly below analysts' forecasts, which surprised investors accustomed to a company which normally beats expectations.

Motorola, Nokia's main competitor, fell 22¢ to \$55.40, partly because Nokia forecast weakness in its North American mobile telephone market.

Salomon Brothers, the US investment bank, shed \$1.10 to \$28.40 after announcing that Mr Warren Buffett would not convert his preferred stock into ordinary shares. That move was seen as a vote of no confidence in the company; but the shares got some support from the bank's strong earnings performance. Salomon reported earnings per share of \$2.10, more than double the mean forecast of 75 cents.

Cordis surged 25 per cent or \$21.10 to \$107.70 after Johnson & Johnson launched a hostile bid to take over the company. Shares in Johnson & Johnson added 5¢ to \$78.40 on the news.

Canada

Toronto was weak at midday, pulled lower by a falling gold shares sector, and the TSE 300 composite index declined 10.76 to 4,478.10.

In spite of the weakness of the sector, Bore-X Minerals shot forward C\$6.10 to C\$45 on the Alberta stock exchange; the gold company recently released drilling results suggesting that it might have found one of the world's largest gold mines.

Lossing stocks included the satellite television technology company Teccom Electronics, which recorded C\$1 to C\$17.10 on news that it planned a 4m-share offering in Canada and the US.

Mexico in early gain

Mexico City opened higher in thin trade on speculative buying ahead of third-quarter earnings and on optimism that the peso's recent weakness was over. The IPC index was up 18.57 to 2,351.01 by noon. Volume was low at 3m shares.

Traders said that investors were encouraged by the peso's gains on Wednesday following a rise in domestic interest rates. Early gainers included Cydassa, the paper and petrochemicals group, which appreciated by 2.1 per cent, and G. Mexico, the mining company, 1.6 per cent ahead.

S African golds weak again

Industrial shares ended their bull run in a volatile day's trading, while gold stocks had to contend with a bullion price which hit a six-week low.

The overall index fell 26.8 to 5,852.1, the industrials index dipped 5.5 to 7,511.5 and the golds index was 22.2 weaker at a five-month low of 1,360.1. Individual moves included Impala, which dropped R3.50

to R78.50, De Beers, down 90 cents at R103.75, Anglo, off R5 at R217 in trading worth more than R50m, and Riche-mont, R1.25 cheaper at R50.75.

In the golds sector, Vaal Reefs declined R2.50 to R218, Dries 50 cents to R44.25 and Freegold R1 to R37.

Elsewhere, Sasol slipped 75 cents to R31.50 and Rembrandt 75 cents to R32.75.

EUROPE

St-Gobain under pressure on economic woes

Saint-Gobain, the building materials group, came under pressure in PARIS as a French broker lowered its recommendation from "buy" to "sell". The change was in reaction to expectations of weaker medium term economic growth throughout the Continent.

A London-based analyst said that the company was closely tied to the economic cycle, and the most likely to be associated with the recent reduction of economic growth forecasts for France in particular. The shares fell FF12 to FF580.

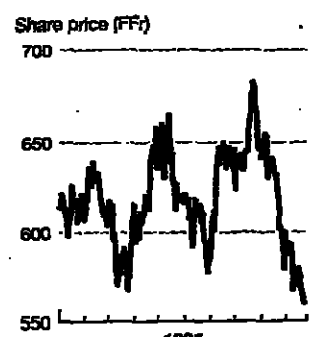
The CAC-40 index eased 13.36 to 1,757.30 in turnover of FF4.6bn. There was further gloom for carmakers with the publication of a 20 per cent fall in new car sales during the first half of the month. Peugeot lost FF27 to FF633 and Renault FF4.80 to FF457.70.

Pechiney dipped FF6 to FF227. After the close of trading there were unconfirmed reports that the government would start the privatisation process on November 27.

Considerable activity was also seen in Générale des Eaux, up FF18.90 to FF426.50, with one large block trade transacted ahead of today's first-half results.

FRANKFURT's blue chips were weighed down by cur-

Saint-Gobain



Source: FT East

rency considerations and the Dax index shed 21.48 to an this indicated 2,175.08, turnover falling from DM6bn to DM4.7bn. Volkswagen dropped DM10 to DM448.30 after a week of relative strength against other carmakers, and SAP preferred continued to mourn the third-quarter figures, down DM5.80 to DM206.40.

However, the real pain was in second line stocks. In construction, Hochtief, Holzmann and Bilfinger & Berger fell DM21 to DM605, and DM20 each to DM565 and DM544 respectively; in retailers, Asko lost another DM13 to DM655. With the Dax down 1.1 per

cent on the month so far, Hochtief was showing a fall of 14.2 cent. Mr Hans-Peter Wodnick, at Credit Lyonnais in Frankfurt, said that the German construction sector was in a recession which was going to be very deep, and costly, with no offset demand from the corporate or public sectors to balance a fall of 16 to 17 per cent in housing permissions so far this year. Asko, meanwhile, was off 24 per cent since September 30. There might be some hope for Kaufhof, said Mr Wodnick, as the ongoing quoted stock in the upcoming Metro/Kaufhof/Asko merger; but he saw no reason why Metro should be kind to Asko's outside shareholders.

AMSTERDAM did not like reports that the UK's committee on safety of medicines had issued a health warning on contraceptive pills manufactured by Akzo Nobel. The Dutch company declined FI2.50 to FI153.10, off a session's low of FI181.20.

Analysts commented that as a percentage of total sales the contribution from the UK was fairly small and, consequently, was unlikely to have a serious effect on earnings. The AEX index lost 1.29 to 456.48. Philips continued to weaken steadily throughout

FT-SE Actuaries Share Indices

	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12
FT-SE Actuaries 100	1408.46	1408.81	1407.36	1405.85	1404.99	1402.87	1401.84	1399.54
FT-SE Actuaries 200	1525.37	1525.51	1524.20	1522.84	1522.65	1519.86	1519.09	1516.67

FT-SE Actuaries 100: 1412.52, 1408.73, 1410.59, 1421.48, 1425.03, 1425.47, 1431.36, 1431.04, 1431.04

FT-SE Actuaries 200: 1531.34, 1525.04, 1522.47, 1521.36, 1519.09, 1516.67

Base Date: 26.10.94. Highway: 100 - 1408.67, 200 - 1525.37, 100 - 1408.67, 200 - 1525.37

the day, and the stock finished with a loss of FI1.20 to FI1.70.

Polygram was unchanged at FI102.60 in spite of a downgrade from a local broker. MILAN finished weak as Italy was plunged again into a period of political uncertainty after the senate, as expected, passed a motion of no confidence against Mr Filippo Mancuso, the justice minister.

The Comit registered a 1.48 gain at 588.22. However, the real-time Mibtel index, which held up well for much of the day, turned back from a high of 9.471 to finish 97 lower at 9.471.

Ferruzzi added L20.3 at L966 after Wednesday's 10.5 per cent surge, on speculation that a group of banks might step in to acquire the group, in place of the merger with Gemina. However, many analysts were doubtful, believing that the Gemina-Montedison link was

still on course. Gemina fell L14.7 to L846. Olivetti remained out of favour ahead of its rights issue, losing L32 to L1.206. ZURICH put in a hesitant performance ahead of today's options and futures expiry and the SMI index slipped 10.9 to 3,124.5. Weak issues included Swiss Re registered, which fell SF12 to SF1.508 in a technical reaction to the gains of the last three weeks. Nestlé was also under pressure, shedding SF8 to SF1.181.

Clariant, the chemicals group spun off as a separate company by Sandoz in June, turned back from a high of SF375 to finish SF1.181 ahead at SF368 after it reported weaker nine-month figures.

SMH saw further profit-taking, falling SF21 to SF760, amid rumours, subsequently denied, that one large US broker had downgraded the stock.

OSLO's Total index dipped 7.02 to 734.75. Haffsund, which rose almost NK25 on Wednesday's planned merger with Ivar, of the US, reacted with a fall of NK10.50 in its A shares to NK193.50. Dyna Industries, the explosives, chemicals and plastics group, lost NK18 to NK133 as slightly higher nine-month profits failed to match expectations.

HELSINKI and STOCKHOLM suffered after the Nokia eight-month results, and from subsidiary weakness in forestry stocks. Analysts put Nokia's reported FM3.6bn profits roughly in the middle of an expected FM3.3bn to FM3.9bn range, but the A shares, FM10 to FM275, after FM230, and the Hex index by 98.35 or 4.7 per cent to 3,015.65.

Forestry shares were down 2.8 per cent in Finland, and 1.7 per cent in Sweden. Analysts had been expecting promised capacity increases in the sector to halt product rises. There was additional weight on the downside in Ericsson, off SKR1 at SKR151.50 after the Nokia figures, and the Allshare General index fell 19.7 to 1,786.8.

Written and edited by William Cochrane, Michael Morgan and John Pitt

ASIA PACIFIC

Building sector profits worries put lid on Nikkei rise

Tokyo

A forecast of sharp losses by a condominium builder dampened sentiment during late trading and the Nikkei average, which had initially gained ground thanks to the rise in the dollar and a rally in high-technology stocks on Wall Street on Wednesday, closed with only a marginal gain, writes Emilio Teracono in Tokyo.

The 225-share index was finally 59.39 up at 17,955.36 after extremes of 17,908.43 and 18,049.62. Export stocks and semiconductor-related issues advanced on the dollar's rise above the ¥100 level and the enthusiasm for high-technology issues on Wall Street.

Volume amounted to 300m shares, against 260m. The Topix index of all first section stocks gained 9.32 at 1,494.27 and the Nikkei 300 put on 1.99 at 269.13. Advances outscored declines by 575 to 407, with 193 issues unchanged. In London the ISE/Nikkei 50 index was 0.46 firmer at 1,230.69.

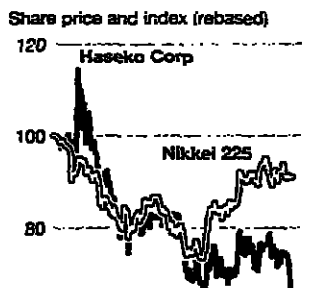
Heavy selling by financial institutions in the afternoon eroded earlier gains, while reports that Haseko, a condominium builder, would write off some ¥200bn during the current business year due to losses from sales of its property holdings hit investor confidence.

The Tokyo stock exchange and other domestic stock exchanges halted trading in Haseko, but investors sold other condominium builders. Haseko was last traded at ¥351, down ¥28 from the previous day, while Daiwa fell ¥36 to ¥788 and Towa Real Estate Development ¥12 to ¥50.

Daiwa Bank, a 4 per cent stake holder in Haseko and one of its leading creditors, fell ¥8 to ¥672. Some trust banks were weak, including Mitsu Trust and Banking, off ¥4 at ¥860, and Yasuda Trust and Banking, down ¥5 at ¥508, but most of the leading banks were firmer, with Sakura Bank up ¥10 to ¥1,040 and Sumitomo Bank gaining ¥30 at ¥1,890.

Electronics stocks rose 1.8 per cent, Toshiba adding ¥19

Haseko Corp



Source: FT East

at ¥735 and Hitachi ¥10 at ¥1,050. Semiconductor-related issues were especially strong. Oki Electric, the most active issue of the day, climbed ¥27 to ¥862 and Advantest was ahead ¥80 at ¥5,890.

Sumitomo Bakelite, a leading synthetic resin maker which had been bought actively recently on reports of an increase in demand for sealants and industrial resins used for semiconductor, eased ¥1 to ¥784 on profit-taking.

Buying by overseas investors supported shipbuilders, the sector gaining 1.3 per cent. Mitsui Engineering and Shipbuilding rose ¥5 to ¥239 and Hitachi Zosen ¥5 to ¥500.

In Osaka, the OSE average moved up 103.00 to 19,418.30 in volume of 26.3m shares.

Roundup

Worries over a possible government investigation into false and borrowed name accounts left SEOL weaker after a congressman said in parliament that a former president held a secret slush fund.

The composite stock index closed 6.46 down at 1,000.32 after a day's low of 995.29.

The congressman's remark revived a controversy that hit the market in August after a similar allegation made by a former cabinet minister.

Brokers commented that any government scrutiny into false or borrowed name accounts, believed to be widely used in stock trading, would depress share prices. Blue chips were

affected by the nervous sentiment. Korea Mobile Telecom fell Won13,000 to Won504,000 and Samsung Electronics lost Won1,500 to Won165,500.

TAIPEI extended Wednesday's loss as further selling pressure emerged. The weighted index slid 91.55 or 1.5 per cent to 4,941.42, up from a day's low of 4,853.57. Turnover was T\$29.7bn.

The textiles sector was the weakest performer, losing 4.3 per cent, with Hualon down T\$1.50 to T\$20.30.

KARACHI put on 2 per cent following Wednesday's closure because of a strike in the city, but traders said that the rally was likely to be short-lived. The KSE-100 index rose 81.04 to 1,549.27. Pakistan Telecom featured with an advance of 1.8 per cent to Rp31.30 on a report

that the government had decided to complete its privatisation by December.

SHENZHEN's hard currency B index rose 3.1 per cent, stimulated by the exchange's measures to boost the trade in shares reserved for foreign investors. The B index put on 2.15 at 7.353.

HONG KONG continued its consolidation in a day dominated by derivatives linked trade and the Hang Seng index finished 7.91 higher at 9,981.61 after fluctuating within an 80-point range. Turnover dipped to HK\$3.4bn.

Banks continued to benefit from the outlook for lower interest rates. Hang Seng Bank added HK\$1 at HK\$65.50.

SINGAPORE's weak tone was attributed to further concern about the outlook for the

Malaysian economy ahead of the Malaysian budget on October 27, with the depressed sentiment exacerbated by the absence of foreign and local funds. The Straits Times Industrial index fell 16.15 to 2,088.74 in thin volume of 82.9m shares.

KUALA LUMPUR was dragged lower by falls in index stocks but the broader market was mixed with buying seen in selected second-line issues, and the composite index ended 1.91 down at 844.51.

Chase Perdana extended its surge on the back of its two-for-one scrip issue, the stock rising M\$1.00 to M\$11.70.

SYDNEY was little changed after a late rally lifted the key index off the session's low. The All Ordinaries index added just 0.5 at 2,111.9 after an intra-day low of 2,102.4. Volume was

236.9m shares worth A\$516.2m.

Seven Network rose 4 cents to A\$3.35 after saying that it had obtained up to 47 per cent of the shares in Sunshine Broadcasting, steady at A\$2.10. Coles Myer was up 4 cents at A\$4.57 ahead of an announcement after the close that the executive chairman, who had faced a barrage of criticism in recent weeks, would stand down but remain in the retailing group as vice-chairman.

MANILA retreated as many investors sold stock ahead of forthcoming IPOs, while rumours of lower than expected earnings estimates from a number of major companies also depressed sentiment.

The composite index declined 19.65 to 2,613.51 in turnover of 1.6bn pesos. PLOD shed 45 pesos to 1,705 pesos.

FT/SPS ACTUARIES WORLD INDICES

The FT/SPS Actuaries World Indices are owned by The Financial Times Ltd., Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by The Financial Times and Goldman Sachs in conjunction with the Institute of Actuaries and the Faculty of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

REGIONAL AND NATIONAL MARKETS										DOLLAR INDEX									
Figures in parentheses show change of lines of stock.																			
	US Dollar	Day's Change	Pound Index	Yen Index	DM Index	Local Index	Local % chg on day	Gross Div. Yield	US Dollar	Pound Index	Yen Index	DM Index	Local Index	52 Week High	52 Week Low	Year to Date (approx)			
Australia (27)	184.26	-0.3	174.04	117.34	138.36	102.42	0.1	4.00	184.74	174.03	117.30	138.08	102.32	181.01	157.85	188.43			
Austria (22)	188.05	0.8	185.07	107.86	125.10	125.04	1.1	1.34	188.11	185.06	108.84	125.02	125.04	181.28	167.48	187.41			
Belgium (32)	181.12	-0.6	180.52	121.71	141.44	135.05	-0.2	3.78	182.35	181.20	122.03	141.68	135.02	201.12	164.78	173.03			
Brazil (28)	150.57	0.0	142.22	65.89	111.43	265.84	0.0	1.59	150.59	141.86	65.83	110.82	265.83						
Canada (100)	142.86	-0.7	134.94	90.38	103.72	138.45	-0.7	2.98	143.98	135.82	91.28	106.96	138.45	150.89	121.81	138.98			
Denmark (23)	288.12	0.4	288.12	174.49	238.18	211.86	0.1	1.53	282.80	288.50	174.47	238.18	211.70	288.10	234.81	291.51			
Finland (28)	250.72	0.7	238.82	156.67	185.55	225.88	0.8	1.42	248.02	234.49	157.91	183.35	224.25	275.11	171.13	185.88			
France (100)	166.68	-0.8	169.32	107.42	124.83	132.02	-0.5	3.32	170.20	169.33	107.87	125.35	132.05	181.17	157.79	170.98			
Germany (59)	159.88	-0.5	151.02	101.82	118.32	118.32	-0.1	2.02	160.82	161.50	102.03	118.46	118.46	167.74	135.39	148.73			
Hong Kong (65)	240.58	1.8	246.57	245.88	245.88	245.88	2.2	3.79	246.57	246.57	245.88	245.88	245.88	245.88	245.88	245.88			
Ireland (19)	247.21	-0.2	233.50	157.44	182.95	217.04	-0.1	3.47	247.69	233.54	157.14	182.45	217.18	250.55	185.34	211.82			
Italy (59)	72.14	1.8	68.14	45.84	53.39	86.41	2.0	1.78	70.88	68.76	44.87	52.21	84.88	62.71	65.45	78.89			
Japan (483)	143.06	-0.8	135.12	91.10	105.87	91.10	-0.5	0.83	144.27	135.81	91.52	106.27	91.52	164.82	136.95	162.70			
Malaysia (108)	154.02	0.4	154.02	154.02	154.02	154.02	0.5	1.81	154.02	154.02	154.02	154.02	154.02	154.02	154.02	154.02			
Mexico (18)	1000.65	0.1	945.17	637.27	740.54	737.70	0.7	1.89	960.23	922.83	638.19	728.39	730.00	228.39	647.81	228.39			
Netherlands (19)	255.19	0.4	241.04	182.52	188.66	185.65	0.1	3.52	255.10	241.26	182.47	188.64	185.65	203.99	207.80	218.02			
New Zealand (14)	81.87	2.8	77.43	50.20	60.86	66.17	2.7	4.31	78.96	75.23	50.68	58.83	64.43	85.49	69.56	73.44			
Norway (23)	240.58	1.8	227.17	163.17	177.99	204.16	2.2	2.79	240.58	227.20	164.94	177.99	200.00	243.78	192.82	206.88			
Portugal (23)	358.13	0.0	346.67	235.08	279.19	242.10	0.1	1.80	358.13	347.63	234.10	279.19	242.10	291.51	213.94	265.83			
Spain (45)	396.13	0.5	348.18	234.76	272.80	246.14	1.4	3.96	393.26	342.22	230.46	267.59	260.07	368.82	261.06	333.45			
Spain (38)	143.93	0.2	140.68	94.85	110.22	138.94	0.8	0.87	148.59	139.98	94.26	108.45	138.02	180.51	124.10	143.12			
Sweden (48)	218.82	1.7	209.25	201.77	234.47	321.36	0.8	1.86	311.44	203.93	197.58	229.41	316.67	320.43	225.80	238.58			
Switzerland (41)	221.80	0.0	209.59	141.32	164.28	191.09	-0.1	1.67	221.80	209.59	140.74	163.41	191.01	221.80	158.38	167.55			
Taiwan (23)	161.15	-0.1	151.19	105.31	122.23	169.00	-0.1	0.96	161.15	151.19	105.07	122.23	169.00						
United Kingdom (207)	277.31	0.8	211.14	143.71	164.17	171.04	0.7	3.98	278.15	211.14	143.71	164.17	171.04	227.91	197.07	202.67			
USA (503)	207.37	0.1	227.37	153.30	178.14	240.71	0.1	2.45	240.37	226.43	152.48	177.05	240.37	240.71	182.33	191.21			
Western Europe (849)	219.70	0.1	207.32	139.82	162.59	184.34	0.1	2.44	219.40	206.72	139.21	161.64	184.13	-	-	-			
Europe (740)	194.77	0.1	182.57	124.04	115.08	150.30	0.5	0.86	194.50	182.12	123.39	143.26	163.97	199.02	163.04	174.87			
Latin America (136)	150.62	1.2	274.15	105.05	105.05	250.00	0.8	1.78	287.09	270.45	102.13	114.16	248.25	205.02	213.79	232.05			
Pacific Basin (52)	154.02	0.7	145.48	98.09	113.59	107.73	-0.4	1.28	155.15	148.16	98.43	114.29	102.13	173.52	145.93	171.85			
Asia-Pacific (182)	170.90	-0.3	161.84	108.48	126.48	125.50	0.0	2.13	171.45	161.81	108.71	126.29	126.48	178.33	154.73	173.00			
North America (93)	225.16	0.1	221.18	148.45	173.66	233.98	0.1	2.48	234.40	220.81	148.70	172.95	233.92	234.86	178.68	187.88			
Europe Excl. UK (508)	257.38	0.1	243.10	115.05	128.24	157.76	0.8	2.49	258.08	243.10	115.05	128.24	157.76	257.38	178.68	187.88			
Japan Excl. (248)	257.38	0.1	243.10	115.05	128.24	157.76	0.8	2.49	258.08	243.10	115.05	128.24	157.76	257.38	178.68	187.88			
World Excl. US (1763)	172.03	-0.3	162.48	108.95	127.41	159.12	0.0	2.17	172.52	162.48	108.94	127.07	159.09	178.73	155.42	174.98			
World Excl. UK (2058)	183.79	-0.2	179.26	120.67	140.45	198.13	-0.0	2.06	180.14	179.11	120.65	140.05	198.14	191.32	188.48	177.00			
World Excl. Japan (1783)	220.98	0.1	206.71	140.72	163.32	206.17	0.2	2.75	220.60	207.40	140.00	162.58	205.57	220.98	178.95	190.14			
World Excl. Japan (2269)	193.06	-0.1	182.36	122.95	142.88	161.23	0.1	2.28	193.29	182.08	122.62	142.37	161.12	194.26	165.82	173.29			